



RECOVERY & RESILIENCY FRAMEWORK

Implementation Report - 2019 Second Quarter

INTRODUCTION

Following an extensive community engagement effort and collaboration with departments throughout the County, the Board of Supervisors adopted the Sonoma County Recovery & Resiliency Framework (Framework) in December, 2018. As a commitment to public accountability, the Office of Recovery & Resiliency prepares quarterly Implementation Reports to share updates on progress towards meeting the goals and actions identified in the Framework. Additional ongoing updates have been provided to the Board of Supervisors on every consent calendar this year. Going forward, ongoing updates are provided on a monthly basis, in addition to these quarterly report. Updates and additional information is posted at www.sonomacounty.ca.gov/ORR.

This Implementation Report includes the following sections:

- About the Recovery & Resiliency Framework
- Reporting on Recovery & Resiliency Framework Implementation
- Other Recovery & Resiliency Framework Year 1 Activities
- Funding for Recovery & Resiliency Framework Projects

ABOUT THE FRAMEWORK

The Recovery & Resiliency Framework (Framework) is a vision for how the County will recover from the October 2017 wildfires, a vision for a resilient future, and an approach to achieve it. It is a foundation for recovery efforts County-wide, and is informed by residents, community partners, County departments, cities and other jurisdictions in the County.

The Framework draws from the structure, functions, roles, and principles in the Federal Emergency Management Agency's *National Disaster Recovery Framework* and serves as a forum for the ways the County and community build and sustain recovery capabilities. A focus of the Framework is planning and preparedness *before* a disaster occurs. Planning includes coordination with partners, risk mitigation, continuity planning, identifying resources and developing capacity to manage the recovery process.

On December 11, 2018, the County Board of Supervisors approved the Recovery & Resiliency Framework including a comprehensive list of potential activities and actions that, if implemented, would help the County and community recover and become more resilient to future disasters. For Year 1 of Framework implementation, the Board directed staff to prioritize the following Top 10 Projects:

1. Establish a comprehensive **Alert and Warning System**.

2. **Work with the community** to identify hazards, risks, mitigation strategies, including **evacuation routes**.
3. Facilitate **construction hardening** techniques appropriate for wildfire urban interfaces and seismic retrofits for rebuilding and for existing homes through education and grant programs.
4. Work with private utility providers on solutions related to **hardening infrastructure** and on coping with destroyed utilities in a disaster, including undergrounding where appropriate and necessary.
5. Help property owners navigate **vegetation management** opportunities through partnership with Fire Safe Sonoma and similar programs.
6. Continue to advocate for substantive changes to **insurance regulations**.
7. Engage the **community** to raise **awareness** about how to prepare and plan ahead for disasters.
8. **Expedited permitting** for homeowners who are rebuilding.
9. Enhance the **2-1-1 System**.
10. Develop a **One-Stop Shop Resource Center**.

REPORTING ON RECOVERY & RESILIENCY FRAMEWORK IMPLEMENTATION

Office of Recovery and Resiliency staff provide the Board and community regular updates on disaster recovery efforts, including rebuilding permits issued; external funding and grant efforts; and relevant legislation. These updates are prepared as a standing agenda item for each Board meeting and are typically included on the consent calendar.

On December 11, 2018, the Board of Supervisors approved the creation of a Recovery Ad Hoc Committee to provide input and guidance to County Administrator's Office staff on Recovery & Resiliency Framework implementation through December 31, 2019. At its discretion, the Recovery Ad Hoc Committee seeks input from fire survivors and other community groups on implementation. The Ad Hoc Committee is comprised of Supervisors Gore and Gorin. With Office of Recovery and Resiliency staff support, the Recovery Ad Hoc provides regular updates to the full Board. Regular updates will be presented to the Board on a quarterly basis. Quarterly reports will be posted to the County Office of Recovery and Resiliency website at www.sonomacounty.ca.gov/ORR.

The Recovery Ad Hoc Committee has convened five times in 2019 to receive status updates from Project Leads for the Top 10 Projects and to discuss other important recovery topics. The Committee received recovery updates from a group of community partners on March 18, 2019 and met again with partners and block captains on May 13, 2019 for additional updates and a training on earthquake preparedness. Regular monthly Ad Hoc Committee meetings will continue and monthly with block captains are being planned.

RECOVERY & RESILIENCY FRAMEWORK IMPLEMENTATION UPDATES

While the Board identified a list of 10 Top Priority Projects, County departments have been actively working on many other recovery efforts. This report provides updates on these Top 10 Priority Projects and Year 1 activities identified in the Recovery & Resiliency Framework. Year 1 activities are grouped by strategic areas of recovery: Community Preparedness and Infrastructure, Housing, Economy, Safety Net

Services, and Natural Resources. The report concludes with an update on efforts to secure external funding for Framework activities and projects.

The updates in this second quarterly report since Framework approval are provided in narrative form. As implementation plans, timelines, and metrics are more fully developed and available, these will become part of the quarterly implementation report and will be posted online for public access.

TOP 10 PRIORITY PROJECTS

1. Establish a Comprehensive Alert & Warning Program

Since the Framework and related activities were approved in December 2018, the Department of Emergency Management has been both created and funded by the Board of Supervisors. As a new department, an early focus has been on staffing key management positions that support future preparedness and Framework implementation. As of July 1, 2019, the Department has filled three critical new positions including the Alert and Warning Program Manager, Community Preparedness Program Manager, and Deputy Director.

Despite the active recruitments, the Department of Emergency Management has made positive progress to establish a comprehensive alert and warning system and to advance the majority of the proposed activities in the Framework. Some recent accomplishments include:

- Developed a Board approved *Community Preparedness Plan*,
- Obtained \$235,000 in grant funding from the Bay Area Urban Areas Security Initiative (UASI) grants for FY 2019-2020 to conduct emergency preparedness trainings, and
- Installed three additional fire cameras to expand the current network and submitted a Hazard Mitigation Grant application to fully operationalize these cameras.

The Department of Emergency Management continues to work on developing and implementing a comprehensive alert and warning program and has set the following targets for future activities:

- Meet with Bay Area broadcasters to identify new local program station for the Emergency Alert System (EAS),
- Implement a new Federal Warning System Activator training,
- Develop a training program and materials for County emergency management staff,
- Conduct a Russian River flood response exercise,
- Conduct targeted community evacuations drills,
- Work with partners to continue to address potential impacts of any de-energization events, to include revisions to the County's De-Energization Plan due to new PG&E Wildfire Plan procedures,
- Identify a Community Response Team Training Program sponsor,
- Complete Department of Emergency Management staff recruitment,
- Develop and issue a Request for Proposal for computer-based software to serve as a single repository for information, and

- Identify software that could enhance the County’s current capabilities to issue alerts and warnings to the public, including trainings and a public education campaign, with a goal of issuing any Request for Proposals (RFP) by the end of 2019.

The Sonoma County Water Agency (Sonoma Water) and the County have completed the installation of eleven fire cameras in Sonoma County with an additional twelve fire cameras installed in our neighboring Marin, Napa, and Lake Counties. The current regional fire camera network has grown to a total of twenty three with additional fire cameras proposed in neighboring Mendocino County. Sonoma Water and the County in partnership with the Alert Wildfire University Consortium continue to work with the State of California to fund future operations of the fire camera network.

As a result of these ongoing activities, and with changes in federal programs, the County’s alert and warning system is significantly improved over what was available before the October 2017 Fires. The overall goal in Establishing a Comprehensive Alert & Warning Program is a multi-year phased project, ensuring routine reviewing of program components and research and evaluation of new technologies and alternatives to keep the County’s program consistent with best practices and systems current with state-of-the art technology.

2. Work with the Community to Identify Hazards, Risks, Mitigation Strategies including Evacuation Routes

The Department of Emergency Management completed the recruitment of an Alert and Warning Program Manager in June 2019. Staff have worked to make progress on several Framework actions related to this priority project.

Activities to date include:

- Identified Community Evacuation Zones
- Developed interim public education materials on disaster preparedness
- Established a website with information for residents during an evacuation (www.SoCoEmergency.org)
- Recruited a volunteer to attend and provide community presentations on preparedness, and
- Completed the Animals In Disaster Response Plan.

Activities identified to be completed by the Emergency Preparedness Program Manager in the next year include:

- Meet with community organizations to inform of the community outreach plan,
- Compile a library of preparedness resources and toolkits that will be made available to communities to aid in their preparedness efforts,
- Complete a research and feasibility study of ways to provide transportation to emergency shelters,
- Complete an evaluation of non-County programs able to assist with disaster response (CERT, Auxiliary Communications, Medical Reserve Corps., etc.) and identify available funding sources,
- Establish and begin conducting Community Emergency Responder trainings countywide,

- Meet with stakeholder agencies/jurisdictions to consider the potential for creating a countywide joint powers authority (JPA) for emergency management by November 2019, and
- Develop the County Emergency Staff Development Program by August 2019.

Department of Emergency Management staff has begun mapping the County and developed “Community Evacuation Zones.” The zones are being assigned objective criteria to prioritize the most vulnerable areas. Staff will work with these identified areas to develop evacuation plans and exercises, as well as vegetation management programs along the public right of way within these areas.

Sonoma Water’s FireSmart Lake Sonoma program is being featured as a case study for building community resiliency to protect a critical water supply watershed by the Governor’s Office of Planning and Research’s Integrated Climate Adaptation and Resiliency Program (ICARP) Adaptation Clearinghouse. An example features innovative stakeholder engagement designed to build capacity and foster collective action.

3. Facilitate construction hardening techniques appropriate for wildfire urban interfaces (WUI) and seismic retrofits for rebuilding and for existing homes through education and grant programs.

The Home Hardening program is designed to facilitate construction hardening techniques appropriate for wildfire/urban interfaces and seismic retrofits for rebuilding and existing homes through education and grant programs. Each program has requested \$6.67 million in total program expenses, with \$5 million or 75% coming from the FEMA grant. The remaining 25% would come from the County General Fund, Small Business Administration loans, other state government agencies, and property owner cost-share. If funded by FEMA, the WUI program will harden structures and create defensible spaces to reduce risk of catastrophic wildfire. If funded by FEMA, the Seismic Retrofit program will retrofit critical facilities, unreinforced masonry buildings, and possibly soft-structure buildings already identified in the Local Hazard Mitigation Plan. For both WUI and Seismic Retrofit Programs: FEMA HMGP Grant applications have been submitted and approved by the State and are awaiting Federal FEMA HMGP funding decisions (expected October 2019).

Currently, the Sonoma County Energy Independence Program (SCEIP) finances improvements that can make a home more fire hardened as long as those improvements meet the Program’s energy requirements (e.g. roofing, siding, windows and air sealing). In addition, SCEIP is authorized for water conservation improvements and could add the additional improvement of hardscaping as a water saving feature. The County is evaluating the inclusion of additional home hardening and seismic retrofit improvements. A public hearing will be held on July 23, 2019 to consider the proposed Program expansion.

4. Work with private utility providers on solutions related to hardening infrastructure and on coping with destroyed utilities in a disaster, including undergrounding where appropriate and necessary.

The County continues to officially participate in the current rulemaking process underway with the California Public Utilities Commission (CPUC) for possible changes to PG&E’s current Rule 20A program to better safeguard public interests and mitigate wildfire risks in rural areas. These efforts include possibly changing Rule 20A program criteria to include the benefits of reduced wildfire risks due to undergrounding of utilities in fire-prone, sparsely-populated rural areas (rather than the aesthetics-

based focus of current criteria) or creating a separate new undergrounding program for high fire risk areas. A summary of these efforts was provided in the Informational Item presented to the Board on April 2, 2019 (“Informational Update on County Participation in Wildfire-Related California Public Utilities Commission Proceedings”).

The Department of Transportation and Public Works (TPW) continues to push forward on the underground project in Freestone, a high fire risk area in the County that meets the requirements of the Rule 20A program. TPW is in the process of seeking the Board’s approval to hold a public hearing and adopt a resolution amending the boundary of the previously established Freestone Underground Utility District No. 1. To proceed with undergrounding of existing overhead utilities in this district, PG&E has requested changes in order to conform the district boundaries to the proposed utilities undergrounding design and to otherwise satisfy applicable funding requirements.

5. Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs.

Helping property owners navigate vegetation management opportunities and partner with fire safe councils such as Fire Safe Sonoma and other similar programs and stakeholders is essential to aligning priorities, identifying resources and ensuring regional collaboration. Sonoma County is leading and partnering on several activities that are making progress on this priority need.

Expanded Fuels Reduction and Landscape Resiliency Campaign

Permit Sonoma Fire Prevention Division, in coordination with Cal Fire and several local Fire Districts, is in the midst of conducting seasonal outreach, education, and inspections for compliance with defensible space/hazardous fuels reduction regulations, and performing abatement as necessary. The County’s work this year is supported with (\$500,000) approved by the Board in June of 2018. On April 2, 2019 the Board approved an ‘Expanded Fuels Reduction and Landscape Resiliency Campaign’ program under the leadership of Permit Sonoma Fire Prevention Division. The core of this expanded program remains on inspections and fuels management within areas zoned for five-acres or smaller parcels. However, new elements of the program will be increase the coordination and support of efforts on larger parcels and projects including multiple ownerships in priority locations.

The Board allocated \$900,000 per year of funding for each of the next four years to advance this campaign. Staff have researched model ordinances, land use policies, tax and insurance incentive programs, real estate certifications, and other non-governmental programs for fire hazard reduction and community adaptation to wildfire hazards from across the western United States. These data, along with the Board’s feedback, public comment and continuing coordination with local and state partners, are the basis for ongoing legislative requests. A more detailed work plan around these efforts will be presented to the Board later this summer.

Roadside Fuels Reduction and Outreach and Chipper Project

Transportation and Public Works, in collaboration with Permit Sonoma and Fire Safe Sonoma, has commenced work on a Cal Fire grant-funded roadside fuels reduction and outreach and chipper service project in northwest Sonoma County focused on lower Russian River communities. The road segments for the arborist survey that identified dead, dying or hazardous trees have been selected. A professional

arborist will be contracted to survey the selected road segments. Fire Safe Sonoma will begin outreach and education this summer. Permit Sonoma is ordering the new truck and chipper.

Private Landowner Fuels Management Education and Outreach

The Good Fire Alliance program, under co-leadership of the Sonoma County UC Cooperative Extension and Audubon Canyon Ranch, continues to be active in assisting private landowners with education, field training, and demonstrations assisting with the application of prescribed fire (Rx fire) as well as targeted grazing. UCCE is holding grazing schools around the county to discuss all aspects of grazing, including multi-species grazing for fuels management. The Board recently approved a part-time UCCE prescribed fire assistant who will connect directly with property owners, and coordinate with Permit Sonoma on large parcel and multi-parcel projects.

Biochar

As part of the FireSmart Lake Sonoma program, Sonoma Water, in partnership with Ag Innovations and Geyserville Fire Protection District, held a fuels reduction workshop in May 2019 featuring a top lit burn (or conservation burn) to teach a pile burn technique that efficiently converts cleared vegetation to biochar. Biochar helps sequester carbon and enhance soil capacity to absorb water. Sonoma Water also partnered with Sonoma Biochar Initiative/Sonoma Ecology Center to host a Biochar Roundtable in June featuring new biomass conversion, fuels reduction, and biochar policy updates from the Governor's Office of Planning & Research.

Grant Funding for Vegetation Management along Priority Roadsides

The Geyserville Fire Protection District, in partnership with Sonoma Water, UC Cooperative Extension, Transportation and Public Works, Center for Social & Environmental Stewardship and Fire Safe Sonoma, has been awarded a \$540,000 grant from CAL FIRE to manage vegetation along priority roadsides, implement a chipper program, develop Community Wildlife Protection Plans, conduct home and defensible space inspections in the Lake Sonoma watershed and neighboring regions, conduct landowner outreach and host a series of defensible space/fire resiliency workshops to train landowners with support from workforce, and develop a fuels reduction toolkit outlining practices and strategies and their costs.

Governance Advocacy

Additionally, the Office of Recovery and Resiliency, Sonoma Water, and Permit Sonoma are assisting with an innovative collaboration working with the Sonoma County Forest Conservation Working Group, Pepperwood Preserve, EBALIVE and other key partners to advance the governance, organization(s) or other mechanism needed to provide sustainable (even profitable) fire risk reduction and drought resilience efforts on private lands in Sonoma County and the greater North Bay region.

6. Continue to advocate for substantive changes to insurance regulations

California Department of Insurance Commissioner Ricardo Lara met with local block captains and officials on May 28, 2019 in the Sonoma County Board of Supervisors Chambers. The purpose of the meeting was to hear public testimony from fire survivors on their frustrations and difficulties with insurance carriers and to provide an update on the last year's legislative efforts.

The Department of Insurance has issued a notice to insurers requesting they extend additional living

expense (ALE) coverage be extended by a full year to survivors whose additional living expense benefits will expire within months. ALE coverage typically includes food and housing costs, furniture rental, relocation and storage, and extra transportation expenses while a home is uninhabitable. The Department issued a second notice requesting that insurers not deduct the land value when survivors who suffered a total loss choose to purchase a new home in a different location. Many insurers deduct land costs, reducing the amount that a homeowner can receive.

On July 7, 2019, the Board of Supervisors sent a letter to Commissioner Lara thanking him for coming to Sonoma County to provide updates and hear from block captains and extended appreciation for his advocacy to help fire survivors throughout California. Commissioner Lara has offered to set up an additional meeting with block captains and officials in the coming months. Staff will follow with the Commissioner's office to schedule this.

7. Engage the community to raise awareness about how to prepare and plan ahead for disasters

The Department of Emergency Management and the County Administrator's Office, with the support of the County's network of Public Information Officers, have developed a *Community Preparedness Plan*. Through the Plan, the Department of Emergency Management will educate and empower Sonoma County residents, neighborhoods, community groups, and the private sector to prepare for, respond to and mitigate emergencies, including natural and man-made disasters. The goal of the campaign is to promote preparedness through public involvement via traditional and new media approaches and will take opportunities to present clear, concise and consistent messages targeted to specific audiences and tailored to community needs. Outreach will be designed to ensure that communications cross all sensory, language and cultural barriers to reach all residents and visitors in Sonoma County, including individuals with disabilities and others with access and functional needs.

The program encompasses activities to inform the public and provides opportunities for the public to inform the Department of Emergency Management's policies and programs. The goals of the Plan are to:

- Educate and empower residents to better prepare themselves, their families, their businesses and their neighborhoods for an emergency.
- Show local communities, business partners, organizations and Sonoma County residents how to reduce their exposure to natural and human-caused hazards.
- Strengthen relationships between and among local jurisdictions, businesses and regional partners to improve public messaging before, during and after an emergency.
- Continue to implement tactics throughout the County to increase the Department of Emergency Management's presence as a trusted community resource for issues of emergency preparedness, response and recovery.

Effective June 2, 2019, the Department of Emergency Management has filled the position of Community Preparedness Program Manager. The Program Manager has begun reviewing multiple preparedness programs and literature to compile resources to be used to educate and empower residents and neighborhoods in preparedness.

Community Preparedness and Prevention Survey Results

The ability to measure the effectiveness of the County's public awareness campaign is critical to the campaign's overall success. In order to establish a baseline, staff designed a brief disaster preparedness survey in both English and Spanish that was posted online from March 25, 2019 through April 12, 2019.

The survey was based on prior surveys released by federal and state agencies, with review and input from local subject matter experts. Nearly 2,000 responses to the survey were received.

The following are highlights of the results from the Community Preparedness and Prevention Survey:

Preparedness Results:

- 91% of people know what a “go bag” is, but only 36% have one.
- 81% of people with a “go bag” store it at home, 31% store it in their car, and 3% at work. (some people have more than one “go bag”)
- 75% of people know what items should be in a “go bag.”
- People are most concerned about earthquakes and wildfires in Sonoma County.
- 70% of people know what evacuation routes to use in an emergency.
- 62% of people know where to find public safety information during an emergency.
- Majority get their information from radio and Nixle.

Prevention Results:

- 71% of people agree they know what wildfire preventative measures to take to harden their home.
- 93% of people are familiar with how to create defensible space around your home.
- 97% of property owners are familiar with knowing it is their responsibility to ensure vegetation is properly managed on their property.
- 61% of people are familiar with knowing whether their home would benefit from retrofits such as the installation of earthquake bracing.
- 56% of people are familiar with understanding how to appropriately space plants and incorporate inflammable materials, like rock walls and brick paths to enhance a fire-safe landscape.

The County will issue surveys periodically to track how prepared our community feels they are over time, which will allow us to shape and steer the public awareness campaign going forward.

8. Expedited Permitting for Homeowners who are Rebuilding

Permit Sonoma established a Resiliency Permit Center providing comprehensive permitting and inspection services for fire survivors and their representatives dealing with reconstruction of roughly 2,250 residential structures destroyed or damaged by the Sonoma Complex Fires. The Resiliency Permit Center offers reduced permit fees, expedited processing times, electronic submittal of plans, customer navigation services, and review of bid proposals to fire survivors to help them determine where scope and pricing are appropriate. Services at the Resiliency Permit Center began February 13, 2018 and more than 1,150 permits have been issued through June 19, 2019.

9. Enhance the 2-1-1 System

On April 16, 2019 the Board of Supervisors awarded United Way of the Wine Country a funding agreement to initiate enhancements to the 2-1-1 system in Sonoma County. This funding supports a transition plan for the organization to successfully take over leadership of 2-1-1 Sonoma County in fiscal year 2019-20. The transition plan will produce several deliverables, including development of a business plan to expand services, creation of a proactive disaster communication preparedness and response plan in coordination with the County and other disaster response providers, and development of a more robust database of resources as well as a more user-friendly website.

Sonoma County 2-1-1 is the designated information and referral call center provider for the County and serves to connect residents in need to non-emergency health and human service resources and programs. Sonoma County 2-1-1 also provides critical resource information to the community during times of disaster.

Following implementation of the transition plan, United Way of the Wine Country will officially assume leadership of 2-1-1 Sonoma County from the current organizational provider, Volunteer Center of Sonoma County. United Way of the Wine Country will implement the business plan and strategies identified in the transition plan to expand 2-1-1 services in Sonoma County and potentially regionally.

During the transition period, United Way of the Wine Country will focus on the following deliverables:

- Involve multiple stakeholders in development of a strategic business plan to expand 2-1-1 Sonoma County both regionally and functionally. This expansion will be informed by several 2-1-1 organizations that have evolved beyond delivering basic information and referral to include integrated, multi-faceted, multi-service intake, screening, scheduling and other resources that can be referenced and tracked over time for quality assurance and follow-up as needed.
- Create a proactive disaster communication preparedness and response plan in coordination with the County and other disaster response providers in the region.
- Develop a more robust database of resources and more user-friendly website.

Following the transition period, United Way of the Wine Country will report back on the results of the developed strategic business plan and other transitional efforts to better inform how 2-1-1 services will be enhanced throughout the coming fiscal year in Sonoma County.

10. Develop a One-Stop Shop Resource Center

The Resource Center will address the gap between traditional government recovery programs and households moving forward without direct assistance. This gap includes a variety of information and referral services, along with direct services, walk-in availability, response to phone calls and emails, and assistance by non-profit agencies. A Resource Center will allow for multiple visits to receive different services over the course of recovery and creates a model for recovery post-disaster services. The concept would facilitate navigation assistance, including navigation to financial advising, insurance claim assistance, and professional building services for those seeking to rebuild from the fires and other disasters. The Resource Center will be developed as an expansion of and in partnership with the Rebuilding Our Community (ROC) Sonoma County Recovery Center and United Way's 2-1-1. Staff has begun information gathering and gap analysis, including determining what key stakeholders and partners needs and wants may be, what organizational models are available, and what policies may be needed.

Additionally, possible partnership discussions have begun. Input including from the Block Captain groups has been collected and is being evaluated. Next steps include more detailed discussions with Human Services, the ROC Recovery Center, and potential partner non-profit agencies.

OTHER RECOVERY & RESILIENCY FRAMEWORK YEAR 1 ACTIVITIES

COMMUNITY PREPAREDNESS AND INFRASTRUCTURE

Information Services Department (ISD) County Data Center Planning

ISD has filed a request with PG&E to designate the County data center and associated power systems an “essential facility” and PG&E has informally concurred. The California Public Utilities Commissions requires utilities to notify, as feasible, essential facilities of the potential need to de-energize during specific high hazard conditions, at least 2 hours, if possible, before shutting off the power on a line. ISD is working with General Services to fulfill the requirements of a formal PG&E application and related Notice of Intent for redundant power back-up.

Sonoma Ready Day

The *Community Preparedness Plan* identifies a community-wide event as a key tactic to outreach preparedness information with the community. The Office of Recovery & Resiliency is in the early stages of planning an Emergency Preparedness Day, Sonoma Ready Day, on Sunday, September 8, 2019 from 10am-3pm at the Sonoma County Fairgrounds, Saralee & Richard's Barn. The event will offer emergency resources, demonstrations, short lectures, emergency vehicle displays and tools to educate and empower community members to withstand and recover from emergencies. Planning is in the initial stages, however more information will be posted to the event page:

<https://socoemergency.org/home/prepare/sonoma-ready-day/>

Staff Development and Wellness Benefit Expansion

The Office of Recovery and Resiliency, in partnership with the Department of Emergency Management and the Human Resources Department, is exploring expanding the Staff Development and Wellness Benefit available to County employees to include emergency preparedness equipment as an allowable reimbursable purchase. Pending Board of Supervisors direction, staff will explore implementing this option.

The County is the largest employer in Sonoma County and every employee is required to serve as a disaster service worker if needed during an emergency. Expanding this benefit will both increase opportunities for County employees and their families to be more prepared and increase their availability and capacity to serve the community during a disaster.

Emergency preparedness supply expenses could include pre-packaged emergency preparedness kits for individuals, children, and families. These kits are available at a number of retailers. Other potential expenses could include generators and other emergency power supplies.

HOUSING

The County is focusing on attracting new and expanded sources of capital to incentivize the creation of housing for all income levels; increasing regulatory certainty by changing the County's business model and

actively seek opportunities to deepen regional cooperation; supporting rebuilding fire destroyed homes; and exploring the use of County-owned property to attract housing development that aligns with County goals.

RED: Renewal Enterprise District

In December 2018, the County and the City of Santa Rosa formed a joint powers authority (JPA) known as the Renewal Enterprise District (RED). RED regionalizes housing production, pools and leverages financing and funding, shares risks and benefits of development, provides confidence in good projects, and puts equity, affordability and climate solutions in the center of local economic strategy. The basic premise of the RED is to work across jurisdictions to market and attract developers, to blend private financing and public funds, to leverage state and federal grant funds and to facilitate creation of housing that meets established public policy goals for increased density, access to transit, protection of open space and community separators and improving energy efficiency, climate resilience and affordability. By working together through a JPA, the City and County have an opportunity to develop and implement a common vision and drive regional renewal efforts by leveraging their real estate assets, regulatory authority and new funding sources for maximum effect and long-term term benefit. The RED is currently implementing a legislative strategy to secure State funds to support the production of critically-needed transit-oriented, above-code, affordable and workforce housing units into our community, as well as continued support for RED planning and administration. The RED Board has interviewed candidates for an Executive Director and will appoint a Director by the end of July, 2019.

Community Development Block Grant – Disaster Recovery (CDBG-DR)

Sonoma County and other jurisdictions impacted by 2017 disasters are slated to receive Community Development Block Grant – Disaster Recovery (CDBG-DR) funding through the US Department of Housing and Urban Development and the California Housing and Community Development Department (HCD). ORR and CDC leadership worked with HCD to influence program design and the required Action Plan, particularly as regards funding for ownership and rental development. Ownership programs will be operated by the State, but multifamily development and preservation funds will be administered locally. Sonoma County's share of multifamily funding will be \$4.7 million; the City of Santa Rosa's will be \$38.5M, reflecting the share of low-income renters directly impacted by the 2017 wildfires.

Once HCD publishes final program guidelines, the Community Development Commission will seek to administer them to qualified and needed developments via a Notice of Funding Availability. The Board of Commissioners/Supervisors will make the final determination of what local requirements will be, and for making the final selection of developments to be submitted to HCD for eligibility and compliance review.

Garnering new resources to house Sonoma County's most vulnerable

The Sonoma County Housing Authority secured sixty new tenant-based vouchers to serve the most vulnerable households.

The homeless system of care was redesigned to create a unified governance, policy and investment structure. Home Sonoma County secured \$12 million in new, one-time funding from the State of California, totaling three times the Commission's usual annual funding. These funds were incorporated into a consolidated funding solicitation that wrapped up in March 2019 and will inject substantial new resources into local efforts to end homelessness.

CDC co-sponsored two successful applications for State of California No Place Like Home funding that will lead to the production of 115 units of permanent supportive housing for individuals with severe and persistent mental illness.

Aided by the County Fund for Housing and other Commission resources, thirty additional new affordable units – both rental and ownership were placed in service; 103 units are under construction, and eighty units received new funding commitments.

Increasing Regulatory Certainty

The County evaluated and brought forward revised multi-family standards, workforce housing combining zone standards near jobs, and other housing initiatives which were approved by Board in October 2018. The next steps include reviewing higher density development opportunities within Urban Service Areas near jobs and transit, as provided in the General Plan, to identify workforce housing combining zone district(s). This work is being started using SB2 funds. SB2 provides State funding and technical assistance to local governments to help them prepare, adopt, and implement plans and process improvements that streamline housing approvals and accelerate housing production. Additional funding is needed to complete the work.

The County is also updating two Specific Plans, including fee studies and other planning documents, to support meeting regional housing needs. The two specific plans currently underway are in the Airport SMART station area and the Sonoma Springs area and are anticipated to increase allowable residential uses and densities near employment and transit. The next steps include developing recommendations to bring forward for consideration by the Board through the required processes.

HMGP: Wildfire Adapted Sonoma County Education and Incentives for a Safe and Resilient Sonoma County

The County has applied for Federal Emergency Management Agency (FEMA) Hazard Mitigation Grant Program (HMGP) grant to provide enhanced education and incentives for home hardening in the Wildland-Urban Interface (WUI). This project proposes to mitigate wildfire risks to homes, lives and property in Sonoma County, California.

Permit Sonoma Fire Prevention Division would implement a “house-outward” mitigation approach. This project will educate Sonoma County’s WUI residents about the importance of defensible space and the principles of structural hardening through targeted events and outreach. Comprehensive community-wide Defensible Space Inspections and voluntary WUI structure evaluations will follow outreach. Permit Sonoma Fire Prevention Division would also provide cost-share incentives to help homeowners mitigate items of highest risk, as identified by inspections.

This combination of education, inspection, and financial incentives for homeowners would greatly reduce the potential for loss of lives, homes, businesses, and property in Sonoma County’s WUI. The total cost of this project is \$6,677,777, of which 75% would be provided by the grant. The long-term maintenance costs of retrofit projects will be the responsibility of the private property owner. CalOES has recommended this project for full FEMA funding.

Housing on County-owned Land

The County is working on a number of opportunities for housing on County-owned land. Examples include continuing efforts to repurpose/sell the Chanate campus as allowed under California statute.

Responses to the Request for Proposals for the Chanate campus were received in May 2019 and are being evaluated. The County is also exploring the potential for housing as part of a mixed-use development on the County Administration Center property. In July, the Board will consider a consulting contract for a Technical Advisory who will help the County evaluate opportunities for consolidating buildings on the campus or moving administrative functions elsewhere. Further, the County continues to identify possible housing opportunities on other County-owned land that will require due diligence work and additional resources to move forward. Significant development milestones were met on two key CDC-owned housing sites that together will produce 345 units of housing (West College and Roseland Village). The Board approved one-time funding from contingency funds in the amount of \$200,000 to support evaluation of opportunities for affordable housing development on County-owned properties.

ECONOMY

Cooperative Education Program

Economic Development Board (EDB) staff continue to work towards building sustainable career pathways tied to education and new business opportunities, especially in the area of construction. One of the key activities identified in the Framework is to create a Sonoma County Cooperative Education Program that combines classroom-based learning with structured work experience to develop a pipeline of skilled graduates into local firms

Construction Trades Center

In collaboration with the Santa Rosa Junior College (SRJC), the Economic Development Board (EDB) applied for a grant following the October 2017 Fires with the Economic Development Administration (EDA) to fund a state of the art Construction Trades Center at the SRJC Petaluma Campus. The Center is estimated to train 750 construction workers each year and will include training in green and sustainable construction building techniques and practices as a part of the curriculum.

The EDA notified SRJC that this \$8 million application has passed through the first stage of acceptance. Additional documentation was provided to the EDA and the County anticipates a final decision in the coming months. A requirement of the grant is to obtain \$2 million in local funding. This funding has already been obtained through a \$1 million grant from Tipping Point and through in lieu value of the SRJC land valued at over \$1 million.

Talent Alignment Council

Since the Framework was approved, EDB has twice convened its Talent Alignment Council; a group comprised of human resources representatives from local companies and career placement staff from local educational institutions (Santa Rosa Junior College, Sonoma State University, and Empire College). The group has come together to discuss issues, challenges, possible curriculum changes and policies that could encourage students to stay in Sonoma County following graduation. The group is currently working towards a data-driven plan and approach to help meet the goal of student retention on the local community over the year.

Recovery Loans Access

EDB and Creative Sonoma continue to assist public and private organizations in Sonoma County in accessing economic recovery loans to support business lending and grants to qualified businesses. In addition to facilitating access to recovery funds from federal, state and private sources for local

businesses, approximately \$250,000 was raised and distributed to businesses and organizations in the creative sector. Recently, the EDA finalized funding approval for an EDB plan that will create a \$1 million loan fund to help Sonoma County businesses access needed capital.

Broadband

EDB staff has met with County public safety departments in an effort to better understand communication gaps, which may hamper incoming and outgoing information during a crisis situation. Broadband efforts continue to follow recommendations and guidance provided by the Broadband Strategic Plan, and staff are actively researching grant funding to support pilot projects in rural areas.

SAFETY NET SERVICES

Safety Net departments continue to focus on enhancing core County service capacity to address long-term recovery needs and prepare for future disasters.

Shelter Training and Improvements

Human Services Department (HSD) completed a shelter training series in Fall 2018 for more than 180 HSD staff on Shelter Fundamentals, Shelter Management, Access and Functional Needs. HSD is planning follow up trainings in 2019 for HSD staff not yet trained and as a refresher for those already trained. HSD also hosted and led a shelter drill at Sonoma State University on September 6, 2018, followed by a seminar for HSD staff and County sheltering partners. In February 2019, HSD was activated for the Winter Storm/ Guerneville flood evacuation and operated shelter for 80 homeless individuals at Grace Pavilion at the Sonoma County Fairgrounds, in partnership with West County Community Services. A total of 62 HSD staff were involved in the Winter Storm/Flood response, including operating the Grace Pavilion shelter, Emergency Operations Center, FAST Teams, etc.

HSD will continue to co-chair the monthly Sonoma County Shelter Council meetings with American Red Cross, including other sheltering partners (jurisdictions within Sonoma County and nonprofits).

To ensure available resources and services at disaster shelter are accessible to non-English speaking and/or undocumented residents, HSD met two times in 2018 with the North Bay Organizing Projects Immigrant Defense Task Force to discuss ways to ensure bilingual staff are available at shelters. During the 2019 Winter Storms and Flooding, all shelter signage was produced in both English and Spanish.

Emergency Food Coordination

The County has been exploring the creation of contingency contracts with eligible food providers to provide healthy and nutritious food services during a disaster. General Services released a solicitation to prequalify food service providers in April 2019 and sent an email notification when the solicitation opened. While a local preference for locally owned businesses is not allowable under FEMA's reimbursement guidelines, UCCE, in collaboration with the Sonoma County Food System Alliance and the Sonoma County Food Recovery Coalition, is available to help distribute the solicitation to local businesses or potentially host a training session on how to apply. Bid proposals are currently being evaluated by County Purchasing staff.

In addition to executing contingency contracts for food services providers, the County is also considering a contingency contract for coordination of food providers during an emergency, including an inventory and mapping of local food resources available throughout the county and nationally during disasters.

UCCE Sonoma—in collaboration with the Sonoma County Food System Alliance and the Sonoma County Food Recovery Coalition—is leading this item. UCCE Sonoma is defining a more specific scope of work and budget proposal. Work may include an annual convening of emergency food providers and mapping of emergency food providers through CropMobster’s existing [Food Distribution Directory](#).

Workforce Support

Efforts continue to provide re-employment assistance for workers who have lost their jobs because employers' businesses were destroyed or impacted by fires.

Since the fires, Sonoma County Job Link has served 1,022 job-seekers and over 450 businesses. A total of 393 job seekers have received individualized vocational services ranging from skills assessment to assistance with job search and concrete supportive services. Additionally, 211 job seekers have enrolled in training programs at no cost to them including paid on-the-job training; 95 of these have been in the building and trades.

Over \$650,000 federal dollars have been invested in training and supportive services for job seekers to become employed or to advance along a career path. Services to businesses range from job fairs to subsidized on the job training for new hires. Job Link acts quickly to prevent or mitigate the effects of layoffs.

The Business Services Team with Job Link does Rapid Response services with businesses that show signs of distress. This team conducted outreach to all businesses located within the burn zone (and later the flood zone) as well as those that experienced ripple effects from the fires and needed to close up temporarily or permanently, or downsize. Outreach and intake staff were located at both Local Assistance Centers after the fires and continue to work closely with the Unemployment Office to make contact with individuals as soon as they become unemployed. The goal of the program is to get clients back into a job within 45 days or into a job training program leading to a better job.

Performance-Based Contracting

To understand and address social inequities and advance opportunities for all, Safety Net departments (Department of Health Services, Human Services Department, Probation Department, and Sonoma County Community Development Commission) proposed principles to inform how the Board and Departments contract for and fund safety net services programs. The Board approved these principles on April 2, 2019. The proposed principles were developed 1) ensure that policy priorities are addressed in a coordinated and strategic manner, 2) ensure that resources and services are distributed equitably and fairly across regions, 3) promote a fair, open, and competitive process for vendor selection, and 4) reduce confusion among vendors as to how to obtain funding from the county. The principles also outline an initial vision for how the County can incorporate performance metrics and outcomes into contracts, and ideas for how to develop a more robust performance management system for safety net programs. Key outcomes and performance targets will be defined in contracts, and over time a portion of compensation may be linked achievement of these outcomes.

California HOPE Counseling Services Ending

The Crisis Counseling Assistance and Training Program, known locally as California HOPE, has been administered in Sonoma County through the County Department of Health Services, Behavioral Health Division. Services were initiated immediately following the October 2017 Fires to provide counseling services and emotional support to the community. The program has been funded through a \$4.3 million

grant from FEMA, and an additional \$1 million grant from Kaiser Permanente. California HOPE counselors have provided over 70,000 services and counseling sessions to community members (this data contains duplicate individuals).

As of June 30, 2019, California HOPE counselors will no longer provide counseling services, however, counselors are connecting community members with other services that are free and widely available to provide support. Ongoing support is available through the following three resources:

- Wildfire Mental Health Collaborative – Call NAMI at (866-960-6264) or visit www.mysonomastrong.com
- Rebuilding Our Community (ROC) Sonoma County – Call (707) 535-3349 or visit <https://rocsonomacounty.org>
- Catholic Charities Disaster Case Management – Call (866) 542-5480
- Santa Rosa City Schools' Integrated Wellness Center - Call (707) 890-3827 or visit www.srcschools.org/domain/2112
- Jewish Community Free Clinic - Call (707) 585-7780 or visit www.jewishfreeclinic.org/
- Sonoma Community Resilience Collaborative - Call (707) 303-3600 or visit www.srhealth.org/about-us/resilience-collaborative/
- Wellness And Advocacy Center Peer-to-Peer Mental Health Support - Call (707) 565-7800 or visit www.wellnessandadvocacy.org/

ACCESS Sonoma

In April 2017, the Board of Supervisors established the long-term strategic priority of strengthening the County's safety net system by developing coordinated strategies to address the complex and interrelated health, housing, and social service challenges by our most vulnerable residents in an effort to improve their well-being. In response to the Board's Safety Net directive, the Sonoma County Safety Net Departments (referred to as the Safety Net Collaborative) of Health Services, Human Services, Community Development Commission (housing), Probation, District Attorney, Sheriff, the Courts, Child Support Services, Public Defender, Information Systems Department and County Counsel created an innovative initiative – Accessing Coordinated Care and Empowering Self Sufficiency (ACCESS) Sonoma County. ACCESS Sonoma has a four-pronged approach to achieve the County's objectives; an Interdepartmental Multidisciplinary Team (IMDT) staffed by representatives from all of the Safety Net Departments, an Integrated Data Hub/Watson Care Manager developed in partnership with IBM, a system of governance led by the County's Safety Net Collaborative, and partnerships with community based organizations and academic institutions.

Since its inception shortly after the Sonoma Complex Fires, the IMDT case managed 78 fire victims, providing services to help find housing and helping them to self-sufficiency. They have provided outreach, referral and direct services to over 1300 high needs clients and they have provided intensive case management to over 60 individuals who are homeless with high-level health care, substance abuse, and social service needs. They are working with the highest utilizers of E.D. services to help find better alternatives. As a result of this program, we have been able to find housing, provide more efficient and effective health care, enroll clients in social support services, and help many of our clients remain out of the criminal justice system. Much of the IMDT's work is done in coordination with our community based partners.

To support client case management, the County partnered with IBM to develop an Integrated Data Hub using the IBM Watson Care Manager to break down information silos between safety net

departments. The system provides important care management tools and facilitates the sharing of information in a way that was not previously possible. The system has been used for over a year by case managers on the IMDT to provide more efficient and effective care. It is being developed in phases, with Phase 4 to begin in the Fall of 2019. This next phase will expand the system to include a client portal, referral capability, expanded security roles, and a basic alert system that notifies care providers of important issues.

ACCESS Sonoma has been recognized for innovation and excellence by the National Association of Counties with its Innovation Award and by IBM with its Advantage Award.

NATURAL RESOURCES

Ag + Open Space has been working with Sonoma Water, the Office of Recovery and Resiliency and other County partners to develop data and resources that support our conservation mission and the critical work included in the Framework. The multi-year collaboration with NASA resulted in LiDAR data that the County has been able to use in both fire and flood emergency response and long term resiliency planning, including the location of building footprints, roads, vegetation communities, and hydrologic data. In March 2019 Ag + Open Space finalized maps of post-2017 fire canopy damage (http://sonomavegmap.org/newsletters/Winter_2019.html). The organization is using these data to inform future vegetation management on Ag + Open Space properties. Ag + Open Space has partnered with Cal Fire and local public and private conservation entities to plan and coordinate regional fuel management projects in both the Sonoma Valley and Mark West Creek watershed, and is monitoring vegetation response and fuel loading on burned fee properties. . This summer, Ag + Open Space will complete a set of countywide maps representing riparian areas that will provide another data resource for prioritizing conservation and management efforts.

Regional Parks has been closely monitoring the natural recovery of burned lands at Shiloh Ranch, Hood Mountain, and Sonoma Valley parks, as well as the newly acquired Mark West Regional Park. Regional Parks has expanded the area and number of parks being grazed as a fuel management tool. Three staff have become certified basic wildland firefighters to facilitate increased application of prescribed fire. An 18 acre prescribed fire was successfully completed in June 2019 at Sonoma Valley Regional Park. Regional Parks is getting ready to start soil-stabilization and revegetation at Hood Mountain using recently awarded FEMA HMGP funds.

Important new phases are emerging out of projects recently completed by Sonoma Water, including the Fire Camera and OneRain networks and FireSmart Lake Sonoma. Ongoing work and grant proposals with partners such as UC Cooperative Extension, Transportation and Public Works, Fire Safe Sonoma, Conservation Biology Institute, US Geological Survey, Center for Environmental Stewardship, Geyserville Fire Protection District and CAL FIRE are addressing community-based preparedness plans, land management workshops and trainings, fuels reduction treatments (via a range of methods), and decision-support tool development.

All of the county's Natural Resource agencies have continued to coordinate and collaborate on various issues, including development and adoption of a resolution of the Sonoma County Board of Supervisors on June 6, 2019 to reduce the use of pesticides to diminish possible human exposure to toxins.

FUNDING FOR RECOVERY & RESILIENCY FRAMEWORK PROJECTS

Given the pressure on local budgets, grants are and will remain a critical project implementation pathway for funding Recovery and Resiliency Framework projects. The County grant coordination function within the Office of Recovery and Resiliency (ORR) will identify and prioritize projects subsidized by grants. This centralized grant coordination function allows for a countywide grant-seeking process that assures transparency and accountability to the Board of Supervisors, grantors, and the community at large.

FEMA Hazard Mitigation Grant Program. The purpose of the Federal Emergency Management Agency’s (FEMA) Hazard Mitigation Grant Program (HMGP) is to help communities implement hazard mitigation activities following a Presidential Major Disaster Declaration in the areas of the state, tribe, or territory requested by the Governor or Tribal Executive. The key purpose of this grant program is to enact mitigation measures that reduce the risk of loss of life and property from future disasters. In California, the California Office of Emergency Services (CalOES) administers these funds for the implementation of hazard mitigation project activities. This funding is open and competitive statewide. The HMGP funds projects on either public or private property, and can be used to mitigate any natural vulnerability or threat (i.e., seismic, flood, drought, wildfire, tsunami) not only the hazard in response to the specific disaster.

Since July 2018, County Departments and Districts have submitted 28 grant applications to HMGP in response to federally declared disasters DR-4344 (October 2017 Wildfires), DR-4353 (Southern California Wildfires) and DR-4407 (California Wildfires). The 28 applications were combined into 25 proposals to create efficiency and reduce overhead by bundling like projects together where possible. These applications have shared goals of implementing activities in the Recovery and Resiliency Framework and meeting County leadership priorities. A status report of HMGP proposal activities and fact sheets on each submitted proposal are available at: <http://sonomacounty.ca.gov/Office-of-Recovery-and-Resiliency/FEMA-Hazard-Mitigation-Grant-Program/>.

Of the 25 applications submitted, CalOES recommended 18 proposals for federal funding (DR-4344 and DR-4353), six of the proposals are still in the CalOES review process (DR-4407), and one proposal has been waitlisted until additional funds become available. If awarded, the grant would provide funding to implement \$32.6 million in projects designed to reduce the risk of life and property loss from natural disasters. FEMA is in the process of reviewing CalOES’ recommendation. FEMA’s review process is as follows:

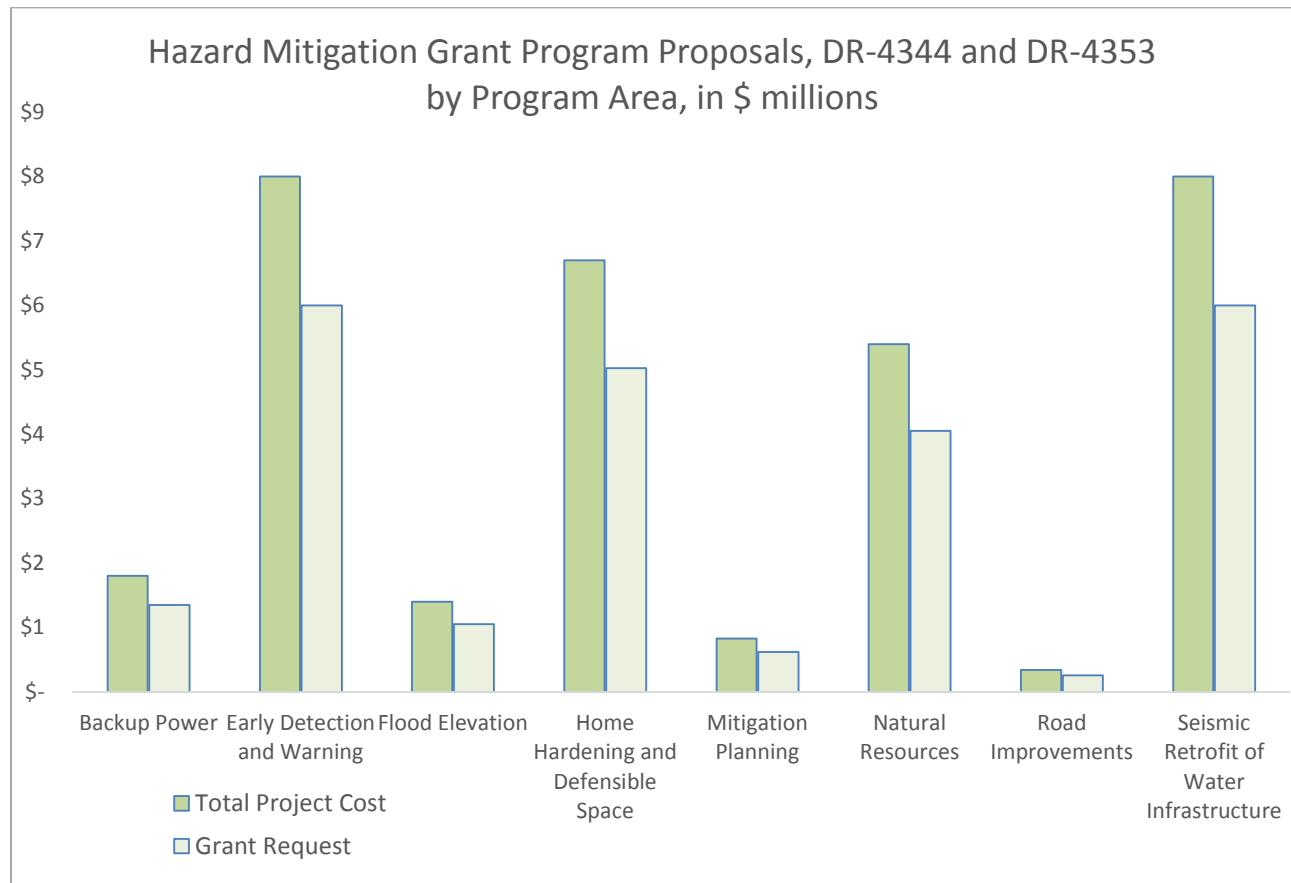
1. FEMA reviews CalOES recommendations;
2. FEMA conducts its Environmental and Historic Preservation review to comply with the National Environmental Policy Act (NEPA); and
3. FEMA makes a final funding recommendation to CalOES.

Four proposals have moved through the first phase of FEMA review (i.e., Hood Mountain Stabilization and Revegetation, Wildfire Adapted Sonoma County, Education and Incentives for Safe and Resilient Communities, Sonoma County River Road Bank Stabilization and the Fire Early Warning Camera System project). Completion of federal environmental clearance documents will take approximately 60-days. Using that timeline, FEMA will likely provide notice of its decision on two grants by September 2019.

Final award notifications for all of the DR-4344 CalOES recommended proposals are anticipated no later than October 2019.

In addition to moving proposals through the federal grant process, work has begun to integrate HMGP property owner cost share requirements with the potential expansion of the Sonoma County Energy Independence Program (SCEIP). Because wildfire and seismic structure hardening elements may also have an energy efficiency component, the expansion of SCEIP, if approved by the Board, could direct financing options to property owners participating in the grant.

Figure 1. County Hazard Mitigation Grant Proposals, DR-4344 and DR-4353, by Program Area



2019 Winter Storms and Floods. On February 25, 2019, Governor Gavin Newsom issued an emergency proclamation for Sonoma County to help the community respond to and recover from dangerous flooding, mudslides and critical infrastructure. On May 18, 2019, President Trump approved a declaration Major Disaster of Disaster for 2019 Severe Winter Storms, Flooding, Landslides, and Mudslides (DR-4434), which opened up federally reimbursable Public Assistance funding to the County. A Notice of Funding Availability (NOFA) for HMGP has not yet been announced; but based on past federal declarations, the NOFA is likely to be announced in October 2019.

Subsequent to the Russian River flood, property owners reported numerous mudslides and streambank failures throughout Sonoma County. The County Administrator’s Office entered into contracts with Gold Ridge and Sonoma Resources Conservation Districts (RCDs) to outreach and provide technical assistance to owners of flood-impacted properties. The RCDs conducted site visits with each property owner and are developing a report that outlines the site-specific flood impact, the cost for repair and a list of potential grant funding sources. The contracts with the RCDs are directly connecting private landowners with public funding that otherwise would not be available.

The Office of Recovery and Resiliency is coordinating with departments to develop a list of prioritized projects that could be supported by DR-4434 hazard mitigation grant funding for the Board’s consideration. Similar to previous disasters, initial project screening will be based on the projects established in the 2017 Sonoma County Hazard Mitigation Plan, match funding sources and leadership priorities. For applications that do not move forward under DR-4434, the Grant Steering Committee will evaluate and seek appropriate alternative funding sources.

Fiscal Year 2019-20 Recovery and Resiliency Funding Summary. The Board approved over \$41.2 million in investments toward Recovery and Resiliency efforts in the FY 2019-2020 budget.

This investment will, among other things:

- Enhance the newly formed Department of Emergency Management with over \$3 million to work on the creation of a comprehensive community and alert warning system;
- Support fire service agencies with over \$8 million, including an investment on a countywide fuels reduction campaign, and additional funding for REDCOM to enhance emergency, fire and medical dispatch to unincorporated areas of the county;
- Support affordable housing developments, grant distribution, and the Resiliency Permit Center with over \$15 million;
- Help implement a community preparedness plan for \$500,000 over the next two years to educate and empower Sonoma County residents to prepare for, respond to and mitigate emergencies; and
- Carve out \$4.9 million for local match requirements to bring in over \$33 million in federal funds for up to 22 Hazard Mitigation Grant Program (HMGP) applications. The HMGP supports any sustainable actions taken to reduce or eliminate long-term risk to people and property from future disasters.