| **County of Sonoma**  
| **Agenda Item**  
| **Summary Report**  

Clerk of the Board  
575 Administration Drive  
Santa Rosa, CA 95403

| **To:** Board of Supervisors  
| **Board Agenda Date:** September 25, 2018  
| **Vote Requirement:** Informational Only  
| **Department or Agency Name(s):** County Administrator’s Office  
| **Staff Name and Phone Number:** Michael Gossman, 565-2341  
| **Supervisiorial District(s):** All  
| **Title:** Recovery and Resiliency Framework Update  
| **Recommended Actions:**  
Receive update on the draft Recovery and Resiliency Framework.  

| **Executive Summary:**  
| The aftermath of the October 2017 Sonoma Complex Fires presents ongoing risks to the residents, property, and environment of Sonoma County. The Office of Recovery and Resiliency was tasked with development of a plan to address immediate and long-term recovery and resiliency efforts informed by County departments and agencies, other public entities, non-profit and private sector partners, and the community. The draft Recovery and Resiliency Framework presented today provides a vision for continued recovery and for achieving a stronger and more resilient community.  

| **Discussion:**  
| On December 19, 2017, the Board of Supervisors established the Office of Recovery and Resiliency (Office) with the mission to develop a strategy that addresses the immediate and long-term recovery and resiliency efforts needed to help Sonoma County rebuild and recover from the wildfires. The draft Recovery and Resiliency Framework (Recovery Framework) represents the County’s long-term vision in a resilient future. The draft Recovery Framework is a foundation for integration of public, private, and non-governmental recovery efforts county-wide, and is informed by community partners, County departments, cities and other jurisdictions in the County, and by engagement with the residents of Sonoma County.  

| **Strategic Areas of Recovery and Resiliency:** The draft Recovery Framework is structured around recovery and resiliency efforts in five critical functional areas: Community Preparedness and Infrastructure; Housing; Economy; Safety Net Services; and Natural Resources. Each area has its own vision statement, goals, and proposed actions. The vision and goals are included in the Framework along with the full set of proposed actions for all areas that is part of the County’s comprehensive vision for
reaching recovery and resiliency goals. The complete draft Recovery Framework with Appendices is available online at: http://sonomacounty.ca.gov/ORR/

**Community Engagement and Input:** Throughout 2018, the Office of Recovery and Resiliency has engaged the community in a variety of ways to listen to residents’ concerns, ideas and suggestions in order to collect their input on the five strategic areas of recovery and resilience. The Office will continue to engage the community by sharing information, resources, and updates, while also garnering input from community members about the direction and priority to be placed on recovery activities. Community input is a priority of the County of Sonoma.

Key strategies used to gather community input:

1. **Board Workshops:** The Board of Supervisors conducted Recovery Workshops for the five areas of recovery to provide pertinent information to the Board and receive direction on the Recovery Framework. Community stakeholders were invited to attend and provide input. Topics and workshops were conducted on the following dates:
   a. February 6 – Housing Workshop
   b. February 13 – Natural Resources and Economic Development Workshop
   c. February 27 – Community Preparedness and Infrastructure Workshop
   d. August 7 – Safety Net Services Workshop

2. **Community Groups and Stakeholder Meetings:** The Office met with over 60 community groups and stakeholders to provide updates on the recovery progress and gather input on the Framework. Several community groups provided recommendations on behalf of their organizations. Appendix C – Community and Other Partners is a list these community groups and the input they submitted.

3. **Recovery Planning Community Meetings:** The County hosted a series of community meetings throughout the County to share an initial draft of the Framework that was presented to the Board of Supervisors in June 2018. The goal was to obtain community feedback on the vision, goals, and proposed actions for each strategic area. Members of the public participated in facilitated, small group discussions and provided input. A total of 306 community members attended these meetings.

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<tr>
<th>Location</th>
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<tr>
<td>Sonoma County Office of Education</td>
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<td>July 10, 2018</td>
</tr>
<tr>
<td>Sebastopol Center for the Arts</td>
<td>Sebastopol</td>
<td>July 11, 2018</td>
</tr>
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<td>Petaluma Community Center</td>
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<td>Finley Community Center</td>
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</tr>
<tr>
<td>Sonoma Veterans Building</td>
<td>Sonoma</td>
<td>August 8, 2018</td>
</tr>
</tbody>
</table>
4. **Online Survey:** The office conducted an online survey for community members to provide input into the draft Recovery Framework. As of September, 2018, 114 community members submitted responses to the survey.

5. **Email Input:** Since early 2018, community members have been encouraged through press release, information posted online and in County social media, and at community and partner meetings to submit feedback and input to recoveryinfo@sonoma-county.org. Emailed input was considered and reviewed.

6. **Compiled and Analyzed Community Surveys:** Many organizations and community groups have conducted recovery-related surveys since the October 2017 wildfires. The data collected through these efforts augments the County’s understanding of the community’s needs, interests and opinions. On an ongoing basis, the Office of Recovery and Resiliency compiles and analyzes these surveys and needs assessments that are relevant to fire impacts and recovery.

The ideas and concerns expressed by the community in many ways validated the vision and goals in the initial draft Recovery Framework, however community members offered a number of new and innovative approaches to recovery that shape and enhance all components of the draft Recovery Framework presented today. Each critical recovery area section of the draft Framework includes a summary of the key themes conveyed by the community throughout the information gathering period. Appendix B includes a summary of representative comments from the community.

**Next Steps:** The draft Recovery Framework will be available for public review and comment until October 26, 2018. The public may provide comments by email to recoveryinfo@sonoma-county.org and by mail to: 575 Administration Drive, Suite 104A, Santa Rosa 95403. After reviewing and considering public input, an updated Recovery Framework will be presented to the Board in December 2018.

**A Note About CEQA:**

The draft Recovery Framework reflects a vision for a resilient future for Sonoma County and all its communities. It incorporates a range of potential future actions that, if implemented, could advance the County toward resilience. However, nothing in the Framework legally binds future County decisions or actions. The Board of Supervisors’ eventual approval of the Framework is not a commitment to any particular course of action, and is not a decision to approve, adopt, or fund any of the potential actions identified in this document. For these reasons, approval of the Framework is exempt from California Environmental Quality Act (CEQA) review pursuant to Section 15262 of the CEQA Guidelines.

Whether a particular Framework recommendation is implemented in the future depends on a variety of factors. Each proposed action that is advanced for consideration will be reviewed in accordance with...
normal internal and public processes, including CEQA review, if applicable. Some identified actions may ultimately be rejected or modified through those review processes. Any recommended action that involves amendments to local ordinances would undergo the normal processes required for legislative actions, including but not limited to CEQA review, opportunity for public review and comment, and public hearings. Similarly, while the Recovery Framework will likely inform the upcoming General Plan Update process, the new General Plan will be crafted through an entirely separate process that includes comprehensive CEQA review and a robust public process.

**THE FRAMEWORK:**

- Affirms the County vision for recovery and resilience
- Acknowledges central County and community values
- Outlines a process by which the County engages stakeholders to capture the inputs and needs of all community members
- Describes how the Office of Recovery and Resiliency will work with County leaders to implement and track recovery actions
- Explains the relationship between recovery efforts and other strategic planning efforts
- Promotes inclusive coordination, planning and proactive communication
- Encourages the whole community to leverage opportunities to increase resilience.

**THE FRAMEWORK IS NOT:**

- A single, exhaustive list of every recovery action needed for the County to achieve resilience.
- Static. As we begin to deploy resources to develop, implement and complete actions, what we learn when we review our approach and processes may change how we plan and implement future actions.
- A detailed plan with steps for implementation. Much more planning will be needed to define specific steps to proceed with actions.
- A replacement for or modification of other related County strategic plans.
- Legally binding on future County actions.

As the County strives to become more resilient, the Recovery Framework will drive strategic decisions around recovery and serve as a guide to department recovery leaders for continued collaboration. The Recovery Framework is a living document and the Office of Recovery and Resiliency will work with departments to make adjustments as conditions evolve and the landscape of needs in the community changes.

**Prior Board Actions:**

- September 18, 2018 – Recovery Update on the status of recovery operations, planning, seeking of funding opportunities and community engagement.
- September 11, 2018 – Recovery Update on the status of recovery operations, planning, seeking of funding opportunities and community engagement.
- August 28, 2018 – Recovery Update on the status of recovery operations, planning, seeking of funding opportunities and community engagement.
- August 14, 2018 – Recovery Update on the status of recovery operations, planning, seeking of funding opportunities and community engagement.
August 7, 2018 – Recovery Update on the status of recovery operations, planning, seeking of funding opportunities and community engagement.

July 24, 2018 –
A) Recovery Update on the status of recovery operations, planning, seeking of funding opportunities and community engagement.
B) Receive an update from California Office of Emergency Services on debris removal progress.

June 13, 2018 – Received presentation on Draft Recovery Framework.

May 22, 2018 – Recovery Update on the status of recovery operations, planning, and seeking of funding opportunities.

March 20, 2018 – Renewal of Emergency proclamations; disaster fiscal update; authorized appropriations of $9.5 million to the Disaster Response & Recovery Fund.

February 6, 2018 – Established the Office of Recovery & Resiliency staffing; authorized appropriations of $2 million to the Disaster Response & Recovery Fund.

December 19, 2017 – Disaster fiscal update and creation of Sonoma County Office of Recovery and Resiliency.

### Strategic Plan Alignment

| Strategic Plan Alignment | Not Applicable |

### Fiscal Summary

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<th>FY 19-20 Projected</th>
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<td><strong>Total Expenditures</strong></td>
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### Funding Sources

- General Fund/WA GF
- State/Federal
- Fees/Other
- Use of Fund Balance
- Contingencies

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### Narrative Explanation of Fiscal Impacts:

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Narrative Explanation of Staffing Impacts (If Required):

Attachments:

- 09-25-2018 CAO Recovery Framework_Att A Framework
- 09-25-2018 CAO Recovery Framework_Appendix B-1 Community Input Themes
- 09-25-2018 CAO Recovery Framework_Appendix B-2 Community Input Flipcharts
- 09-25-2018 CAO Recovery Framework_Appendix B-3 Community Input Worksheets
- 09-25-2018 CAO Recovery Framework_Appendix B-4 Community Input Survey
- 09-25-2018 CAO Recovery Framework_Appendix D Potential Action Items
- 09-25-2018 CAO Recovery Framework_Appendix E Grants List

Related Items “On File” with the Clerk of the Board:
California is experiencing one of the most challenging years in its history as it battles devastating wildfires across the state. The October 2017 Sonoma Complex Fires event had a profound impact on the Sonoma County community. As we rebuild and heal, we are mindful that even as we focus on future planning in the aftermath of our own fire event, our neighboring counties are dealing with fire containment and response, the displacement of community members, and the reality that recovery will be a long and difficult process. While we as a County, our people and communities, work to rebuild, we are resolved to bounce back from the fires better than before. We have a lot of work to do, but are committed to become stronger and more resilient to future disasters, whatever they may be.

The Recovery and Resiliency Framework represents the County’s long-term vision in a resilient future. The Framework also represents a call to action and partnership. Community support and collaboration following the wildfires was a Sonoma County strength. We need to continue proactive, ongoing collaboration before the next disaster strikes so that we leverage our resources, understand the challenges from many perspectives, effectively manage risks, and capitalize on the many planning efforts already underway.

Our first step to institutionalize this level of collaboration was to establish the Office of Recovery and Resiliency in December 2017. This Office will work with County department heads to lead and coordinate all recovery efforts in the County with a long-term, strategic approach. Under the leadership of the County Administrator, Office of Recovery and Resiliency staff will be focused on ensuring that the County views the work we do to recover through a unified resilience lens. With the approval of this Recovery and Resiliency Framework, the Office will continue to coordinate with partners to implement prioritized recovery efforts over the next five years. Together, we will create a stronger and more resilient community, one that is ready to adapt to, withstand, and rapidly recover from whatever disaster lies ahead.

Sincerely,

Sonoma County Board of Supervisors
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1. THE SONOMA COMPLEX FIRES

On October 8, 2017, the most destructive wildfires in California history raged through Sonoma County, devastating lives, homes, livelihoods, and the natural landscape. The damage caused by the Sonoma Complex fires challenged our community’s sense of safety and security. The emotional trauma many experienced was severe and has long-lasting effects. But even during those initial days of uncertainty, our community rallied to protect our most vulnerable citizens, to support first responders, to safeguard our natural resources, and to provide essentials to meet residents’ most basic needs. Throughout the response to the fires, together we learned that our community is resourceful, strong, and resolute.

Almost a year later, the community continues to heal. Signs of recovery are visible, though there are formidable challenges ahead. Leaders in County government are committed to prioritize actions that support preparedness and resiliency to improve accessibility and delivery of government services during a disaster. With the help and input of community partners, we will take actions to recover. Disasters are inevitable and we must be prepared the next time disaster strikes. Our success will depend on our ability to recover from setbacks, adapt well to change, and emerge better and stronger than before.

1.1 The Event

Wildfires erupted across Sonoma County the night of October 8, 2017, eventually sweeping into Santa Rosa. More than 5,300 homes and businesses were destroyed, 24 people died and 110,000 acres burned. Thousands of homes across wide swaths of Sonoma County were incinerated in a matter of hours. Tens of thousands of terrified residents fled for their lives, many with just the clothes on their backs. The blazes officially became known as the Sonoma Complex Fires.

The Tubbs Fire was the most destructive in terms of the number of homes destroyed and lives lost. It started near Calistoga and roared west, through the Mark West Springs and Larkfield/Wikiup areas, then raged through Fountaingrove and finally jumped Highway 101 and devastated Coffey Park in northern Santa Rosa. Twenty two people died and 4,658 homes were destroyed. Five percent of Santa Rosa’s housing stock was gone overnight. Nearly 37,000 acres burned. The speed and ferocity of the Tubbs Fire stunned residents and officials. The scenes of utter destruction shocked the state and nation.

About the same time as the Tubbs Fire, north of the City of Sonoma, a handful of fires – the Nuns, Adobe, Norrbom, Partrick, Pressley and Oakmont blazes – erupted. They combined to become known collectively as the Nuns Fire, which burned 56,556 acres in the Sonoma Valley, including the communities of Kenwood, Glen Ellen, Oakmont. The Nuns Fire eventually raced through Annadel State Park, the Bennett Ridge area and threatened Rohnert Park, destroying 639 homes in the heart of the Wine Country.

The Pocket Fire northeast of Geyserville burned 17,000 acres and three homes.

Overall, some 7,000 structures, including homes, and outbuildings, were destroyed in Sonoma County. Two main hospitals were evacuated and damaged. More than 100,000 residents were evacuated, some for weeks, while thousands of firefighters arrived from across the United States, as well as from Canada and Australia, to help local crews battle the blazes on multiple fronts. The fires were finally contained by October 31.
Even as the fires burned, recovery efforts began. The immense task of quickly and safely removing fire debris from over 5,300 properties resulted in more than 2 million tons of debris being hauled away, the largest such operation since the 1906 Earthquake in San Francisco.

Map 1: Sonoma Complex Fires Overview

Map 2: Tubbs Fire Overview.

Table 1. Acres burned in the Tubbs Fire

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<thead>
<tr>
<th>Management</th>
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<tr>
<td>Private Ownership</td>
<td>30,160</td>
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<td>Non-Profit - Conservation</td>
<td>2,796</td>
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<td>State Agency</td>
<td>1,513</td>
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<td>Regional Park District</td>
<td>801</td>
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<td>County Agency</td>
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<td>Non-Profit - Land Trust</td>
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<td>Federal Agency</td>
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<td>Water District</td>
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Table 2: Acres burned in the Nuns Fire

<table>
<thead>
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<tr>
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<td>State Agency</td>
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<td>Non-Profit</td>
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<tr>
<td>Federal Agency</td>
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Table 3. Acres burned in Pocket Fire

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<td>Federal</td>
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<td>State Agency</td>
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<td>Total</td>
<td>17,345</td>
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1.2 The County’s and Community’s Response

Over 950 fire departments and agencies from around the world ultimately responded to the fires in Sonoma County, as County workers worked together with local police, fire, medical and volunteers to evacuate neighborhoods, coordinate shelters, and get food, clothing, supplies and information to residents who were displaced.

Response activities include the following:

- Adopted urgency ordinances to facilitate immediate housing, including residential use of recreational vehicles and rental of guest houses.
- 4,162 evacuees cared for in 43 shelters
- 52,372 callers helped via emergency hotline through the end of October 2017
- 10,000 masks, 2,562 cots, 2,300 sheets and 1,850 pillows distributed in first 72 hours
- 11,204 residents served at the Local Assistance Centers
- 41 community meetings held in first 4 weeks to keep public informed
- 4,000+ replacement documents issued to victims of wildfires
- 21,000+ in-person supportive contacts by California Hope counselors
- 3,557 disaster calls received by Animal Services in the field and 10,465 office calls to help residents locate displaced animals
- 4,700 people whose income or employment was impacted by fires assisted in filing for disaster unemployment insurance
- 2 million tons of fire debris removed through government program
- 1,278 rebuilding permits for homes issued by Sonoma County and the City of Santa Rosa as of September 5, 2018
- 30 rain and stream gauges installed in high risk areas to predict potential debris flows or flash floods
- 43 miles of wattles placed in burn areas to prevent erosion and protect watersheds. Wattles are a type of ‘fiber roll’ erosion and sediment control Best Management Practice (BMP) material. They are sausage-shaped tubes filled with straw, mulch or compost with an outer wrapping made from various types of netting or fabric.
- 90 miles of County roads cleared of burned trees and hazardous vegetation
- Transitioned recovery support for local companies from the Local Assistance Center to the U.S. Small Business Administration Business Recovery Center
- Over $1.4M in Disaster CalFresh benefits issued.
- Multi-agency Watershed Task Force created a Flood Prevention Post-Fire Hazard Assessment map to keep community safe from potential post-fire flooding and debris flows
- Formed an inter-departmental Disaster Finance Team to lead the Federal Emergency Management Agency Public Assistance program for the County, coordinating on legal, compliance, and resource issues.
2 FRAMEWORK OVERVIEW

2.1 Purpose of the Framework

The Recovery and Resiliency Framework represents the Board’s call to action. It reflects the community’s vision for a resilient future and an approach to achieve it. The Framework is a foundation for integration of public, private, and non-governmental recovery efforts County-wide, and is informed by community partners, County departments, cities and other jurisdictions in the County, and by engagement with the residents of Sonoma County.

Our ability to live safely in a fire-adapted environment depends on efforts currently underway through normal County departmental recovery actions, and forward-thinking resiliency measures and activities. Non-governmental agencies’ services during a disaster can be enhanced if they are more fully engaged in recovery efforts and better integrated into planning at the local level. The goals and objectives developed and outlined here should be used as guidance as the County makes difficult decisions regarding the use of limited resources, and the pursuit of critical external funding.

The Recovery Framework draws from the structure and functions in the Federal Emergency Management Agency’s National Disaster Recovery Framework (NDRF). Like the NDRF, the Recovery Framework serves as a platform and forum for the ways the County and community build and sustain recovery capabilities. A focus of the Framework is planning and preparedness before a disaster occurs. Planning includes coordination with partners, risk mitigation, continuity planning, identifying resources and developing capacity to manage the recovery process.

The Recovery Framework is structured around recovery efforts in five critical functional areas – Community Preparedness and Infrastructure, Housing, Economy, Safety Net Services, and Natural Resources. Each area has its own vision statement, goals, and proposed actions. The full set of proposed actions for all areas is part of the County’s comprehensive vision for reaching recovery and resiliency goals.

As the County strives to become more resilient, the Recovery Framework will drive strategic decisions around recovery and serve as a guide to department recovery leaders for continued collaboration. The Framework capitalizes on our County’s strengths and identifies the investments we need to keep Sonoma strong.
The Recovery Framework is a living document. The Office of Recovery and Resiliency will work with departments to make adjustments as conditions evolve and the landscape of needs in the community changes. While the Recovery Framework must be flexible to account for evolving implementation decisions and unanticipated circumstances, the County must remain committed to achieving its vision for a resilient future.

2.2 A Note About CEQA

The Recovery Framework reflects a vision for a resilient future for Sonoma County and all its communities. It incorporates a range of potential future actions that, if implemented, could advance the County toward resilience. However, nothing in the Framework legally binds future County decisions or actions. The Board of Supervisors’ approval of the Framework is not a commitment to any particular course of action, and is not a decision to approve, adopt, or fund any of the potential actions identified in this document. For these reasons, approval of the Framework is exempt from California Environmental Quality Act (CEQA) review pursuant to Section 15262 of the CEQA Guidelines.¹

Whether a particular Framework recommendation is implemented in the future depends on a variety of factors. Each proposed action that is advanced for consideration will be reviewed in accordance with normal internal and public processes, including CEQA review, if applicable. Some identified actions may ultimately be rejected or modified through those review processes. Any recommended action that involves amendments to local ordinances would undergo the normal processes required for legislative actions, including but not limited to CEQA review, opportunity for public review and comment, and public hearings. Similarly, while the Framework will likely inform the upcoming General Plan Update process, the

¹ Cal. Code Regs., tit. 14, § 15262 provides as follows: A project involving only feasibility or planning studies for possible future actions which the agency, board, or commission has not approved, adopted, or funded does not require the preparation of an EIR or Negative Declaration but does require consideration of environmental factors. This section does not apply to the adoption of a plan that will have a legally binding effect on later activities.
new General Plan will be crafted through an entirely separate process that includes comprehensive CEQA review and a robust public process.

2.3 Relationship to Other County Plans

Sonoma County’s Recovery Framework does not replace or modify existing, County plans and strategies. It complements existing plans and builds upon existing state and national recovery frameworks and the significant strategic planning work that was already underway across the County prior to the October 2017 wildfires. The Recovery Framework also builds upon planning efforts initiated during and immediately following the wildfires. Collectively, these plans inform post-disaster recovery and the Recovery Framework. This integrated approach ensures that long-term recovery and resiliency goals are considered through implementation of current and future plan actions, especially when plan actions overlap.

Figure 1 above shows the relationship between existing and ongoing plans and strategies and the post-disaster Recovery Framework. Existing and ongoing planning efforts inform development of the Recovery Framework and the County’s recovery priorities and actions. As proposed actions in the Recovery Framework are completed, some ongoing plans and strategies may need to be updated to reflect progress towards recovery goals. The outer arrows represent more than updates to specific actions. They represent the continuous and active coordination, collaboration, and alignment that will position the County to achieve its resilience goals.

Ultimately, the Recovery Framework serves as a guide for County leaders as they seek to prioritize actions, identify and allocate resources, and maximize opportunities to achieve recovery and resiliency goals not in isolation, but in conjunction with other County plans and planning efforts.
3 RECOVERY AND RESILIENCY PLANNING CORE PRINCIPLES

Supporting recovery and building resiliency are as much about process as they are about outcomes. The ways that we plan for the next disaster, incorporate input, collaborate to build the right capabilities, mitigate threats, care for our citizens, and implement the goals and actions in this Framework, are guided by a set of recovery and resilience planning core principles. Establishing and adhering to these core principles ensures that the resiliency lens we apply to all of our recovery efforts is applied consistently. The core principles guide the strategies we pursue, our decision-making, processes and practices. They are informed by County leadership, partner, and community input. In practice, they maximize the opportunity for achieving recovery success.

Guiding Principles

- Pre-Disaster Recovery Planning
- Leadership and Local Primacy
- Engaged Partnerships and Inclusiveness
- Individual and Family Empowerment
- Timeliness and Flexibility
- Resilience and Sustainability
- Unity of Effort
- Psychological and Emotional Recovery

Pre-Disaster Recovery Planning

Recovery operations are more effective when recovery planning occurs before a disaster. Some pre-disaster actions can reduce future disaster impacts and the scale and magnitude of recovery needs. Developing relationships with community partners and engaging them in the planning process aids in establishing a common understanding of recovery roles. Setting up appropriate coordination structures and building collective capacity and capability to lead, plan, and manage recovery operations increases overall resilience. Encouraging innovative pre-disaster planning practices can generate tools and resources that will support and sustain disaster mitigation and recovery efforts.

Leadership and Local Primacy

The County plays an important role in planning for and managing aspects of the community’s recovery since mitigation measures are adopted by the County. Cities within the County are important partners and play a role in recovery too, though each jurisdiction has its unique attributes and needs. Informed and coordinated leadership across all levels of government and sectors of the community are critical throughout all phases of the recovery process. The state, regional and federal governments act in support of the County as needed to bolster local resources and capabilities to further recovery goals. Businesses also assume leadership roles in the local recovery planning process since the private sector owns and operates the majority of the County’s critical infrastructure systems, such as electric power and financial and telecommunications systems\(^2\).

Engaged Partnerships and Inclusiveness

Partnerships are effective when recovery management and coordination engages the whole community. Engaged partnerships ensure that all parties with deployable resources and a role in recovery have a voice in how they support recovery efforts, since engaged partners in the private and non-profit sectors play a critical role in meeting local recovery needs. Collaboration with engaged partners helps the County anticipate recovery needs, and understand how to access available resources beyond traditional programs. Throughout recovery, recovery managers share ongoing clear, effective, accessible, and culturally appropriate communication with engaged partners.

Inclusiveness in pre-disaster planning and the recovery process includes individuals with disabilities, child advocates, older adults, members of underserved communities, and those with animals. Recovery managers maintain sensitivity and respect for social and cultural diversity throughout recovery.

**Individual and Family Empowerment**

All members of the community who suffered losses, whether physical, emotional, social, or economic, have equal opportunities to participate in recovery efforts to enable them to recover from their losses. Recovery actions are inclusive of all populations in the community and proactively address social and institutional barriers that hinder individuals with disabilities, and others who are historically underserved, from full and equal access to services and benefits provided. All individuals have access to resources that address both their physical losses and psychological health needs.

**Timeliness and Flexibility**

Timeliness and flexibility in coordinating and efficiently implementing recovery actions and providing assistance are key considerations that minimize delays and lost opportunities. Recovery plans, programs, policies, and practices are adaptable to meet unforeseen, unmet, and evolving recovery needs.

**Resilience and Sustainability**

Pre- and post-disaster recovery actions offer opportunities to reduce risk and contribute to a more sustainable community. Assessing and understanding risks that endanger recovery efforts is an important part of recovery process. Resilience is the ability to prepare for and adapt to changing conditions and to withstand and recover rapidly from disruptions due to deliberate attacks, accidents, or naturally occurring incidents. Pre and post disaster planning ensures that steps are taken to avoid or reduce risk during the recovery process and that recovery efforts can be leveraged to increase community resilience in critical functional areas.

Opportunities exist during rebuilding to further sustainability goals such as making smart energy choices, improving economic competitiveness, expanding energy-efficient accessible housing choices, and enhancing healthy, safe, and walkable neighborhoods.

**Unity of Effort**

Unified coordinated effort is central to efficient, effective, timely and successful recovery. Coordination following any incident allows recovery leaders to identify needs and priorities more effectively, reallocate existing resources, engage community partners, and identify other resources. A unity of effort respects the authority and expertise of each participating organization while coordinating support of common recovery priorities and objectives.
Psychological and Emotional Recovery

Successful recovery addresses the full range of psychological, emotional, and behavioral health needs associated with the disaster’s impact and resulting recovery challenges. Behavioral health assistance provided in recovery may include provision of information and educational resources, basic psychological support and crisis counseling, assessment, and referral to treatment when needed for more serious mental health issues. Successful recovery acknowledges the linkages between the recovery of individuals, families, social networks, and communities.
4. COMMUNITY ENGAGEMENT

4.1 Overview

The October 2017 fires reshaped our community both physically and emotionally. As we rebuild and restore our identity as a County, it is vital to involve community members in recovery discussions. Throughout 2018, the Office of Recovery and Resiliency has engaged the community in a variety of ways to listen to residents’ concerns, ideas and suggestions in order to collect their input on the five strategic areas of recovery and resilience. The Office will continue to engage the community by sharing information, resources, and updates, while also garnering input from community members about the direction and priority to be placed on recovery activities. Community input is a priority of the County of Sonoma.

Key strategies used to gather community input:

1. **Board Workshops:** The Board of Supervisors conducted Recovery Workshops for the five areas of recovery to provide pertinent information to the Board and receive direction on the Recovery Framework. Community stakeholders were invited to attend and provide input. Topics and workshops were conducted on the following dates:
   a. **February 6 – Housing Workshop**
   b. **February 13 – Natural Resources and Economic Development Workshop**
   c. **February 27 – Community Preparedness and Infrastructure Workshop**
   d. **August 7 – Safety Net Services Workshop**

2. **Community Groups and Stakeholder Meetings:** The Office met with over 60 community groups and stakeholders to provide updates on the recovery progress and gather input on the Recovery Framework. Several community groups provided recommendations on behalf of their organizations. Appendix C – Community and Other Partners is a list these community groups and the input they submitted.

3. **Recovery Planning Community Meetings:** The County hosted a series of community meetings throughout the County to share an initial draft of the Recovery Framework that was presented to the Board of Supervisors in June 2018. The goal was to obtain community feedback on the vision, goals, and proposed actions for each strategic area. Members of the public participated in facilitated, small group discussions and provided input. A total of 306 community members attended these meetings.

<table>
<thead>
<tr>
<th>Location</th>
<th>Date</th>
<th>Community Members</th>
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</thead>
<tbody>
<tr>
<td>Sonoma County Office of Education</td>
<td>Santa Rosa</td>
<td>July 10, 2018</td>
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<tr>
<td>Sebastopol Center for the Arts</td>
<td>Sebastopol</td>
<td>July 11, 2018</td>
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<td>Petaluma Community Center</td>
<td>Petaluma</td>
<td>July 25, 2018</td>
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<td>Finley Community Center</td>
<td>Santa Rosa</td>
<td>August 2, 2018</td>
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<td>Sonoma Veterans Building</td>
<td>Sonoma</td>
<td>August 8, 2018</td>
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<tr>
<td>Lawrence Cook Middle School</td>
<td>Santa Rosa</td>
<td>August 28, 2018</td>
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<tr>
<td>(conducted in Spanish)</td>
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<tr>
<td>La Luz Center</td>
<td>Sonoma</td>
<td>September 5, 2018</td>
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<tr>
<td>(conducted in Spanish)</td>
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</table>
4. **Online Survey**: The office conducted an online survey for community members to provide input into the draft Recovery Framework. As of September XX, 2018, 114 community members submitted responses to the survey as of September 6, 2018.

5. **Email Input**: Since early 2018, community members have been encouraged through press release, information posted online and in County social media, and at community and partner meetings to submit feedback and input to recoveryinfo@sonoma-county.org. Emailed input was considered and reviewed.

6. **Compiled and Analyzed Community Surveys**: Many organizations and community groups have conducted recovery-related surveys since the October 2017 wildfires. The data collected through these efforts augments the County’s understanding of the community’s needs, interests and opinions. On an ongoing basis, the Office of Recovery and Resiliency compiles and analyzes these surveys and needs assessments that are relevant to fire impacts and recovery. Appendix B – Community Input includes a list of community surveys and needs assessments.

**4.2 Outreach**

The County engaged in an extensive outreach effort to offer opportunities for community members to provide input on the initial draft Recovery Framework. Outreach was designed to expand participation to a broad cross-section of the community to more fully reflect the diverse voices and perspectives of different groups. The Office conducted extensive traditional and grassroots outreach to encourage residents to share their ideas and priorities, which inform the proposed actions in this Framework.

The Office’s outreach activities also encompassed working with community partners to utilize existing coordination structures to broaden our reach, strengthen relationships and improve communication and collaboration. For example, the Office built on the Watershed Collaborative network, a representative group of sixty organizations focused on working and natural lands in Sonoma County, by continuing to hold meetings of the collaborative to address recovery issues and solutions to achieve resiliency. A list of community and other partners is included as Appendix C.

**4.3 Recovery Planning Community Meeting Format**

While many opportunities were arranged for the public to provide input to the Recovery Framework, the deepest engagement and discussions came during the Recovery Planning Community Meetings. Recovery meetings were held county-wide in every supervisorial district. County staff worked with community leaders to recruit residents from different segments of the community including members of underserved, underrepresented, or vulnerable populations, to ensure all points of view were heard. Over 300 residents participated in the sessions. The materials and meetings were provided in both English and Spanish. Translation services were provided at every meeting.

Following the community meetings, staff compiled all comments documented by table facilitators as well as comments submitted by participants on the worksheets provided (Appendix B – Community Input).
4.4 Community Input Received

The County heard consistently from community members that they appreciated opportunities to share their ideas with County staff. The compiled data of all public input from the Recovery Planning Community Meetings and online survey are posted to the Office of Recovery and Resiliency website at [https://sonomacounty.ca.gov/ORR/](https://sonomacounty.ca.gov/ORR/). Office of Recovery and Resiliency staff reviewed and analyzed this data and the input gathered during stakeholder meetings and submitted via email in partnership with county departments working on recovery efforts.

The ideas and concerns expressed by the community in many ways validated the vision and goals in the initial draft Recovery Framework, however community members offered a number of new and innovative approaches to recovery that shape and enhance all components of the Framework. Each critical recovery area section of this Framework includes a summary of the key themes conveyed by the community throughout the information gathering period. Appendix B includes a list of representative comments from the community.

4.5 Ongoing Dialogue

Our engagement with the community doesn’t stop with the community meetings or the printing of this Framework. The County will continue an ongoing dialogue as recovery continues. Potential engagement opportunities that the County will explore include an online engagement portal that would be utilized by other departments to solicit community input, as well as more traditional engagement methods, such as community meetings. Community members are always encouraged to share public input at Board of Supervisors meetings during public comment period.

Specific opportunities to engage will be shared at [https://sonomacounty.ca.gov/ORR](https://sonomacounty.ca.gov/ORR). Community input can be submitted on an ongoing basis by emailing comments to recoveryinfo@sonoma-county.org.
5. STRATEGIC AREAS OF RECOVERY AND RESILIENCY

Disaster preparedness is a shared responsibility. How we recover and become more resilient to future disasters depends on the contributions of the whole community. To be prepared for future disasters, we must plan to identify and prevent threats, protect our citizens, mitigate risks, and build our capacity and capabilities to respond quickly and effectively.

In this section, we describe five strategic areas of recovery and resiliency, which are critical elements to achieving preparedness. They align with the National Disaster Recovery Framework core capabilities, the significant recovery functions that enable preparedness and recovery. While each has its own focus, the five strategic areas of recovery and resilience – Community Preparedness & Infrastructure, Housing, Economy, Safety Net Services, and Natural Resources - are interdependent. Coordination across strategic areas is required to identify linkages that provide opportunities to consolidate overlapping efforts, leverage technology capacity, improve training and communication networks, leverage human and financial resources, promote innovation, and increase response capacity, and resolve recovery challenges. The County, in collaboration with its many partners, has taken the first steps to identify the important linkages across the strategic areas of recovery and resilience. They are a critical part of the Recovery Framework, though there is a lot more work to be done to understand and define how they affect implementation of the proposed actions in this Framework.

5.1 Community Preparedness & Infrastructure

5.1.1 VISION

Sonoma County residents, communities, public and non-governmental entities are prepared to adapt and recover in coordinated response when disaster strikes. This includes having effective warning programs and systems that allow for emergency notifications to the whole community; ensuring critical infrastructure is protected and information technology systems maintain continuity of financial and other operations; and activating situational awareness programs and systems to decision-making.

5.1.2 BACKGROUND

Before the October 2017 fires, Sonoma County frequently conducted response and recovery operations for moderate to severe weather and flooding events that often impacted localized infrastructure, such as public utilities and transportation networks. County emergency management personnel managed these events from the Sonoma County Emergency Operations Center that provided the communications infrastructure to coordinate response and recovery operations, including public information and warning. Since 2005, the County Emergency Operations Center activated for ten events that included eight declarations of a local emergency.

Sonoma County Transportation & Public Works planned for repaving over 42 miles of roadway in 2017, but due to the flooding in January and February 2017, resources were re-directed to focus on repairing infrastructure that was damaged or destroyed. The County’s technology infrastructure supported normal County business operations, and met needs during emergency response activation events in the past. The system was updated to address normal growth in data volume and demand. In addition, the County had partnered with CAL Fire on a pilot project to perform defensible space inspections in selected high fire risk areas.
Impact of Fires on Emergency Response Infrastructure. The October 2017 wildfires spread rapidly and destroyed essential communications infrastructure. Sonoma County Emergency Operations Center ("EOC") managers struggled to maintain accurate situational awareness. The need for reliable communications systems became more urgent as the fires advanced through heavily populated areas. With 77 cell sites destroyed or damaged across Northern California and other communications systems inoperable, the 9-1-1 system quickly became overwhelmed. It was challenging to alert residents of the fire threat and to evacuate communities in the fire's path.

Although the County’s information technology systems were at risk given the proximity of the fire to the County campus, no systems were destroyed. However, the fire event challenged our information technology systems’ capabilities, including the availability of back-up power, off-site data systems and storage, and system performance. Some County systems, for example, were not designed to handle the large volume of activity experienced during the fires, including the County’s call center and telephone system. The County’s telephone system and call center was inundated with voice calls far exceeding normal levels; the public-facing websites were overwhelmed by high traffic loads; and the geographical mapping systems were unable to process the increased network demands.

Due to the floods in early 2017 and the fires later in the year, the Sonoma County Transportation & Public Works Department had to redirect resources away from the Pavement Program and its scheduled plans to repave 42 miles of roadways, in order to repair infrastructure that was damaged or destroyed. County roads in and around the burn areas were severely affected, and power and water systems were incapacitated after the floods and fires.

Post-Fire Response. By approximately October 20, 2017, the fires were mostly contained and the County began transitioning from response efforts to the recovery phase. Certain recovery operations were transitioned to non-governmental organizations (e.g., Voluntary Organizations Active in Disasters, Rebuilding our Community), and to specialized task forces. The County subsequently began an “After Action Review” focused on Emergency Operations Center processes and procedures. The County also requested that the California Governor’s Office of Emergency Services (Cal OES) review the emergency notification process and response. On February 27, 2018, the Board of Supervisors held a Recovery Workshop on Infrastructure that covered topics including emergency alert systems, fire safety, preparing for a more resilient county, fire impacts on infrastructure, and public information and warning.

In January 2018, the California Public Utilities Commission approved a fire map, which identifies much of Northern California at an elevated risk of fire danger. The map is the most current published assessment of areas of fire risk in the State. Sonoma County saw a significant increase in the areas designated as high fire risk. Actions taken by the Commission include requiring utilities to implement new wildfire safety regulations.

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5 See Board of Supervisors’ meeting, February 27, 2018, item 22. Item materials found at: http://sonoma-county.granicus.com/GeneratedAgendaViewer.php?view_id=2&clip_id=771
5.1.3 KEY PARTNERS

Key partners for Community Preparedness & Infrastructure include: local, state, and federal-level governmental entities, as well as private sector and non-governmental organizations. These include:

- Cities and other public entities within the County, and neighboring counties
- Redwood Empire Dispatch Communications (REDCOM)
- Medical Services Dispatch
- Sonoma County Public Safety Consortium
- Sonoma County Emergency Council
- California Department of Transportation (Caltrans)
- California Department of Forestry and Fire Protection (CAL FIRE)
- California Office of Emergency Services (Cal OES)
- U.S. Forest Service (USFS)
- Federal Emergency Management Agency (FEMA)
- Pacific Gas and Electric Company (PG&E)
- Cell carriers (AT&T, Verizon, etc.)
- Volunteer Organizations Active in Disasters (VOAD)
- Neighborhood associations
- American Red Cross (AMC)
- Salvation Army
- Faith-based organizations
- Sonoma Community Foundation

5.1.4 CHALLENGES AND OPPORTUNITIES

Many proposed actions for this strategic area of recovery and resiliency represent opportunities to further strengthen disaster preparedness, prevention, and recovery measures; improve public education; enhance situational awareness; update County emergency management policy, processes and procedures; secure County information technology; and harden roadways for better evacuation and first responder access. On June 14, 2018, the Board of Supervisors approved additional funding and staffing for emergency management and community preparedness which creates opportunities for enhanced resiliency measures including support for community preparedness programs such as community emergency response teams (CERTs), auxiliary communications services, and neighborhood and individual preparedness programs. Additional funding will also support planning and training exercises, and reinforce capacities to coordinate emergency public warning, incident response and recovery.

The October fires gave urgency to the countywide Fire Service Project, creating opportunities for quicker action, but also challenges for increased funding.\(^7\)

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\(^7\) In 2016, the Board of Supervisors established a Fire Services Advisory Council to address fire services in the County, particularly in unincorporated areas, for a more efficient, effective and sustainable fire services system. On August 14, 2018, the Board received a report and recommendations, abolished the Fire Services Advisory Council, moved to implement phases of the recommended plan, and directed staff to pursue funding opportunities to support the plan.
5.1.5 COMMUNITY INPUT

Community members overwhelmingly affirmed the goals and proposed actions identified in the initial draft Framework. The areas that generated the most comments relate to warnings, communication, evacuation, vegetation management, education, and preparedness. Several additional proposed actions have been incorporated (i.e. publicize best site for community to turn for accurate, up-to-date information; research whether to require at least two evacuation routes in new housing developments; conduct public workshops on preparedness issues; work with school districts on preparedness campaign, etc.).

Other jurisdictions within the County expressed a strong desire for greater collaboration regarding an alert and warning system, including consistency throughout the County on means of communication and common terminology. There also was a strong desire for robust training exercises with the County, including not only City-County drills but also “all cities” exercises, and possible cross-training for Emergency Operations Center assistance. Regarding preparedness, there were requests for assistance with establishing evacuation routes, a more robust vegetation management program, and advocacy to CalFire and CalTrans to increase vegetation management on their properties.

5.1.6 GOALS, PROPOSED ACTIONS, AND TIMELINES

GOALS

1. Establish a first class comprehensive warning program with innovative technology and state of the art situational awareness.
2. Meet future challenges by redesigning the County Emergency Management Program, providing additional resources, and recommitting to the County’s public safety missions.
3. Lead, support, and train community members to build and sustain individual and neighborhood preparedness, including vulnerable populations (i.e., language barriers, persons with disabilities, seniors, etc.).
4. Make County government more adaptable to provide continued services in disasters through comprehensive planning, a more empowered workforce, and improved facilities and technology, including an ability to respond to disaster events for at least 72 hours without federal, state, or other external support.

**Goal CP1**: Establish a first class comprehensive warning program with innovative technology and state of the art situational awareness.

**Proposed Actions:**

- Develop a warning system that communicates alerts over many platforms and across all potential sensory, language, and cultural barriers. Conduct trainings and tests of the system to include vulnerable populations.

- Establish an on-line portal that consolidates critical first responders’ and community partner information that is accessible to all emergency responders (“Common Operating Picture”).
Develop protocols for communicating critical information to elected officials, government and community leaders, and the public during a disaster so they are fully informed, to include crossing sensory, language, and cultural barriers.

Timeline

<table>
<thead>
<tr>
<th>Community Preparedness Goal</th>
<th>0-1 year</th>
<th>2-3 years</th>
<th>3+ years</th>
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<tbody>
<tr>
<td>Develop Warning System</td>
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<td>Common Operating Picture on Line</td>
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<tr>
<td>Communication Protocols</td>
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Actions Completed:

- Completed After Action Report summarizing the Emergency Operations Center (EOC) strengths and challenges during the response phase and initial recovery from the fires, which documents and recommends actions needed to strengthen EOC capabilities and resources.
- Approved $2.5 million to Fire & Emergency Services Department to support the development and implementation of an enhanced Community Alert & Warning Program, Community Preparedness Program, and Emergency Management Program.
- Applied for funds through the Hazard Mitigation Grant Program to create a fire early warning camera system by installing fire monitoring cameras at strategic locations throughout the County, with associated microwave/tower systems.
- Applied for funds through the Hazard Mitigation Grant Program to design and install warning sirens in selected locations in the County, and to develop operating, testing and maintenance procedures.
- Trained County staff in new Integrated Public Alert Warning System
- Created 90 character limit Wireless Emergency Alert (WEA) message templates to assist in getting alerts issued faster.
- Created and recorded evacuation messages using SoCoAlert templates for probable community instructions in an emergency.
- Conducted Alert and Warning System tests on September 10 and 12, 2018

Goal CP2: Meet future challenges by redesigning the County Emergency Management Program, providing additional resources, and recommitting to the County’s public safety missions.

Proposed Actions:

- Assess and update overall County emergency procedures, programs, organization, authorities, infrastructure, staffing, equipping, processes and procedures to determine structural changes that would best fit the capacity and needs of the County in a future disaster.
- Assess and review administrative and functional placement of the Emergency Management Program to inform any recommended changes to the County Emergency Operations Center (“EOC”) and/or the County Emergency Management Operations.
Expand trainings and drills for countywide emergency managers, mutual aid partners, elected officials, and County staff, to cross all potential sensory, language, and cultural barriers.

Establish minimum annual training requirements for disaster services workers

Pre-stage critical equipment (shelter materials, roads equipment, etc.) at strategic, designated sites throughout the County.

Increase the County’s capacity to pursue and support available grants and external funding opportunities related to disaster recovery, emergency preparedness, hazard mitigation, and homeland security.

Timelines

<table>
<thead>
<tr>
<th>Community Preparedness Goal 2</th>
<th>0-1 year</th>
<th>2-3 years</th>
<th>3+ years</th>
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<tr>
<td>County Emergency Procedures</td>
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<td>Emergency Management Program</td>
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<td>Training &amp; Drills</td>
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<tr>
<td>Grants &amp; External Funding</td>
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Actions Completed

- Approved structure and staffing for County’s Emergency Management Program and emergency preparedness.8
- Formed a Grants Steering Committee to review all external funding opportunities and coordinated the submission of 22 federal grant applications. Through the work of the new committee, the County has gained valuable federal grant application experience and will continue to build upon grant capabilities with the Office of Recovery and Resiliency.
- The Emergency Council will develop a committee to conduct the initial assessment, explore best practices, and provide recommendations to the full Council at its December 2018 meeting.

Goal CP3: Lead, support and train community liaisons to build and sustain individual and neighborhood preparedness, including underserved populations.

Proposed Actions:

- Collaborate with volunteer, non-profit and private organizations to establish community working groups to serve as community and neighborhood liaisons.
- Work with community liaisons to identify hazards, risks, mitigation strategies, including evacuation routes.
- Develop a community response team program.
- Update the County fire ordinance to enhance the Vegetation Management Program with incentives, inspection and abatement protocols, and appropriate funding.

8 See August 14, 2018 Board of Supervisors meeting, Item No. 44.
### Timelines

<table>
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<tr>
<th>Community Preparedness Goal 3</th>
<th>0-1 year</th>
<th>2-3 years</th>
<th>3+ years</th>
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<tbody>
<tr>
<td>Establish Working Groups</td>
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<tr>
<td>Identify Hazards, Evacuations, Mitigations</td>
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<td>Community Response Team Program</td>
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<tr>
<td>Vegetation Management Ordinance</td>
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### Actions Completed

- Provided chipper services, prioritized for those in burn areas, and to address access routes and defensible space.
- Created three additional positions, two dedicated to the County’s emergency management program and one dedicated to community preparedness.
- Allocated $500,000 to enhance the County’s vegetation management program.

**Goal CP4**: Make County government more adaptable to provide continued services in disasters through comprehensive planning, a more empowered workforce, and improved facilities and technology.

### Proposed Actions:

- Identify essential infrastructure, services and resources necessary during a disaster and, to the extent possible, have contracts and/or Memorandum of Understandings in place.
- Pre-stage critical equipment (shelter materials, roads equipment, etc.) at strategic, designated sites throughout the County.
- Update the County’s Continuity of Operations Plan (COOP) assuming that the County will need to function effectively for at least 72 hours on its own without state or federal resources.
- Protect County information, data, and communication infrastructure.
- Work with federal, state, local, tribal, community and/or private partners to identify, assess, and modify or repair essential transportation infrastructure for critical County response.

### Timelines

<table>
<thead>
<tr>
<th>Community Preparedness Goal 4</th>
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<th>2-3 years</th>
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<tr>
<td>Essential Infrastructure, Services &amp; Resources</td>
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<td>Pre-State Equipment</td>
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<td>Continuity of Operations Plan</td>
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<td>County Employees in a Disaster</td>
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<td>Transportation Infrastructure</td>
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<tr>
<td>Private Utilities</td>
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</table>
**Actions Completed**

- Removed thousands of burned trees along County roads that pose risk to safety
- Awarded a $1,082,969 grant from CalFire to Transportation and Public Works to assess fire fuel risks and tree mortality within the public right of way on 83 miles of roads in northwestern Sonoma County, and subsequently treat 30 miles of the highest priority areas.
- Applied for a Hazard Mitigation Grant to purchase and install an onsite generator for the Roads Maintenance Yard to prevent risk of service interruption in a disaster response.
- Approved $1.7 million for improving information technology resiliency and operational capability.
- Prepared and submitted Hazard Mitigation Grant application to fund improved power infrastructure for County primary data center supporting essential services.
- Implemented new cloud based public website for emergency information designed for high traffic and optimized for mobile devices, [https://SoCoEmergency.org](https://SoCoEmergency.org), to be used in the public notification exercise of September 12.
- Mapped 4,952 fire damaged properties, validated parcel data to expedite the Right of Entry process for debris removal, and collected field data to track progress of clearing.
- With Health Services and Human Services, completed phase one of Access Sonoma data integration project to enable the coordinated delivery of services to displaced fire victims.
- Improved data protection:
  - Approved a memorandum of understanding with Alameda County to share data center space for connectivity equipment to enhance offsite protection of data backups and for potential use of site for recovery operations.
  - Approved one time funds of $1.7 million for improving information technology resiliency and operational capability.
  - Established connections to cloud providers and implementing daily replication of critical data.
  - Prepared and submitted Hazard Mitigation Grant application to fund improved power infrastructure County primary data center supporting essential services.
5.2 HOUSING

5.2.1 VISION

Sonoma County envisions a housing market in Sonoma County that is in balance; is resilient and climate smart at the regional, neighborhood, and homeowner scale; is affordable to area workers and the most vulnerable; where communities of color and other historically disadvantaged groups have equal and fair access; that respects designated community separators and urban growth boundaries; has a diversity of homes located near transit, jobs and services; and where the economy is vital. To achieve this vision, the County is going to embrace a new regional approach to produce 30,000 new housing units by 2023.

5.2.2 BACKGROUND

Although Sonoma County faced a scarcity of housing supply prior to the fires, the strength of the community was apparent. Neighborhoods had strong social ties, and in the immediate aftermath of the fires, people came together to support each other. Rebuilding quickly and building new affordable housing couldn’t be more urgent to restore our community.

Additionally, building new market-rate and affordable housing countywide has become necessary as the County has not kept up with housing demand over the last half decade. Proper location is an important consideration for new housing, and there has been a long-standing countywide concern to avoid sprawl with new development. This has led to the creation of Urban Growth Boundaries and the identification of Priority Development Areas (PDAs) throughout Sonoma County where most new housing would occur.

Impact of Fires on Housing. Approximately 5,300 homes were destroyed throughout Sonoma County in the October 2017 fires. The housing shortage in Sonoma County was already critical before the fires, and has become unsustainable in the aftermath. More housing was lost in one night than had been created in the County over the seven years prior. The disaster illuminated the vulnerability of people across all socio-economic levels, as well as the consequences of a lack of housing on individual, social and economic recovery.

Before the fires, many of those seeking new housing could neither find nor afford a decent place to live. The County already had very low vacancy rates-- 1.8% for rentals and 1% for homeowners. A housing market study released April 2018 using pre-fire data estimated that Sonoma County needed 14,634 affordable rental units to meet demand, that more than half of Sonoma County renters pay more than what is affordable for housing, and that nearly a third were “severely rent burdened,” meaning they paid more than 50% of their income on rent.

In one survey of insurance taken between February and April 2018, 80% of the survey respondents reported not having settled the dwelling portion of their claim, while 66% reported being underinsured on the dwelling portion of their claim. Fire survivor homeowners face significant challenges in the rebuild process.

9 [Sonoma County Economic Development Board, County Profile 2017]
10 [California Housing Partnership Corporation, Sonoma County’s Housing Emergency and Proposed Solutions, April 2018]
11 [United Policyholders Six Month Survey]
For fire survivors, in addition to grieving their community and individual losses, challenges facing rebuilding include daily living until the home is rebuilt, insurance funding, construction plans and permitting, and contractor availability.

The 32.5% of homeowners and 74.5% of renters who were uninsured face even more uncertainty and chaos. The 2018 Sonoma County Homeless Count included a survey of people who are unstably housed, and an estimated 10,741 people self-identified that they are now living doubled up, couch surfing or with no formal lease. While many did directly lose their housing in the fires, this estimate includes those reporting they lost housing in the fires, were displaced due to the fires, or lost housing due to the economic impact of the fires.

After the fires the cost to buy a home in Sonoma County became increasingly out of reach for many potential homebuyers: the first quarter 2018 median home value was $681,333, up from $604,380 in the previous first quarter. Rents for surviving units rose substantially as the County experienced a simultaneous plunge in supply and influx of new demand as newly displaced residents scrambled to find vacant and affordable units. The fires displaced approximately 2,200 renters, but also created a secondary wave of displacement through disaster-related market pressures. According to the survey of people who are unstably housed completed as part of the 2018 Homeless Count, at least 2,363 people were secondarily displaced by the fires – either by owners returning to their rental properties when their home burned or because of rent increases since the fires. Of those who became unstably housed following the fires, 43% were over the age of 55. Of the 16,666 total FEMA registrants in Sonoma County, 4,786 or 29% were 65 or older. Many older people are on fixed incomes and will struggle financially rebuild their homes or to find housing again in the current rental market.

The housing shortage following the October 2017 fires also contributed to an increase in the number of people experiencing homelessness. After seven years of declining homelessness, the 2018 Homeless Count showed that 161 more people were homeless than in 2017 – a rise of 6%. This increase was seen in the few months after the fires and is likely to rise over the coming year.

At the same time, Sonoma County’s economic sectors have steadily expanded and employers are finding it increasingly difficult to attract or retain workers due to high housing costs. The low unemployment, 2.8 percent, is, on the one hand a mark of success, but, on the other hand, having enough people who can build homes or who are available to work in our communities creates a workforce and rebuilding challenge.

A workforce housing study found that 8,143 new housing units are needed by 2020 to keep up with projected household employment through that date. This same study noted a need for 12,631 additional new housing units to address existing overcrowding in six percent of the County’s total housing units. These two figures represent a total of 20,774 units needed by 2020 in addition to the 5,300 units to be rebuilt after the fires. These figures do not take into account the results of the post-fires homeless count and precariously housed survey.

Post-Fire Response. As the County transitioned from response to recovery, an office for expedited permitting for fire rebuilds was quickly put in place. The Resiliency Permit Center provides a “one-stop shop,” with streamlined processes for all residential permits related to the roughly 2,200 homes lost in

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[12] April 2018 California Association of Realtors
the unincorporated County. It is overseen by Permit Sonoma, which monitors and tracks permits to ensure rapid review and expediting of home rebuilding. As of August 29, 2018, 482 units have been permitted as part of the Resiliency Permit Center, with applications for 222 in-process. The City of Santa Rosa is seeing a similar percentages of rebuild units for both permits issued and in-process, with 755 housing permits issued and 302 housing permits in-process. Overall, the more than 1,200 permits issued and with another 500 in-process, countywide 23% are permitted of the 5,300 units lost in the fires have been permitted, with another 10% in-process.

For those in the rebuild process, streamlined processes, contractor and materials shortages, and addressing gap funding for those struggling to rebuild are critical recovery issues. Some of these issues, such as regulatory processes, can be addressed by the County, while other issues will take additional resources provided by other agencies.

Post-fire resiliency efforts have centered on creating the conditions that can attract private sector developers to build new housing development to serve a range of income levels, and to ensure that the County and its local government partners have the policies and practices in place that can expedite building. Examples include ensuring stronger coordination between the County and the nine cities to confirm the locations where housing is most appropriate; identifying County-owned land that can be used for housing and strategically preparing to partner with the development community; and organizing local sources of financing to be able to incentivize and leverage in ways that will work economically for housing development.

These efforts have been undertaken by multiple County departments working together, and by key strategic allies such as the cities, the Sonoma County Transportation Authority and Regional Climate Protection Agency, General Services Energy and Sustainability division, Sonoma Clean Power, and a host of other public and private entities committed to resilient recovery and rebuilding.

5.2.3 KEY PARTNERS

A long list of partner agencies is provided below, including federal, state, regional and local units of government; financial institutions; developers, realtors, builders and their advocates; non-profit service providers and housing developers; and advocacy organizations from the open space, affordable housing, and social equity sectors. The support provided by these agencies throughout the recovery process has been critical, and continues to inform the Framework and its various components.

- United States Department of Housing and Urban Development (HUD)
- California Department of Housing and Community Development (HCD)
- California Housing Finance Agency
- Governor’s Office of Planning and Research
- California Strategic Growth Council
- Incorporated Cities within Sonoma County
- Sonoma County Transportation Authority (SCTA)
- Sonoma Clean Power
- Metropolitan Transportation Commission-Association of Bay Area Governments (MTC-ABAG)
- Federal Reserve Bank of San Francisco and a wide array of regulated and community development financial intuitions operating both locally and regionally
- Philanthropic funders, including Tipping Point, Hewlett Foundation and Community Foundation of Sonoma County
- Kaiser Permanente, St. Joseph’s Health, Partnership Health Plans of California
- Employers, especially those concerned about workforce housing
- Building and real estate industry firms and associations
- Greenbelt Alliance and others concerned about building in a manner that protects open space and working lands
- Construction trades and labor
- The development community, both non-profit and for-profit firms

5.2.4 OPPORTUNITIES AND CHALLENGES

Regional, state and national political leaders have a strong interest in assisting with fire recovery. Similarly, financial institutions, philanthropists, and businesses want to help make a positive difference in the long-term recovery. Positioning the County to work collaboratively for this common purpose is a chance to dramatically remake the housing landscape.

The greatest opportunity is public, private, and civic sectors sharing the same vision and working in concert to achieve a common goal. This does not happen by chance or overnight. Instead, it is by the efforts of many working in concert that the goal will be achieved.

One of the County’s challenges is the aspirational goal to build 30,000 housing units countywide. Questions exist about the size of the goal, the location of potential units, and the timing of the delivery of the units. Some believe that it is too many units coming in too quickly, while others believe it is too few units coming in too slowly. Others have concerns regarding the particulars of the housing units, including how quickly are the rebuild units progressing, how many of the units would be affordable, and are the locations in urban areas near transit, jobs, and other services.

Preliminary analysis shows that within the currently approved General Plans countywide, there is roughly 46,000 housing units of capacity, if they were to be built to full plan capacity. Further, there are currently approximately 16,000 housing units somewhere within the development process pipeline countywide. Early analysis shows after accounting for the 16,000 housing units in the pipeline, the remaining 9,000 new housing units could, in theory, be accommodated within the Priority Development Areas (PDAs) and still leave additional capacity within the PDAs countywide.

<table>
<thead>
<tr>
<th>Supply</th>
<th>Units</th>
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<tbody>
<tr>
<td>Rebuild</td>
<td>5,000</td>
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<tr>
<td>Pipeline</td>
<td>16,000</td>
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<tr>
<td>Gap</td>
<td>9,000</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>30,000</strong></td>
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</tbody>
</table>
The challenges include issues over which the County has no control, including economic trends, regional, state and national policies and political trends, interest rates, land prices, and construction costs.

For those who lost their homes in the fires, they face many challenges. In addition to grieving their community and individual losses, fire survivor homeowners must overcome obstacles as they rebuild their lives: settling into alternative arrangements for daily living until home reconstruction is complete, navigating insurance claims processing, finding architects and other professionals, construction planning, obtaining permits, and facing uncertainty regarding contractor availability. During this time, they must determine whether it is possible to rebuild at the same location, size, and quality as the pre-fire home, how to meet new code requirements within available funds, and much more. Meanwhile, for those with insurance, the anticipation of running out of additional living expense (ALE) funding prior to completion of new construction is a constant anxiety.

Further, housing reconstruction and new housing construction will require a tremendous pace of permitting and it is likely that some neighborhoods may oppose any new development near them.

This pace and the uncertainty of support strain the capacity of the County and other public agencies. Investments will be needed surrounding the potential uncertainty of local revenue streams to support agency staffing, attract regional developers, and ensure strong collaboration and inclusion of all the incorporated cities plus unincorporated areas.

5.2.5 COMMUNITY INPUT

Housing was a significant topic at the County meetings held to understand the community’s concerns and ideas regarding recovery and resiliency. More than 100 different areas of concern, needs, wants, and possible strategies were expressed. Many of the same topics were frequently mentioned by many participants.

The main themes that were identified in the listening sessions included rental housing affordability, housing availability, having the right location for housing, having the right housing product, making the cost of building lower, making it easier to rebuild, the desire to maintain standards or even develop higher standards, the need for housing to be safe, the desire to provide assistance for those in need, ideas about funding and incentives for housing, using public land, ideas to help builders and the housing labor/workforce, and the need for community engagement around housing issues. Some key strategies that were identified by the public are important for achieving our housing vision countywide. Six of the many ideas include:

- Housing affordability and availability for both renters and owners was the most common concern and informed many of the other concerns and comments that were offered
- Identifying already entitled housing projects that are not moving forward and finding solutions to what is keeping them from being built
- Integrating housing strategies across all jurisdictions countywide
- Incorporating resiliency goals into the General Plan update
- Specifically from the Spanish language sessions, providing rental assistance and renter rights information regarding rising rental costs for Spanish speakers was a primary concern
- Provide more resources to support the rebuilding efforts for those who lost their homes, both owner occupied and rental occupied

The County also met with many housing related agencies and service providers, as well as with cities and other governmental jurisdictions. These meetings covered key housing strategies and needs. These agencies and jurisdictions identified some key strategies that would be helpful to their ability to better meet housing needs countywide. Three of the many ideas include:

- Taking a regional/cross-jurisdictional and unified approach to housing
- Developing risk mitigation funding pools that can provide housing developers with the certainty of funds throughout the land acquisition, entitlement, and permitting process
- Sharing resources and data regionally

The County has heard concerns regarding the gap between the temporary housing arrangements for those displaced by the fires are currently occupying and their occupancy of permanent housing. This gap cuts across all housing types and incomes, and includes owner occupied housing temporarily being paid for by insurance, renter occupied housing that is difficult to secure affordably long-term, FEMA trailer housing when the FEMA assistance expires, and precariously housed residents who are “doubled up” or “couch surfing” as their temporary housing solution.

In other words, those that have been displaced by the fires need additional funding to remain housed between now and when permanent housing is available. As insurance funding and FEMA funding runs out and there are not yet new housing units available to move into, there will be a second wave of crisis for those who lost their housing due to the fires.

The ability of fire survivors to extend temporary housing and bridge the response to recovery period is critical to the success of our long-term housing solutions. Success will require regional cooperation with public and non-profit housing agencies, grants and philanthropic organizations, and a sustained disaster case management program assisting all fire survivors. Disaster case managers take a holistic approach to case management round a fire survivor, and the County is looking at ways to partner with local agencies to provide these kinds of programs for all fire survivors, perhaps through the ROC Sonoma County recovery center.

An on-going dialogue between multiple jurisdictions and non-profit agencies on how best to facilitate the rebuilding of homes lost in the fires is required for sustained and timely success. And the major steps are needed to appropriately and expeditiously rebalance the housing market and make the County more resilient to future events.

5.2.6 GOALS, PROPOSED ACTIONS, AND TIMELINES

GOALS

1. Attract new and expanded sources of capital to incentivize the creation of housing for all income levels.

2. Increase regulatory certainty by changing the County’s business model and actively seek opportunities to deepen regional cooperation.
3. Support building and development standards with improved local hazard resiliency and reduced climate impacts.

4. Support rebuilding fire destroyed homes.

5. Use County-owned property to attract housing development that aligns with County goals.

**Goal H1:** Attract new and expanded sources of capital to incentivize the creation of housing for all income levels.

**Proposed Actions:**

- Collaborate with the City of Santa Rosa to form a Renewal Enterprise District (RED) as a Joint Powers Authority (JPA) to ensure regional and coordinated planning and facilitate pooled financing for housing activities.

- Engage financial institutions, philanthropists and public funders to develop new and expanded financing mechanisms that match the scale and type of development envisioned.

- Secure the maximum amount of federal and state housing funds, including CDBG-DR, and support the statewide and local housing bond measures.

**Timelines**

<table>
<thead>
<tr>
<th>Housing Goal 1</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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<tbody>
<tr>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
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<td>Pursue legislation to enhance effectiveness of RED JPA and garner State financial support</td>
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<tr>
<td>Engage financial institutions with assistance of Fed Reserve Bank to develop new, more targeted debt and equity projects</td>
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<tr>
<td>Pilot new loan pool through Community Development Financial Institutions (CDFI); expand in year 2</td>
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<td>Develop financing tool for ADU’s</td>
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<tr>
<td>Complete CDBG-DR Action Plan with City of SR; begin implementation by funding entitled projects</td>
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<tr>
<td>Continue to administer CDBG-DR and other housing development funds with as much leverage as possible</td>
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<tr>
<td>Continue pursuing pipeline projects through seeking new funding, identifying possible regulatory changes, helping developers tailor their projects to grant requirements, and to organize projects into a more competitive sequence to be more competitive when seeking state grant programs countywide</td>
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<tr>
<td>Utilize the Community Development Commission to pursue and administer additional funding to support a pipeline of housing projects that strategically leverage local housing dollars</td>
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</table>
Actions Completed

- Federal Reserve Bank of San Francisco convened lenders/financial institutions. This action has led to a greater understanding of the needs and possible solutions to delivering more affordable housing in partnership with public/private funders.

- Secured $250,000 capacity building funding from Tipping Point. This action makes possible a new system to deliver more affordable housing through the County’s Community Development Commission.

- Secured $1,000,000 start-up funding from Hewlett Foundation for RED JPA. This action makes possible a new system to deliver more affordable housing in partnership with the City of Santa Rosa and public/private funders.

Goal H2: Increase regulatory certainty by changing the County’s business model and actively seek opportunities to deepen regional cooperation.

Proposed Actions:

- Identify potential changes to land use regulations, processes and procedures that could reduce the time to complete processes, decrease uncertainty in the approval process and reduce the cost of housing development, including fire recovery permits.

- Enhance opportunities for innovative and non-traditional building types for a wide range of housing developments.

- Support regional responses to the need for more and affordable housing that has exacerbated since the fires, including building of new housing units in Priority Development Areas in incorporated cities and coordinating with the Renewal Enterprise District (RED) and the Economic Development Board.
Timelines

<table>
<thead>
<tr>
<th>Housing Goal 2</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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</thead>
<tbody>
<tr>
<td>Evaluate and bring forward for consideration multifamily standards, workforce housing combining zone near jobs, and other housing initiatives</td>
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<td>Update Specific Plans, fee studies, and other planning documents to support meeting regional housing needs</td>
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<tr>
<td>Inform the General Plan Update process regarding issues related to housing location and standards, hazard mitigation, and resiliency</td>
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<tr>
<td>Consider opportunities for modernization and standardization of permitting to make it easier for developers to submit applications countywide, as well as to be able make a more transparent</td>
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<tr>
<td>Develop for consideration additional housing initiatives that may become apparent after the current round of initiatives have been implemented; recurring cycles of regulatory updates allows the regulations to evolve with the needs of the community and market</td>
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</table>

Actions Completed

- Increased the maximum size of accessory dwelling units (ADUs) to 1,200 square feet
- Reduced fees on smaller ADUs to encourage smaller units that are affordable by design
- Increased the allowable residential floor area in mixed-use projects from 50 percent to 80 percent
- Delayed collection of fees until near occupancy, rather than at permitting
- Allowed small single room occupancy (SRO) projects as a permitted use and removed the existing 30-room limit for larger SRO projects
- Allowed transitional and supportive housing in all zoning districts that allow single-family dwellings
- Analyzed roughly 16,000 possible housing units in the development pipeline countywide. This is being utilized to identify roadblocks and develop solutions where possible.

Goal H3: Support building and development standards with improved local hazard resiliency and reduced climate impacts.
Proposed Actions:

- Build/Rebuild better homes and improve existing homes in Wildland Urban Interfaces (WUI) and other high-risk hazard locations with greater local hazard resiliency.

- Build/Rebuild better homes and improve existing homes with improved efficiency and reduced operating costs.

Timelines

<table>
<thead>
<tr>
<th>Housing Goal 3</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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</thead>
<tbody>
<tr>
<td>Facilitate construction hardening techniques appropriate for wildfire/urban interfaces and seismic retrofits for building/rebuilding and existing homes through education and grant programs</td>
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<tr>
<td>Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs</td>
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<tr>
<td>Advocate for funding opportunities for private property vegetation management to complement creating safe zones around homes in high risk areas</td>
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<tr>
<td>Facilitate climate positive construction techniques for building/rebuilding homes through consultation and project planning assistance from the Energy and Sustainability Division of General Services</td>
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<tr>
<td>Facilitate rebuilding housing with clean energy improvements for firestorm rebuilds through Sonoma Clean Power grant</td>
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</table>

Actions Completed

- Applied for Hazard Mitigation Grant Program Home Fire Mitigation grant to help perform inspections for compliance to defensible space regulations and identification of structural vulnerabilities which may increase risk of wildfire ignitions; provide cost share incentives to help and inspire property owners to reduce vegetation and mitigate vulnerable building elements that pose risk for wildfire ignition; and provide critical education to the public about wildfire loss prevention and preparedness.

- Applied for Hazard Mitigation Grant Program Seismic Retrofits grant to implement permanent improvements to structures at high risk of damage from seismic activities, with a specific focus on soft story buildings where the first story that lacks adequate strength or stiffness to prevent leaning or collapse in an earthquake.
**Goal H4:** Support rebuilding fire destroyed homes.

**Proposed Actions:**

- Explore and develop funding options to assist the rebuilding of homes destroyed in the fires.
- Facilitate and support rebuild navigation to assist those seeking to rebuild homes destroyed in the fires.
- Facilitate expedited permitting process for rebuilding home destroyed in the fires.

**Timelines**

<table>
<thead>
<tr>
<th>Housing Goal 4</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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<tbody>
<tr>
<td>Continue to operate Resiliency Permit Center</td>
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<td>Continue to advocate for assistance with insurance issues with the State, as may be appropriate</td>
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<tr>
<td>Seek Federal, State, and other funding to assist rebuilding gaps for those seeking to rebuild after the fires</td>
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<td>Facilitate navigation assistance, including financial advising, insurance claims and rebuilding, for those seeking to rebuild from the fires in partnership with the ROC Sonoma County Recovery Center and with Health and Human Services (Safety Net)</td>
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</table>

**Actions Completed**

- Opened Resiliency Permit Center in February 2018 to expedite rebuild permits.
- Advocated for insurance reform at the State.

**Goal H5:** Explore use of County-owned property to attract housing development that aligns with County goals.

**Proposed Actions:**

- Continue process to evaluate and develop housing on already identified County-owned properties for housing development.
- Identify and evaluate other potential opportunities for housing on County-owned land not yet identified.
- Collaborate with contractors and developers to address barriers such as labor supply that limit rapid housing development.
Timelines

<table>
<thead>
<tr>
<th>Housing Goal 5</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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<tbody>
<tr>
<td>Evaluate the need for construction worker housing and whether opportunities</td>
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<tr>
<td>exist on County owned properties</td>
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<tr>
<td>Continue Request for Proposal process to develop housing at 2150 West College</td>
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<td>Avenue</td>
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<td>Continue process to develop housing at Roseland Village</td>
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<td>Continue efforts to repurpose/sell the Chanate Campus in support of housing</td>
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<tr>
<td>goals</td>
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<tr>
<td>Explore the potential for housing as part of a mixed-use development on the</td>
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<tr>
<td>County Administration Center property</td>
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<tr>
<td>Continue to identify possible housing opportunities on other County-owned</td>
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<td>land</td>
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Actions Completed

- A Request for Proposals (RFP) has been issued by the Community Development Commission for the 2150 West College property.
- The Community Development Commission has completed a two-part RFP process to identify a master developer to develop Roseland Village for affordable and market-rate housing, and is moving forward with development processes.
- The County of Sonoma and City of Santa Rosa have issued an informational survey and questionnaire regarding the market viability of the County Administration Center campus or other county-owned sites and/or the downtown City Hall Campus for possible development concepts, including office space, government buildings, mixed use retail, and housing.
5.3  Economy

5.3.1  VISION

Sonoma County actively partners with local employers to become a resilient, inclusive, and economically diverse community. Through public-private partnerships, Sonoma County businesses and residents emerge with greater capacity to address persistent local challenges and is resilient to future disasters.

5.3.2  BACKGROUND

Sonoma County is home to over 500,000 residents and an economic base with 20,000 establishments employing over 250,000 wage and salary workers. With an unemployment rate of just 3%, the labor market is effectively at full employment. As such, growth potential of the local economy has become severely constrained by little or no growth in the labor force, partly because of the high cost of housing. The fire has exacerbated the fact that Sonoma County has one of the tightest labor markets in a decade and a severe housing shortage.

Prior to the fires, Sonoma County Economic Development Board (EDB) had begun work on the County’s five-year comprehensive economic development strategy, Strategic Sonoma. EDB was completing the research phase of this strategy, which included detailed economic analysis, extensive stakeholder input, and a strengths, weaknesses, opportunities, and threats (SWOT) analysis. A 30-member Strategic Sonoma Advisory Group was in place to guide the planning process and had participated in workshops to begin forming a strategy. When the fires hit, this effort shifted to immediately begin focusing on recovery needs of the community.

Impact of Fires on the Local Economy. Recognizing the urgent needs of the community after the fires, Sonoma County EDB redirected the efforts initiated in June 2017 with Strategic Sonoma towards development of the Sonoma County Economic Recovery Plan. Having a consulting team and a 30-member Strategic Sonoma Advisory Group already in place and engaged allowed for this planning process to transition seamlessly to an immediate focus on recovery.

An initial effort in recovery planning included conducting a survey with local businesses to identify impacts of the fires. The 194 businesses that participated in the Economic Recovery Plan survey shared both good and bad news. Almost every business stated that they had been adversely affected by the fires. Examples cited included direct physical loss, loss of sales, disruptions to power and broadband services, and dislocated workers, to name a few. Many expressed concerns that the fires worsened long-ranging challenges like housing, affordability, workforce, transportation, and environmental sustainability.

The Sonoma County Fires Impact Assessment prepared by Beacon Economics additionally estimates that by 2020 Sonoma County will need to construct 8,143 new housing units to accommodate forecast employment growth, 5,300 units to replace homes destroyed by the fires, and 12,631 units to address preexisting affordability and crowding concerns. Beacon Economics forecasts that tax revenues and employment should remain strong following the fires and cautions that continued underbuilding of housing will constrain future job, income, and tax revenue growth.

14 The Business Survey Results are included as an Appendix in the Economic Recovery Plan.
15 The Sonoma County Fires Impact Assessment was completed by Beacon Economics in February 2018 and is included as an Appendix in the Economic Recovery Plan.
Post-Fire Situation/On-Going Efforts. Even before the fires were fully contained, EDB staff took action to work with partners to ensure that the community received disaster-related benefits from the local, state, and federal government. The department created a temporary Business Recovery Center and continues to serve impacted businesses in this post-fire environment by providing vital business services. This includes assistance with accessing available funding to rebuild, cover payroll, tax credits and incentives, and to help with filing claims. In collaboration with the City of Santa Rosa, the EDB created a Business Recovery Guide featuring a comprehensive list of resources for businesses affected by the fires. In addition, the EDB helped link qualified businesses and the workforce with available benefits such as Disaster Unemployment Benefits, Small Business Administration Loans, and other key resources to aid in recovery. The City of Santa Rosa and the EDB were joined by the Metro Chamber of Commerce to form an outreach team to connect with the area’s largest employers to troubleshoot and offer assistance on workforce issues resulting from the fires followed by customized employee workshops offering assistance.

To support small businesses in the weeks after the wildfires and in the run up to the holiday shopping season the EDB launched the “#GoSoCo – All You Need is Local” Shop Local campaign to give our local retailers a holiday boost. The campaign included participation from chambers of commerce countywide and garnered a statewide award from the California Association of Local Economic Development and a national award from the International Economic Development Association.

Through conversations facilitated by the Strategic Sonoma initiative, County stakeholders and leaders from other disaster-affected regions agreed that the desire to recover as a more resilient community loudly reverberated. The research obtained through the Strategic Sonoma process provided a deep understanding of other dynamics at play in the County’s economy and issues like housing affordability, workforce, environmental sustainability, and infrastructure emerged as priorities to address in this strategic area.

EDB and key partners will focus on implementation of the Economic Recovery Plan, while also continuing the longer-term work of the Strategic Sonoma 5-year economic development strategy approved by the Board of Supervisors on July 10, 2018.

5.3.3 KEY PARTNERS

- Sonoma County Community Development Commission
- City of Santa Rosa
- Chambers of Commerce and Visitor Centers
- Local/Private employers
- SMART
- County, City, and Regional Transit Systems
- Santa Rosa Junior College
- Sonoma State University
- Career Technical Education Sonoma County
- Workforce Investment Board
- North Coast Builders Exchange
- North Bay Construction Corps
- County Office of Education
K-12 schools
Small Business Administration (SBA)
Housing and Urban Development (HUD)
Local banks, credit unions, and lenders
Small Business Development Center
North Coast SCORE
Sonoma County Tourism
GoLocal
North Bay North Coast Broadband Consortium

5.3.4 CHALLENGES AND OPPORTUNITIES

The wildfires have highlighted the need for EDB to continue its role in countywide economic development and workforce development efforts, while supporting and prioritizing the businesses, employees, and neighborhoods most impacted by the fires. Shortly after the fires, EDB realigned its *Strategic Sonoma* initiative to focus on development of a short-term economic recovery plan identifying economic development efforts that will provide the greatest opportunity for the County to recover. The economic recovery plan informs the larger *Strategic Sonoma* Action Plan, which outlines economic development strategies to pursue over the next few years to support local business and creative communities as they work to rebuild and brings back jobs lost going forward.

The challenges before the wildfires, including the tightest labor market in decades and a severe housing shortage, were worsened by the wildfires. The challenge is to ensure that the hundreds of businesses that applied for financial assistance in the wake of the disaster are still in the approval pipeline and are able to secure technical and financial assistance necessary to rebuild and recover. According to FEMA’s past experience with business recovery after a disaster, anywhere from 40-60% of businesses that close as a result of a disaster never reopen.

5.3.5 COMMUNITY INPUT

Economic recovery was a topic often discussed at the community meetings organized by the Office of Recovery and Resiliency to get input on the Recovery Framework. Many of the same topics were frequently mentioned by many participants. The main themes include support for workforce housing solutions, the need to build sustainable career pathways for employees with a focus on the construction trade, support for local businesses impacted by the fires, and ongoing promotion and advertising of Sonoma County as a tourist destination.

Community members consistently pointed out that the two critical areas of recovery, Housing and the Economy, are intricately linked. It is difficult to envision a healthy and thriving workforce without places for employees to live. Some suggested that leaders from different disciplines work together to create increased housing opportunities for residents in jobs that strengthen the economy. In addition, housing is needed for the local student population.

Support was expressed for building sustainable career pathways and providing assistance to employees in the workforce. One way to address this need is to expand and foster partnerships with educational institutions, including middle schools and high schools, to improve education and training opportunities.
for trade and vocational programs, especially in the construction industry. Apprenticeship opportunities and loans, grants, and free educational opportunities were suggested as potential actionable steps to support students. Ensuring safety in workplace through training and proper safety equipment were identified as opportunities to support the health and safety of the workforce. Providing more affordable childcare is another opportunity to support the workforce.

Even in acknowledging the challenges of a tight labor market coupled with the reality of a severe housing shortage, community members support efforts to diversify and expand local business to create jobs and boost the local economy. One repeated suggestion is to diversify the economy beyond tourism and the wine industry and to foster and attract new manufacturing and technology companies. Some community members stated the need for employers to increase wages given the high cost of living in Sonoma County. Others articulated that providing better and more affordable transportation options accessible to vulnerable populations, would be a good way to support the workforce and their families. Expanding and supporting the cannabis industry was also noted as a way to achieve job growth. Community feedback suggested supporting local businesses through expanded broadband infrastructure.

Expanding promotional and advertising opportunities is another recommended action to ensure potential tourists know that Sonoma County is open for business. To house likely tourists, community members urge hotels to be rebuilt expeditiously. Rebuilding hotels will also increase job opportunities, especially for those that may have been previously employed by businesses that burned down. Community members also recommend campaigns to encourage residents and visitors to shop local, including using local contractors for rebuilding.

5.3.6 GOALS, PROPOSED ACTIONS, AND TIMELINES

GOALS

1. Develop and support a variety of workforce development efforts that contribute to rebuild efforts, resiliency and long-term economic vitality in Sonoma County.

2. Support local businesses to thrive by ensuring access to resources, developing partnerships, and providing entrepreneurial support.

**Goal E1:** Develop and support a variety of workforce development efforts that contribute to rebuild efforts, resiliency and long-term economic vitality in Sonoma County.

**Proposed Actions:**

- Create a Sonoma County Cooperative Education Program that combines classroom-based learning with structured work experience to develop a pipeline of skilled graduates into local firms.

- Utilize grant funding from the California Employment Development Department to help train residents for in-demand construction jobs.

- Establish a formal construction skills training center to support various public and private efforts to expand the pipeline of workers needed to rebuild and develop new housing.
- Establish a Talent Alignment Council comprised of private employers, government bodies, and educational institutions to evaluate current and forecasted talent shortages, as well as strategies for addressing needs and connecting career pathways.

- Support an Employer Housing Council, to encourage a variety of workforce housing solutions by collaborating with private sector employers and the Renewal Enterprise District to support opportunities for increased workforce housing, especially for construction and associated trade workers.

### Timelines

<table>
<thead>
<tr>
<th>Economy Goal 1</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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<tbody>
<tr>
<td>Create a Sonoma County Cooperative Education Program</td>
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<tr>
<td>Develop a plan to train and recruit new construction workers</td>
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<tr>
<td>Create Talent Alignment Council</td>
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<tr>
<td>Grant implementation to train for construction jobs</td>
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<tr>
<td>Support workforce housing solutions by collaborating with private employers and the Renewal Enterprise District to support opportunities for increased workforce housing, especially for construction and associated trade workers.</td>
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**Goal E2:** Support local businesses to thrive by ensuring access to resources, developing partnerships, and providing entrepreneurial support.

### Proposed Actions:

- Assist public and private organizations in Sonoma County in accessing economic recovery loans and work with state and federal agencies, local banks, credit unions, and alternative lenders to support business lending and grants to qualified businesses.

- Collaborate closely with the agricultural community to identify specific economic recovery needs and programs.

- Partner with Sonoma County Tourism and other partners to implement an economic recovery marketing campaign.

- Support “Open for Business” marketing effort and other targeted marketing efforts to let residents and visitors know that the County is up and running.
Expand the GoSoCo campaign and support other shopping local shopping marketing efforts to increase public awareness of the economic benefits of shopping local.

Expand broadband infrastructure across the county.

Timeline

<table>
<thead>
<tr>
<th>Economy Goal 2</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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<tr>
<td>Assist organizations in accessing recovery loans</td>
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<td>and assistance.</td>
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<tr>
<td>Subsidized lending and grants to qualified</td>
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<td>businesses.</td>
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<tr>
<td>Marketing campaign to increase tourism</td>
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<tr>
<td>Expand the GoSoCo campaign</td>
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<tr>
<td>Collaborate with the agricultural community</td>
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<tr>
<td>Expand broadband infrastructure</td>
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</table>

Actions Completed

- Outreach to encourage employers to apply for SBA loans to recoup physical and economic damage.
- Monitor additional resources that come available during recovery, such as the California IBank Disaster/Loan Guaranty Programs, EDA Revolving Loan Funds, and HUD funding and encourage employers to apply.
5.4 Safety Net Services

5.4.1 VISION

Sonoma County will restore and improve resiliency of health and social services systems, networks, and capabilities to promote equity, independence, and well-being for the community, while also focusing on the special needs of vulnerable populations.

5.4.2 BACKGROUND

Sonoma County consistently ranks as one of the healthiest counties in California. Safety Net Service departments administer programs that provide assistance to the community at large while focusing services towards adults, seniors, children, families, people with disabilities, youth, and individuals who are low-income or homeless. Prior to the fires, safety net service departments were providing services with lean staffing and resources.

The term “Safety Net Services” includes behavioral health services, assistance with obtaining food and medical benefits, financial assistance, animal services and protection, and a comprehensive array of services for children through seniors. Safety net services are targeted at vulnerable populations at the intersection of health and social services, criminal justice, and housing, and provided in partnership with community organizations.

Sonoma County departments work in collaboration to provide safety net services to meet the need of the community, especially those of vulnerable populations. Sonoma County safety net services departments include the Human Services Department, Department of Health Services, Department of Child Support Services, Community Development Commission, Sheriff’s Office, Probation Department, Public Defender, and the District Attorney’s Office.

Impact of Fires on Safety Net Services. The October 2017 wildfires increased community demand for Safety Net Services staff and resource assistance. To respond to the immediate needs of the community in the wake of the fire, County departments:

- Supported shelters with nurses and behavioral health staff.
- Protected residents by investigating over 250 price gouging complaints.
- Prepared critical safety information to help evacuees who were returning home.
- Environmental Health collected and processed over 4,500 applications for the government sponsored Consolidated Debris Removal program.
- Animal Services received 3,557 disaster calls in the field and 10,465 office calls to aid residents locating displaced animals.
- Over 200 Behavioral Health staff were deployed to provide over 15,000 hours of assistance.
- Valley of the Moon Children’s home placed all evacuated children within one week.

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16 In 2018, Sonoma County ranked seventh among the 57 counties in the County Health Rankings analysis compiled by the Robert Wood Johnson Foundation and the University of Wisconsin Population Health Institute.
- Oversaw the management of up to 41 shelters across the county.
- Offered extended sheltering services for individuals unable to find housing after fire containment.
- Job Link assisted 4,700 with disaster unemployment insurance.
- Emergency Hotline callers, many who were from Human Services, helped 53,000 callers get information.
- Contacted at-risk In-Home Supportive Services recipients.
- Opened two emergency childcare centers for emergency response workers and other community members to continue working.
- Gathered research based information on impacts of trauma in families and children and shared with service providers throughout the county.
- Obtained urgent supplies for children of displaced families, including diapers and formula, and distributed to shelters and community organizations.
- All probation clients were contacted to ascertain their circumstances and resource/assistance information made available to them.
- Ensured court services continued throughout the response period, including immigration defense services, despite courthouse evacuations.
- Emergency Medical Services (EMS) provided response coordination, including assisting with evacuations, medical/health resources in shelters, and the repopulation of medical facilities.\(^{17}\)

County safety net departments provided these immediate response services, while also managing full caseloads and core mandated service provision. Sonoma County community based organizations also played a critical response role. In the spirit of collaboration, local non-profit organizations coordinated food collection and distribution, managed donations and coordinated the activities of the volunteer who responded to provide whatever assistance was needed. Community organizations were instrumental in identifying the critical needs of underserved individuals, such as undocumented community members, Spanish speakers, elderly individuals, and persons with disabilities, and provided key services and connection with available resources.

**Post-Fire Situation/On-Going Efforts.** The October fire siege in Sonoma County was an unprecedented event that caused widespread destruction and significant loss of life. Persons aged 65 years and older and those with physical disability were disproportionately represented among the fatalities. The fires have increased demands from Sonoma County residence for economic benefits and safety net services, especially for underserved communities.

The widespread devastation of the fires necessitated data collection across Sonoma County to assess the impact of the damage and inform the recovery process. County departments and community organizations have led a range of data collection efforts, engaging stakeholders and community members via surveys, interviews, and listening sessions as well as efforts to identify and document organizational resources available throughout the county. Recognizing the efforts underway, the Office of Recovery and

\(^{17}\) Sonoma County Emergency Medical Services (EMS) personnel received an award from the State of California Emergency Medical Services Authority for heroic acts and extraordinary contributions during the October 2017 fires.
Resiliency has compiled and analyzed many community surveys conducted to date and will continue assessing new data collection efforts to help inform recovery efforts and identify existing gaps.

To supplement existing data collection, the Office of Recovery and Resiliency and Departments of Health and Human Services commissioned Harder+Company Community Research (Harder+Company) to gather qualitative data to better understand the landscape of the health and human services safety net in Sonoma County in this post-fire environment. Specifically, Harder+Company set out to identify existing and forthcoming recovery efforts and identify opportunities to strengthen countywide collaborations in order to inform the recovery planning process and strengthen safety net service networks.

Feedback obtained through this data gathering efforts, helped to inform the vision, goals, and activities of the Safety Net Services Recovery Plan.

5.4.3 KEY PARTNERS

- Health care system partners
- Community non-profits
- Behavioral health care providers
- Funders of community organizations
- Local schools
- Faith based organizations

5.4.4 OPPORTUNITIES AND CHALLENGES

Safety Net service departments face challenges in meeting the increased demand for services within current staff resource levels. As new grants become available, departments will continue to pursue opportunities to expand services and partners as well as partnering with other county departments and community organizations.

The 211 system used by community members to call for information was strained during the disaster response. There were not enough call takers to accommodate the needs of the community and up-to-date information was not always available to provide community callers. Enhancing the 211 systems is one of the key areas that Safety Net Services departments will address throughout the period of recovery. Other 211 system models will be evaluated to identify opportunities to improve system capacity and streamline access to resources and services for community members in need of support through the recovery process or other challenges.

5.4.5 COMMUNITY INPUT

Acknowledging that many residents continue to struggle with emotional trauma from fires, community members shared the ongoing need to ensure the post-fire mental health and resiliency needs of the community are met. Free mental health services should be expanded, including trauma informed care. Animals and pets could also be used for therapy. Creating spaces for healing could also help serve mental health needs.
Building partnerships and coordination across sectors such as community groups, churches, local/state/federal government, etc., is essential to meeting the safety net services needs of the community. Working together towards recovery is critical. Community input suggests that the County can serve as a convener to strengthen relationships between community partners. Community members recognized it’s not just the County’s job and many organizations play a role. Input suggested the need to improve management of donations, goods, and better matching individuals and organizations looking to volunteer with opportunities. Increased communication across organizations will help support the community needs better. Input suggested hosting more community workshops and events to bring people together.

Recognizing the success of the Local Assistance Center (LAC), community members suggested creating a one-stop shop available to all fire survivors.

Vulnerable communities are essential to serve in recovery and in preparing for another disaster. Underserved communities need more attention and services, including at the evacuation shelters (seniors, language barriers, homeless, undocumented residents, etc.). Resources and information need to be available in Spanish and culturally sensitive.

5.4.6 GOALS, PROPOSED ACTIONS, AND TIMELINES

GOALS

1. Enhance core County service capacity to address long-term recovery needs and prepare for future disasters.

2. Ensure the post-fire mental health and resiliency needs of the community are met.

3. Build capacity with cross sector partners and community members to improve coordination and communication.

4. Understand and address inequities of vulnerable populations.

**Goal SN1**: Enhance core County service capacity to address long-term recovery needs and prepare for future disasters.

**Proposed Actions:**

- Enhance capacity to manage disaster shelters with increased training opportunities and collaboration with community volunteer partners and jurisdictions.
- Provide re-employment assistance for workers who have lost their jobs because employers’ businesses were destroyed or impacted by fires.
- Support housing-related programs, including Linkages to Senior Housing, Housing Support Program for CalWorks families, and the Family Stabilization Housing Program for families participating in child welfare.
- Utilize funding from the California Office of Emergency Services to support housing efforts for victims of elder abuse and neglect.
- Pursue education and outreach opportunities to inform residents about how to prepare for disasters, with a focus on vulnerable populations.
- Develop a plan to set up emergency childcare facilities to allow emergency responders and community members to continue critical work needs.

Timeline

<table>
<thead>
<tr>
<th>Safety Net Services Goal 1</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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<tbody>
<tr>
<td>Training and collaboration for shelter management.</td>
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<tr>
<td>Re-employment assistance for workers who lost their jobs</td>
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<tr>
<td>Plan for emergency childcare facilities</td>
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<tr>
<td>Support housing-related programs</td>
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<tr>
<td>Preparedness education and outreach</td>
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</table>

Actions Completed:
- Received $1 million Initial Services Program grant from the State of California Department of Health Care Services to provide crisis counseling services in the shelters, at site re-entry, at school re-entry, at the Local Area Assistance Center, and at community Town Halls.
- The State of California Department of Health Care Services committed $3.35 million to provide ongoing crisis counseling services (California HOPE).
- Received $1 million grant from Kaiser Permanente Northern California Community Benefit to continue the California Helping Outreach Possibilities Empowering (HOPE) program, which delivers mental health services targeting those affected by the wildfires in October 2017.

**Goal SN2:** Ensure the post-fire mental health and resiliency needs of the community are met.

**Proposed Actions:**
- Continue to provide crisis counseling, available county-wide through California HOPE, for residents affected by the fires.
- Partner with mental health professional associations, healthcare providers, funders, and nonprofits, to ensure continuity of services.
- Create a plan that addresses the short- and long-term integration of trauma-informed care in the community throughout various institutions, including schools, behavioral health services, and case management.
- Create communal healing spaces that open the conversation and destigmatize trauma, including town halls, healing clinics, or community events.
Timeline

<table>
<thead>
<tr>
<th>Safety Net Services Goal 2</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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<tbody>
<tr>
<td>Provide crisis counseling through California HOPE</td>
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<tr>
<td>Partner with mental health professionals to ensure services</td>
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<tr>
<td>Plan for short and long-term trauma informed care integration</td>
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<tr>
<td>Create communal spaces for healing</td>
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Actions Completed:

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- The State of California Department of Health Care Services committed $3.35 million to provide ongoing crisis counseling services (California HOPE).

- Received $1 million grant from Kaiser Permanente Norther California Community Benefit to continue the California Helping Outreach Possibilities Empowering (HOPE) program, which delivers mental health services targeting those affected by the wildfires in October 2017.

Goal SN3: Build capacity with cross sector partners and community members to improve coordination and communication.

Proposed Actions:

- Strengthen ACCESS Sonoma County Initiative’s capacity to coordinate care delivery.

- Develop a technology tool to enable cross-departmental coordination and assessment of improvements in the health, well-being and self-sufficiency of high needs clients as part of the ACCESS Sonoma County Initiative.

- Expand “one-stop-shop” opportunities for residents to receive updated information and resources needed for recovery, which includes navigation assistance for financial advising, insurance claims, and rebuilding for those seeking to rebuild from the fires (Housing Goal 4).

- Ensure timely access to updates and services for residents who do not speak English by providing translation services and dedicated outreach staff to these communities during a disaster through planning and preparedness.

- Identify roles and responsibilities of community partners and the County as they relate to recovery activities.

- Enhance services and capacity of 211 Sonoma County.

- Partner with community assessments and surveys and utilize existing community data to inform ongoing recovery priorities.
• Partner with community providers (hospitals, clinics, skilled nursing facilities, non-profits, faith-based organizations, etc.) to develop collaborative disaster planning and preparedness efforts.

**Timeline**

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<tr>
<th>Safety Net Services Goal 3</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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<tr>
<td>Expand One-Stop-Shop opportunities</td>
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<tr>
<td>Enhance 211</td>
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<tr>
<td>Partner with community assessments to inform ongoing recovery priorities</td>
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<tr>
<td>Partner with community providers for disaster planning</td>
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<tr>
<td>Strengthen ACCESS Sonoma County, including technology tool</td>
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<tr>
<td>Ensure timely access to updates and services for non-English speakers during a disaster through planning and preparedness</td>
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**Goal SN4**: Understand and address inequities of vulnerable populations.

**Proposed Actions:**

• Create a comprehensive community needs assessment using a vulnerability methodology that assesses disparities and needs related to health, well-being and self-sufficiency to direct investments, resources, and policy to address unmet needs.

• Develop principles and guidelines to launch implementation of performance-based contracting to increase efficiency and effectiveness of safety net service delivery.

• Leverage and utilize tools offered by the Government Alliance on Race and Equity (GARE) network to achieve racial equity and advance opportunities for all. ¹⁸

**Timeline**

<table>
<thead>
<tr>
<th>Proposed Actions</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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<tbody>
<tr>
<td>Create needs assessment to assess disparities</td>
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<td>Develop principles for performance-based contracting</td>
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<tr>
<td>Leverage and utilize GARE tools</td>
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¹⁸ The Government Alliance on Race and Equity (GARE) is a national network of government working to achieve racial equity and advance opportunities for all. The Alliance is a joint project of the new Race Forward and the Haas Institute for a Fair and Inclusive Society. These organizations provide tools for government entities to use in working towards racial equity.
5.5 Natural Resources

5.5.1 VISION

Sonoma County’s natural resources and working lands (i.e. soils, streams, groundwater, agricultural and biological resources) are healthy and productive, and managed across the landscape to support watershed and community resiliency and protect public health and safety, while contributing to enhanced ecological values, recreational opportunities and economic vitality.

5.5.2 BACKGROUND

The diverse ecosystems of our landscape continue to attract and shape resident and visitor experiences and support the local economy. The variety of natural assets and the outstanding scenic beauty of our natural environment have motivated settlement, provided sustenance and resource values, and prompted tourism over the decades, even while posing challenges and hazards.\(^{19}\)

Recent trends in hydrology, soil moisture, drought and flood, as well as fire occurrence and patterns, have identified vulnerabilities to our natural resources and communities, and have highlighted the importance of wildfire mitigation, flood prediction, and surface and groundwater supply reliability.

Various local plans, policies, programs and regulations already in place recognize this importance and address the need and means to minimize exposure of communities, people, and property to hazards. The County Strategic Priority ‘Healthy Watersheds’ effort was initiated pre fire to improve outcomes related to natural resources and watershed condition, and Local Hazard Mitigation Plans for the County and Sonoma County Water Agency were in place. The Sonoma County General Plan 2020 Land Use Element recognized limitations to development in areas that are constrained by the natural limitations of the land, including but not limited to fire hazards, as an objective (LU 7.1). The Sonoma County Code Chapter 13: Fire Safe Standards was enhanced in April of 2016 with the adoption of Chapter 13A: Abatement of Hazardous Vegetation and Combustible Material. Enforcement of the ordinance, which has County-wide applicability, commenced as a pilot project for the first two years and broader expansion is underway. The Sonoma County Roadside Chipper Program had been initiated as a seasonal (June through October) free service for unincorporated area residents working to establish defensible space and/or thin vegetation along access routes in specific geographic areas. The Community Wildland fire Protection Plan (CWPP) developed in 2016 and identified reduction priorities related to Wildland/Urban Interface (WUI) wildfire issues. Fire Safe Sonoma (FSS) worked with community on education and preparedness efforts.

County review and decisions regarding new development and remodels, including discretionary permit approvals and environmental review processes, allowed site and structural hazards to be assessed, avoided, or mitigated. These efforts continue to strengthen our communities and prioritize preparedness and resiliency against natural and human-caused hazards in the future.

Impact of Fires on Natural Resources. In addition to the tragic loss of life and the destruction of homes, businesses, and public infrastructure from the October 2017 fires, wildlands and working landscapes were

\(^{19}\) Natural resources include the land, soils, surface water and groundwater, vegetation, fish, and wildlife of Sonoma County in our wildlands, working lands, rural residential, and other open spaces on the fringe of or extending through developed areas.
also burned. Several short-term adverse impacts occurred and some potential long-term changes may result, although natural systems are well-suited to unassisted recovery.

State agencies formed a Watershed Emergency Response Team (WERT) to conduct an initial rapid assessment of post-fire geologic and hydrologic hazards to life-safety and property (collectively known as Values at Risk or VARS). The WERT reports identified 211 VAR locations, within the perimeters of the Nuns and Tubbs fires combined. The WERT was unable to fully assess all areas and additional VARs were identified and assessed by technical specialists from the California Department of Fish and Wildlife, the California Department of Water Resources, and the North Coast and San Francisco Bay Regional Water Quality Control Boards working in conjunction with local agencies and Cal Fire. Along with life and property hazards, this group of technical specialists also evaluated for the potential imminent threat to water quality. The immediate focus was on protection of life and property, along with damage that would affect the flow of water, increase erosion and sedimentation and/or the potential for mass wasting (landslides, debris flows, mudflows).

Wildfire can have profound effects on watershed processes, and may modify the driving hydrologic and hydraulic forces on erosion and sedimentation and stream response for several years. Wildland fires may have long term impacts on the biological environment, but there are complex relationships and interactions. Some benefits to fire-adapted or fire-dependent plant species may occur, particularly from low-intensity, frequent burns. Severe, catastrophic fires may result in stand replacement and/or vegetation community transition. However, direct and indirect effects on special status biological resources have not been clearly predicted or measured.

Post-Fire Situation/On-Going Efforts. Lands damaged by the fires and fire suppression efforts will adjust and respond through natural processes, but some areas will need physical rehabilitation and restoration, active management, monitoring and follow-up measures. Such efforts would be targeted to prevent runoff of toxic materials and sediments into drinking water supplies and sensitive habitats; to minimize the threat of flooding, landslides, and other safety hazards; and to facilitate ecosystem recovery that trends toward an improved, more resilient condition.

Sonoma County has been leading the local recovery effort, working closely with other local, State, and Federal agencies to address the overall impacts of the fires, including those to natural resources. The County has been co-leading the Local Agencies Watershed Task Force (WTF), with representation from several County agencies and departments, including Sonoma Water, the Agricultural Preservation and Open Space District (Ag + Open Space), Permit Sonoma, and Sonoma County Regional Parks (Regional Parks).

Ag + Open Space performed and supported response and recovery on District lands and easements, is conducting several fire recovery and resiliency research and planning studies, has integrated these considerations in their programs, provides technical input to winter storm hazard analysis, forest management and stream system condition targets, and directly support the Natural Resources staffing of the Office of Recovery and Resiliency. Sonoma Water coordinated with numerous local and state agencies during response and early recovery, interacting with the Federal Emergency Management Agency (FEMA) and the National Weather Service (NWS) to improve storm hazard forecasting and alerts. They prepared cautionary signage and mailings during the first post-fire winter, and directly support the Natural Resources staffing of the Office of Recovery and Resiliency. Permit Sonoma has overseen storm water quality throughout fire response and as rebuilding proceeds, to support protection of water quality consistent with the MS4 permit. They have been educating landowners, homeowners and contractors.
about their responsibilities and the resources and options to help protect streams and water resources, in coordination with other partners in the Watershed Task Force. The Department of Agriculture/Weights & Measures (Agricultural Commissioner) helped secure permission and facilitate special logistics to allow access for essential functions on working lands during the fire evacuations. University of California Cooperative Extension (UCCE) provided oversight and evaluation of temporary livestock sheltering, performed fire damage assessments related to FSA claims, and immediately initiated and are continuing research into several key post-fire public health, agricultural, and ecosystem concerns.

5.5.3 KEY PARTNERS

The Natural Resources strategy area requires and benefits from several collaborative partnerships and parallel efforts, to accelerate the progress and widen the scope of enhancements to our ecosystems and the critical services they provide to communities. The Recovery Framework emphasizes County leadership, but also anticipates high levels of interaction with others:

- Academic/research Institutions
- Community non-profits
- Community/business organizations
- For-Profit Businesses
- Landowners
- Local governments
- Native American Tribes
- State and Federal resource agencies

As applicable, the likely county and/or partner leads for potential activities are listed in Appendix D - Potential Actions.

5.5.4 CHALLENGES and OPPORTUNITIES

Using recent advancements in technology and building on Sonoma County’s past investments in data, Sonoma County has the opportunity to identify and target priority areas for active management of vegetative structure and fuel loadings to address potential wildfire behavior, reduce wildfire losses, ensure firefighter and public safety, and improve landscape resilience to fire, flood, and drought. Effective and efficient fuel load reduction and natural lands management, including the strategic investment of financial and human resources, will depend upon a clear and objective understanding of the location and nature of forest management issues. Active management of public and private land holdings will be identified in these high priority areas to reduce hazardous fuels in and around communities, including combinations of wood product harvesting, mechanical thinning, grazing, invasive species removal and prescribed burning.

Science-based outreach and education about forest health and forest management will be needed to develop and implement solutions.

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20 Throughout this document, we use the term ‘Forest’ as a simplified reference to all woody vegetation types in our vicinity including forests, woodlands, savannas, and shrub land.
California averages a relatively high level of private forest ownership (39%), and forest lands in Sonoma County are well above average. Private land owners face difficulties in terms of knowledge of effective and efficient techniques and the resources to implement measures. However, many of these ‘private’ forested lands are within the ‘State Responsibility Area’ where Cal Fire has primary financial responsibility for preventing and suppressing fires. Cal Fire can engage in cooperative projects with private landowners. There is Good Neighbor Authority for Cal Fire and the U.S. Forest Service (USFS) to work collaboratively, and under the Wyden Amendment the USFS can enter into agreements with tribal, state and local government to perform watershed work at the federal government expense.\(^{21}\)

While there are many opportunities, “there are no simple solutions to creating a resilient forest, and tradeoffs accompany every form of fuels treatment... There will be needs to identify and make policy and regulatory changes to streamline implementation of the Forest Carbon Plan.”\(^{22}\)

Lack of geographic continuity and market stability for profitable small-diameter tree removal and/or use of biomaterials generated by vegetation management are substantial obstacles. However, a Working Group at the California Natural Resource Agency (created by SB 859 in 2016) is making recommendations about expanding localize wood product markets. Additionally, a Biochar Research Advisory Group has formed in the state’s Office of Planning and Research. In May of 2018, Governor Brown issued an executive order directing funds and priorities to improve the health of the state’s forests, to mitigate threats and impacts of wildfires, and to convene a Forest Management Task Force to further implementation.

### 5.5.5 COMMUNITY ENGAGEMENT INPUT

The community engagement regarding natural resources has benefited greatly from the pro-active outreach from local non-governmental organizations and interest groups, as well as interactions with individuals from the general public. The input received has helped shape our vision statement and focus on key high-level goals. Community comments have been consistent with and supportive of the general goals and proposed actions. The forest fuel load reduction goal was rated very important and the community expressed a desire for effective, science-based decisions and prioritization of actions. The need for education regarding the importance of vegetation management on public and private lands was recognized. Requests for focused outreach in WUIs, use of tribal knowledge, building public trust, and supporting landowner actions were all voiced. Stream system enhancements were also rated very important, with a range of ideas and suggestions regarding: the need to protect and monitoring natural and working lands; potential changes to stream setbacks or buffers; desires to link science with land use policies and patterns; benefits of engaging volunteers, community groups, and NGOs in planning as well as implementation; and, financial and regulatory assistance for riparian landowners. A strong desire for science-based public information and education pulled into decisions about land use, fuel load reduction, and watershed management was expressed, but with suggestions for phasing to reduce impacts on survivors of the 2017 fires.

\(^{21}\) The Wyden Amendment (Public Law 109-54, Section 434) authorizes the Forest Service to enter into cooperative agreements to benefit resources within watersheds on National Forest System lands via agreements with willing Federal, Tribal, State, and local governments, private and nonprofit entities and landowners to conduct work on public or private lands.

5.5.6 GOALS, PROPOSED ACTIONS, AND TIMELINES

GOALS
The Natural Resources goals, objectives, and proposed action items (Appendix 1) build on and develop elements from several policy and planning documents from other resource and land management agencies. They are informed by assessments, guidance, and priorities from reports of Federal and State agencies, independent scientific entities and other partners, as well as public input. Some of the following goals and proposed actions may need either programmatic or project-specific CEQA review, permitting, or other approval and implementation processes.

Goal NR1: Reduce forest fuel loads strategically to lower wildfire hazards to communities and sensitive habitats, improve delivery of resources and amenities people need, and move forests on a trajectory of increased resistance to drought, disease, and insects.

Proposed Actions:

- Identify areas of elevated wildfire risk relative to key criteria (e.g., public health and safety, water supply risk, economic impacts, and ecosystem sensitivity) informed by objective data to develop strategic, proactive fuel load reduction priorities.
- Evaluate options for active management of forest and woodland plant communities on public and private lands for fuel and fire breaks that decrease risks to developed communities.
- Strengthen regional forest stewardship to improve leadership, oversight, training and funding of fuel reduction projects, while improving data resources and sharing to support environmental protections while facilitating effective fuel reduction opportunities for landowner and community-based projects.

Timelines

<table>
<thead>
<tr>
<th>Natural Resources Goal 1</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Identify areas of elevated wildfire risk relative to key criteria</td>
<td>[ ]</td>
<td>[ ]</td>
<td>[ ]</td>
</tr>
<tr>
<td>Evaluate options for active management of forest and woodland plant communities</td>
<td>[ ]</td>
<td>[ ]</td>
<td>[ ]</td>
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<tr>
<td>Strengthen regional forest stewardship</td>
<td>[ ]</td>
<td>[ ]</td>
<td>[ ]</td>
</tr>
</tbody>
</table>

Actions Completed

- Initiated several monitoring, research, and preparedness improvement efforts, including a priority focus on fuels reduction for all Ag + Open Space District properties, that builds upon existing grazing operations, and are actively participating in vegetation management discussions throughout the county. Ag + Open Space was awarded a NASA grant to evaluate the response of working and natural lands to the fires, including burn severity correlated to vegetation cover type.
- Incorporated consideration of fuel load reduction benefits into the multi-benefit ratings within the Storm Water Resource Plans for prioritizing potential projects for state funding requests.
• Cleared burned debris, hazard trees, enforced safety closures, and installed erosion and sedimentation BMPs in the immediate aftermath of the fires. Regional Parks stabilized slopes and promoted revegetation in vulnerable locations, repaired infrastructure, and removed hazard trees.

• Expedited grazing and thinning projects to reduce fuel loads. Regional Parks is pursuing funding that would allow: improvements to grazing infrastructure; retrofitting to improve fire protection of facilities and emergency access; and, formal fire management integration in the stewardship plans for each park.

• County continues to support invasive species control and management on private lands disturbed by the fires and/or fire-fighting efforts and are ensuring pest control enforcement is adequate during rebuilding and vegetation recovery.

• UCCE has convened several workshops focused on forest and land management strategies for a resilient rural landscape, potential prescribed fire and grazing programs, and specific fire preparedness for home sites as well as large working parcels.

• UCCE has pursued studies and funding regarding the influence of varied land management practices on burn severity and fire recovery, surveys regarding grazing management and fire science, ecosystem services valuations, and the healthy soil initiative.

• Received Cal Fire funding for Transportation and Public Works to assess fuel risks and tree mortality along 83 miles of public right of way in northwest Sonoma County, perform fuel reduction treatment along 30 high priority miles, and provide chipper services for fuels reduction.

**Goal NR2:** Protect and enhance stream systems to lessen wildfire danger to communities, support water supply and drought tolerance, and provide flood attenuation while sustaining ecological functions and biological diversity.

**Proposed Actions:**

- Assess Mark West Creek and other priority burned watersheds to analytically identify and rank recovery and rehabilitation needs and prepare for potential secondary hazards over the next few winters.

- Incorporate fire, flood and drought resiliency considerations in stream corridor land use decisions involving riparian zones and functional riparian zone protection/enhancement incentives and regulations.

- Prioritize improved resilience of Wildland Urban Interface (WUI) areas to fire and/or other natural hazards in open space land protection acquisitions and easements as well as in community separator designations.

- Improve stream corridor conditions via outreach, training, and voluntary actions modeled on successful stream maintenance and habitat restoration programs, based on scientific studies.
Timelines

<table>
<thead>
<tr>
<th>Natural Resources Goal 2</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
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<tbody>
<tr>
<td>Assess Mark West Creek and other priority burned watersheds</td>
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<td></td>
<td></td>
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<tr>
<td>Incorporate fire, flood and drought resiliency considerations in stream corridor land use decisions</td>
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<td></td>
</tr>
<tr>
<td>Prioritize improved resilience of WUI areas to fire and/or other natural hazards</td>
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<td></td>
<td></td>
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<tr>
<td>Improve stream corridor conditions via outreach, training, and voluntary actions</td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

Actions Completed

- Actively assessed, secured, managed and – where needed - rehabilitated over 2,000 acres of lands owned in fee that were burned during the Sonoma Complex fires. Activities included removing burned structures, infrastructure and hazard trees, replacing burned culverts, preventing toxic runoff into streams, and managing public safety. County continues to work with easement landowners to support them in recovering from the fires.

- Countywide evaluation of functional riparian corridors; information is supporting collaborations and analyses of post-fire landslide and flooding potential, as well as salmonid recovery.

- County conducted burned debris, hazards, and sediment removal within Sonoma Water right of way, deployed erosion and sediment best management practices (BMPs), performed stream gaging and water quality sampling during the first post-fire winter.

- Played a key role in oversight of storm water quality during fire response and recovery, preparing a BMP implementation plan, coordinating with the Regional Boards, receiving and investigating citizen complaints, providing information regarding BMP installation methods, and sampling water quality.

- Collaborating as part of the Watershed Task Force to supplement post-fire assessments in key stream corridors prior to the 2018/19 winter.

- Repaired fire damaged drainage infrastructure, including culverts, to prevent flooding, erosion and sedimentation.

- Applied for HMGP funding for stabilizing and re-vegetation of Hood Mountain sites burned by the fire and damaged by fire suppression efforts to prevent flooding, erosion, and debris flows that could damage areas downstream.

- Collaborating with other members of the Watershed Task Force to assess the technical, permitting, and financial feasibility of having a subset of the hazardous burned trees along public right of ways provide beneficial large wood components that could be used in aquatic habitat restoration projects in the region over the next several years.
**Goal NR3:** Build on prior and continuing investments in natural resources acquisitions, monitoring, technical studies and partnerships to integrate best available science into outreach efforts, policy development, regulations, incentives, and land use planning decisions.

**Proposed Actions:**

- Nurture community awareness and understanding of our fire-adapted landscape and the value of becoming a resilient fire-adapted community using results of post-fire monitoring and research.
- Continue to collect best available scientific information to inform policy development and county investments that protect watersheds and developed communities from natural disasters.
- Consider scientific data on natural and working lands’ condition, fire vulnerability, and relative impacts of the 2017 fires during updates to land use policies, plans, and regulations.
- Improve natural resources hazards and resiliency data management and accessibility between governments, academic institutions, other organizations and the public.

**Timelines**

<table>
<thead>
<tr>
<th>Natural Resources Goal 3</th>
<th>0-1 year</th>
<th>1-2 years</th>
<th>3+ years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nurture community awareness and understanding of our fire-adapted landscape</td>
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<tr>
<td>Continue to collect best available scientific information to inform</td>
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<tr>
<td>Consider scientific data on natural and working lands’ condition, fire vulnerability, and relative impacts of the 2017 fires</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Improve natural resources hazards and resiliency data management and accessibility</td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

**Actions Completed**

- Convened over 60 organizations (known as the Watershed Collaborative), and generated a report Living in a Fire Adapted Landscape: Priorities for Resilience, Sonoma County Natural and Working Lands that captured issues, raised data needs, and laid out initial recovery and resiliency priorities.

  Ag + Open Space is actively partnering with other county agencies, non-governmental organizations, resource conservation districts and academic organizations on various research projects and related funding requests to evaluate factors affecting fire damages and recovery success.

- Implemented several monitoring, research, and preparedness improvement efforts and continues to seek and support grant proposals for additional studies.
• Implemented expansion of the stream gage and precipitation monitoring network and development of a ‘One-Rain’ web interface accessible to the public that is a model and basis for improvement to support scientific prioritization and decision-making on forest and stream corridor management actions. They have applied for HMGP funding for X-Band radar to improve storm and flood forecasting; which can be linked to other improvements in meteorological data networks that help address permitting conditions for vegetation management via prescribed burning.

• Conducting the FireSmart Lake Sonoma project to gather data, perform community outreach & education, and facilitate landowners’ cooperative planning and implementation efforts on fuel reduction and forest management. This effort is effectively coupled with Sonoma Water’s initial fire camera network, the UCCE prescribed fire and grazing workshops, and potential CWPP development to help protect this critical water source watershed.

• Applied for HMGP funding to conduct planning studies and updated hazard maps, including site specific studies of the Rodgers Creek Fault zone to be integrated in the Sonoma County LHMP.

• Organized public access and interpretation tours of burned landscapes, including the Nature Heals series for mental health and community learning) and provided access for new monitoring, research and post-fire ecological studies.

• Collected agricultural disaster reporting and information about fire effects on agricultural production and the resilience of agricultural lands, which will further understanding of the role of various land cover and conditions, and potential recovery and rehabilitation needs of fire-damaged working lands.

• UCCE collaborated with researchers to verify the safety of backyard garden produce, eggs, and related air-quality during and immediately following the fires; and quickly developed and distributed several science-based technical guides for landowners and community members potentially affected by the fires.

• UCCE has conducted and collaborated on studies and continued funding to analyze and weigh the relative value of different land use and management on burn severity, fire recovery, and resilience to other hazards to help inform policy and practices.

• Recently awarded Cal Fire funding for fuels assessment and reduction in northwest Sonoma County that includes funding for FireSafe Sonoma to lead community engagement, outreach and coordination for landowners in those communities.
6.0 NEXT STEPS

The collaboration between the community, community partners, other agencies and the County during the development of the Recovery Framework was an important first step to set us on a path to recovery and resiliency. In the next phase, under the leadership of the Board of Supervisors, the Office of Recovery and Resiliency will oversee the implementation of proposed actions. Appendix D - Potential Actions is a compiled list of all of the proposed actions captured during the development of the Recovery Framework.

6.1 Implementation Approach

**Board Authorization.** The Board’s approval of the Recovery Framework does not authorize appropriations or represent project approval of the proposed actions in the Framework. Like County Capital Improvement Plan projects, proposed recovery projects will be brought to the Board of Supervisors for consideration as part of the annual County budget approval process. Some recovery project requests may occur off cycle, such as those with timelines tied to other sources of funding, such as external grants, or that do not require General Fund appropriations.

**Implementation Planning.** Upon the Board’s approval of proposed recovery actions, Office of Recovery and Resiliency staff will work closely with department leaders to support the development of more detailed implementation plans. County department leaders will have the most critical role in fully defining and implementing the actions. Many actions will need to be implemented in phases and coordinated with other actions. Some actions will require CEQA review. Timelines will be based on many factors including partner and community input, workforce capacity and availability, funding availability, funding process timelines, and effective coordination with County partners.

**Ongoing Coordination.** The Office of Recovery and Resiliency and County department leads will set regular, ongoing coordination meetings to ensure continued engagement and alignment with recovery goals. This level of coordination will allow Office of Recovery and Resiliency staff to be informed of project status and any changing circumstances. It will also ensure ongoing coordination with community partners, other agencies, and city leaders by continuing to build relationships and developing a formal plan for optimal, effective interaction. The plan will define where coordination is needed, who should participate, and in what ways coordination is most relevant and most productive.

**Data Tracking.** The Office of Recovery and Resiliency will also partner with department and project leads to track progress, ensure data collection especially for grant reporting compliance, and continually assess workload capacity and other factors critical to project success. In cases where pertinent data is collected by outside organizations, the Office will work with the organization to get access.

**Performance Indicators.** Establishing key performance indicators to enable the County to measure progress towards recovery and resilience goals will be a focus in the next phase of framework development. Some work has already been completed in this area, though some may need to be re-evaluated to apply a resiliency lens. Key indicators and metrics will be used to report progress to the Board of Supervisors and the community.

**Reporting on Recovery Action Progress.** Communicating the status of actions to the public, Board of Supervisors, and community partners is an important part of ongoing engagement with stakeholders. Proactive reporting also promotes government accountability and transparency. The Office of Recovery
and Resiliency will continue to provide updates to the Board of Supervisors at regular Board meetings on the status of recovery efforts and implementation of prioritized actions. These updates will also be posted on the Office of Recovery and Resiliency website. The updates will note key milestones, and highlight unanticipated issues and dependencies, grant and funding information, and organizational effectiveness.

Annually, a more formal progress report on actions will be presented to the Board for review. The report will be issued following the County’s annual budget process in June to allow the report to reflect new funding approved for Recovery Framework actions. The report will provide a County-wide, cross-department view of progress towards resiliency goals. Changes in risks and challenges will be reflected especially if common issues across departments and projects are observed that suggest changes in policy or strategies.

**Updates to the Recovery Framework.** The Recovery and Resiliency Framework is a living document. As actions are completed and new ideas, constraints, or funding opportunities emerge, Appendix F - Proposed Actions will be updated as needed. When revisions to the list of proposed actions are necessary, Office of Recovery and Resiliency staff will work with departments and other partners to re-prioritize, add or revise actions based on changing dynamics. Once a year and initially after several projects are implemented, the Office of Recovery and Resiliency will jointly review the effectiveness of the implementation process and may recommend improvements to the overall framework.

### 6.2 Funding

Like other local governments, the County faces ongoing funding challenges to maintain the level and quality of basic services provided to County residents. The cost of response activities to ensure public safety and continuity of services during and immediately after the October 2017 fires strained resources further. Federal aid is available and anticipated to at least partially reimburse County general funds for response activities. However, funding for most of the recovery efforts including the intermediate and long-term actions described in this Recovery Framework are still to be determined.

With the Presidential Disaster Declaration issued on October 10, 2017, the County of Sonoma became eligible for federal disaster assistance funding through the Federal Emergency Management Agency Public Assistance and Hazard Mitigation Grant Programs, and the U.S. Department of Housing and Urban Development Community Development Block Grant Disaster Recovery program. Some of the actions in the Recovery and Resiliency Framework will be funded by these programs. The County is also pursuing other disaster recovery funding available through Economic Development Administration, an agency within the U.S. Department of Commerce, and the California Climate Investments Fire Prevention Grant.

**Grants Steering Committee.** A Grants Steering Committee represented by County departments and County Administrator’s Office staff was formed to identify and prioritize projects that are eligible for federal grant funding. Departments submitted federal grant pre-applications and a subset of these were deemed eligible for funding. With input from the Board of Supervisors, the Grants Steering Committee is moving forward to apply for funds based on a variety of factors, some that are out of the County’s control. One factor is the County’s capacity to handle multiple applications and projects given available resources to dedicate to grant efforts. A number of applications for federal funding were submitted prior to publication of this Recovery and Resiliency Framework. Federal grant processes are lengthy and complicated and will take place over the next few years. The Office of Recovery and Resiliency will continue to coordinate federal grant activity with County departments and manage and monitor efforts in different departments to meet key federal grant deadlines and to seek reimbursement when
The Office of Recovery and Resiliency will continually investigate funding opportunities and work to leverage available resources to support actions in this Framework. The Office of Recovery and Resiliency has the primary responsibility for tracking and reporting all recovery grant activity to the Board of Supervisors. A grants tracking worksheet (Appendix G) will be updated on a regular basis and shared with County leadership. The worksheet will be posted on the Office of Recovery and Resiliency website for public accessibility.
APPENDIX A

ACKNOWLEDGEMENTS

The County of Sonoma Recovery and Resiliency Framework is the culmination of the dedication, hard work, and expertise of many individuals representing multiple organizations, agencies, jurisdictions and communities in the state and County. Their leadership and participation through various working groups, coordination committees, and task forces were invaluable in shaping the Recovery and Resiliency Framework, a first step in formulating plans for implementation.

The County is especially grateful to the hundreds of community members who participated in the community meetings and surveys and shared many thoughtful input and creative ideas.
APPENDIX B

Community Input

Compiled and Analyzed Community Surveys and Needs Assessments

Many organizations and community groups conducted recovery-related surveys since the October 2017 wildfires. The data collected through these efforts augments the County’s understanding of the community’s needs, interests and opinions. Below is a list of surveys and needs assessments that were references for Recovery and Resiliency Framework development.

- SoCo Rises Survey
- North Bay Fires – 6 Month Survey
- Sonoma County Resilience Fund Stakeholder Interview
- Sonoma County Resilience Fund Listening Sessions
- 2018 Wildfire Response Survey
- Healthcare Foundation Wildfire Mental Health Resource Mapping
- Impacts on Schools
- Recommendations for Sonoma County Disaster Planning proposed by the Spanish-speaking Community
- Sonoma County Emergency Food Response Gathering Report
- Sonoma County Fire Survivor Survey
- First 5 Needs Assessment
- Wildfires and Health Outcomes Survey

Community Input Themes

The community’s input on the initial draft Framework was received in multiple ways and formats. Community members completed either an online survey, shared written notes at community or stakeholder meetings, or sent comments and input via email or regular mail to the County Administrator’s Office. Table facilitator notes from the recovery planning community meetings were also collected. All input and comments were compiled and are posted on the Office of Recovery and Resiliency website at https://sonomacounty.ca.gov/Office-of-Recovery-and-Resiliency/. All Recovery Planning Community Meeting materials are also posted at the website in English and Spanish.

From the compiled community input, the Office of Recovery and Resiliency generated key themes for each strategic area of recovery and resiliency, which are included in this appendix. The following four documents related to community input included here are:

1. Community Input Themes
2. Community Meeting notes from breakout group flipcharts
3. Community Worksheets completed by individuals at the Community Meetings or mailed to the County Administrator’s Office
4. Download of responses to County’s Survey Monkey online survey
Community and Other Partners

Many community and other partners provided support and initial input to the Recovery and Resiliency Framework development process. Since early June 2018, the Office of Recovery and Resiliency began tracking the list of groups, businesses, non-profit organizations, stakeholders and outside agencies and public entities that Office staff have engaged directly. From these discussions, future coordination and collaboration is planned to promote community preparedness and resilience.

Bay Area Council  Graton Day Labor  Salvation Army
Blue Forest Conservation  Green Belt Alliance  San Diego County
Burbank Housing  Habitat for Humanity  San Francisco Bay Regional
Cal Fire  Sonoma County  Water Quality Control Board
California Department of Fish and Wildlife  HALTER Project  Santa Rosa Junior College
California Forest Management Task Force  Hanna Boys Center  Faculty
California Human Development  Hispanic Chamber of Commerce  Santa Rosa Metro Chamber
Catholic Charities of Santa Rosa  Hope City  Sierra Club
Chandi Hospitality Group  Housing Land Trust of Sonoma County  SoCo Rises
City of Cloverdale  Kaiser Permanente  Sonoma County Alliance
City of Cotati  Keysight  Sonoma County
City of Healdsburg  La Luz  Conservation Action
City of Petaluma  Laguna de Santa Rosa Foundation  Sonoma County Farm Bureau
City of Santa Rosa  LandPaths  Sonoma County Forest Working Group
City of Sonoma  Los Cien  Sonoma Media
Community Action  Matt Greene Forestry  Sonoma Valley Unified
Partnership of Sonoma County  Medtronic  Town of Windsor
County Community Foundation  NOAA Fisheries  UC Berkeley
County of Lake  North Bay Labor Council  United Way of the Wine Country
County of Marin  North Bay Leadership Council  University of California at Berkeley
County of Mendocino  North Bay Trades Council  University of California
County of Napa  North Coast Builders  Cooperative Extension
Crop Performance  Exchange  University of California, San Diego’s Scripps Institution of Oceanography
District 1 Block Captains  North Coast Regional Water Quality Control Board
District 3 Block Captains  Pacific Gas & Electric  University of Nevada, Reno’s Seismology Laboratory
District 4 Block Captains  Pepperwood Preserve  Urban Land Institute
Emergency Council  Preserve Rural Sonoma County  Voluntary Organizations
Enterprise Community Rebuild Northbay Active in Disasters (VOAD)
Partners  Foundation  Wildlands Conservancy
FEMA Office of Civil Rights & Liberties  Rebuilding Our Community
This list of potential recovery actions is a range of potential future actions that, if implemented, could advance the County toward resilience. They reflect the input received during the County Community Meetings, Board of Supervisors workshops, working group and task force collaboration discussions, and partner convenings. Implementation of any potential actions may require additional formal review processes.
APPENDIX E

Grants

Since the October 2017 wildfires, the County has pursued external funding opportunities for recovery-related projects. The Office of Recovery and Resiliency is tracking, investigating, and coordinating grant opportunities for recovery-related priorities. This list of recovery related grants that have been submitted or awarded include. Included are grant applications submitted and awarded for the following granting agencies: Federal Emergency Management Agency (FEMA) Hazard Mitigation Grant Program, FEMA Public Assistance, Economic Development Administration Disaster Supplemental Funding, CAL FIRE Grants for Fire Prevention, California Employment Development Department Emergency Dislocated Worker Additional Assistance Grant, and the Crisis Counseling Assistance and Training Program Grant.
## APPENDIX F

### Acronym Glossary

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
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<tbody>
<tr>
<td>ABAG</td>
<td>Association of Bay Area Governments</td>
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<tr>
<td>ADU</td>
<td>Accessory Dwelling Units</td>
</tr>
<tr>
<td>BMP</td>
<td>Best Management Practices</td>
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<tr>
<td>BRIC</td>
<td>Building Resilient and Inclusive Communities Finance Tool</td>
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<tr>
<td>CalOES</td>
<td>California Governor’s Office of Emergency Services</td>
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<tr>
<td>CAL FIRE</td>
<td>California Department of Forestry and Fire Protection</td>
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<tr>
<td>California HOPE</td>
<td>California Helping, Opportunities, Possibilities, Empowerment</td>
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<tr>
<td>CDBG-DR</td>
<td>Community Development Block Grant – Disaster Recovery</td>
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<tr>
<td>HUD</td>
<td>U.S. Department of Housing and Community Development</td>
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<td>CDC</td>
<td>Community Development Commission</td>
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<td>CEQA</td>
<td>California Environmental Quality Act</td>
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<td>CERT</td>
<td>Community Emergency Response Team</td>
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<tr>
<td>COOP</td>
<td>Continuity of Operations Plan</td>
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<tr>
<td>COPE</td>
<td>Citizens Organized to Prepare for Emergencies</td>
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<tr>
<td>EMS</td>
<td>Emergency Medical Services</td>
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<tr>
<td>EOC</td>
<td>Emergency Operations Center</td>
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<td>FEMA</td>
<td>Federal Emergency Management Agency</td>
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<td>Government Alliance on Race and Equity</td>
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<td>California Department of Housing and Community Development</td>
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<td>HUD</td>
<td>U.S. Department of Housing and Urban Development</td>
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<td>LAC</td>
<td>Local Assistance Center</td>
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<td>Metropolitan Transportation Commission</td>
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<td>NDRF</td>
<td>National Disaster Recovery Framework</td>
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<td>Non-Profit Housing Association of Northern California</td>
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<td>Renewal Enterprise District</td>
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<td>ROC</td>
<td>ROC Sonoma County - Rebuilding our Community</td>
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<tr>
<td>SBA</td>
<td>Small Business Administration</td>
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<td>Sonoma County Transportation Authority</td>
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<td>Strategic Growth Council</td>
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<tr>
<td>UCCE</td>
<td>University of California Cooperative Extension</td>
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<td>U.S. Forest Service</td>
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<td>VARS</td>
<td>Values at Risk</td>
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<td>VOAD</td>
<td>Voluntary Organizations Active in Disaster</td>
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<tr>
<td>WERT</td>
<td>Watershed Emergency Response Team</td>
</tr>
<tr>
<td>WUI</td>
<td>Wildland/Urban Interface</td>
</tr>
</tbody>
</table>
COMMUNITY PREPAREDNESS & INFRASTRUCTURE

Response on importance of goals in this area
(1 = Not Important; 5 = Very Important):
- Establish a comprehensive warning program: 4.6
- Redesign emergency management program: 4.2
- Build/sustain community preparedness programs: 4.9
- Provide continued County services in a disaster: 4.8

Theme comments (in order of number of responses):

Warning Systems
- Publicize how community gets warnings
- Sirens, vibrations, multiple languages
- Warnings not using tech equipment (sirens, phone trees, door-to-door, bullhorns)
- Use social media and expand Nixle
- Streamline notifications
- Take responsibility away from County
- Alarm telemetry

Communication During a Disaster
- One-stop resource
- Ensure there are sources for people without technical resources
- Ensure communication in multiple languages, to people with disabilities, and underserved populations
- Work with radio stations
- Publicize where public should go for information
- Use HAM radios

Evacuation Routes
- Multiple routes pre-identified for each address
- Public education and trainings
- Keep established routes clear of vegetation and vehicles
- More traffic controllers in an emergency
- Require developers to provide multiple routes

Vegetation Management
- Enhance County ordinance
- Work across jurisdictions
- Increase enforcement and inspections
- Provide hardened landscape options and funding for property owners to comply
- Require landscape plans for regulatory review

Educate the Public
- Conduct public workshops on what emergency papers will be necessary in a disaster
- Better protected and back-up power supplies
- Shelter locations
- Home inventories
- Differentiate response for different disasters
- How to live in fire hazard area
- How to be self-reliant

Community Emergency Preparedness
- Prepare/coordinate plans/trainings for schools, government, hospitals, and business staff
- Work across jurisdictions and languages
- Work with senior centers, youth groups, schools, churches
- Provide emergency kits to low income residents
- Sponsor neighborhood events and preparedness packages
- Provide training to neighborhood response teams/CERT/ICS
- Provide information and training on COPE/Neighborhood Watch/Know Your Neighbor/Get Ready preparedness programs
- Conduct drills of neighborhoods

Shelters
- Need medical services
- Crisis communication coordinator (one position for all shelters)
- Establish locations pre-disaster
- Need additional facilities
- Pre-disaster locations, staffing, MOUs
- Plans for elderly and people who are ill
- Multiple languages, animal sheltering

Miscellaneous
- Modernize/fully fund EOC, clearly defined roles
- More cell towers
- Archive information on lessons learned from 10/18
- Annually review Recovery Plan
- Link Recovery Plan to County’s Hazardous Mitigation Plan
- Designate staff to agencies involved in response/recovery
- More information to outer areas of the County (Sonoma Valley, north of Healdsburg)
HOUSING

Goal 1, attracting new and expanded funding, the importance ranking was 4.29. Goal 2, reducing permitting processing times for housing construction, the importance ranking was 4.27. Goal 3, utilizing County-owned public property to support appropriate infill development, the importance ranking was 4.8.

Affordability/Availability
- Provide more housing/housing availability
- Create affordable housing
- Provide workforce, low-income, and senior housing
- More farmworker housing
- Build student housing
- Find housing projects that are not moving forward and find solutions to what is keeping them from being built
- Concerns that the marketplace won’t achieve affordable housing
- Regional communication and collaboration countywide
- Concerns about price gouging
- Concerns about people being dislocated as a secondary effect of the fires
- Provide temporary housing while the fire damaged homes are rebuilt
- Integrate housing strategies across all jurisdictions countywide
- Provide affordable rental housing, both multi-family and single family
- Concerns about achieving 30,000 units in five years being impractical

Right location/Right product
- Build housing based on the already approved General Plans countywide
- Use the General Plan update process to help meet resiliency goals
- Allow smaller housing types
- Provide a range of multi-family housing types
- Convert existing buildings to provide more housing
- Locate housing in urban areas and near transit
- Automobile independence by design

- Locate housing away from fire impacted areas and using that to create job opportunities in other areas of the County
- Consider building smaller homes
- Build housing within city centers
- A balanced approach to housing that is thoughtful
- Build green housing that is climate smart
- Build more ADUs that can be rented
- Allow large lot areas to have in-fill housing in all jurisdictions
- Concerns that there would not be adequate infrastructure such as water and roads for 30,000 units

Lower Cost/Ease to Rebuild
- Having policies that lower housing costs
- Having faster, simpler permitting
- Being more permissive with key housing issues
- Control cost of construction in all jurisdictions
- CEQA reform needed
- Reduce the code standards and “red tape” for disaster recovery rebuilds
- Lowering fees for housing
- Allow tiny homes on wheels
- Concerns about conflicting “safe landscaping” requirements

Maintaining Standards/Higher Standards
- Address key housing issues through stricter regulations
- Increase fees to pay for affordable housing was a strategy
- Maintain CEQA where appropriate
- Regulate vacant housing to create greater occupancies countywide
- Use rent control as a way to achieve affordable housing
- Require insurance to pay 100% of the rebuild cost
- Keep greenbelt separators between communities
HOUSING (cont’d.)

Safety
- Fire and other disaster safety concerns with additional housing.
- Rebuilding in WUI concerns for future fires
- Prioritize “fire safe” housing projects
- Gated communities and garage doors where the gates won’t open if the power is out is a safety concern

Assistance for those in need
- Provide rebuilding incentives for low-income people
- Provide more resources to support the rebuilding efforts for those who lost their homes, both owner occupied and rental occupied
- Specifically from the Spanish language sessions, providing rental assistance and renter rights information regarding rising rental costs for Spanish speakers
- Providing rebuilding incentives for homeowners
- Allowing RV parking for affordable housing
- Insurance gap concerns

Capital/Incentives
- Provide new building incentives for a variety of housing types
- Use local financial institutions to raise capital for housing
- Increase homeownership through low interest loans
- Use State funds to provide more housing
- Have the County become an equity partner in housing developments in order to achieve affordable housing
- Use incentives to build fire resilient housing
- Give more incentives to home builders
- Use tourism taxes as a way to achieve affordable housing
- Require the wine growers to provide affordable housing
- Reconsider holding a County housing bond
- Build “land trust model housing”
- Help with low interest loans for rebuilding for the “missing middle”

Using Public Land
- Identify County-owned land for housing development
- Use County-owned land for different types of housing
- Use the County administration center as a priority before building housing near the airport

Builders/Workforce
- Use small, local builders and local workforce to rebuild
- Work with the highest quality builders who have the best track records
- Create a workforce “RV camp” for rebuild workers on County-owned land

Community Engagement
- Obtain meaningful community input and interaction
- Concerns about NIMBY-ism as a barrier to providing housing
- Educate neighborhoods about the need for housing
- Communicate directly with fire survivors about the rebuilding process
- Work with vulnerable communities and individuals
- The “missing middle” needs advocacy and a voice: they are a population in need
- The community needs to know how to participate in the CDGB-DR process regarding the action plan and State allocation of funds
- On-going advocacy for insurance reform
ECONOMY

Support Workforce Housing Solutions

- Housing and the Economy are intricately linked. Need more housing for the workforce and for students.
- Work jointly with housing efforts.
- Incentivize people to stay living here by providing tax breaks.

Support the Workforce and build sustainable career pathways

- Partner with educational institutions and increase education/training opportunities for trades/construction/vocational training, including in middle and high school.
- Create apprenticeship opportunities.
- Provide loans, grants, free educational opportunities.
- Ensure safety in workplace – training, proper equipment, etc.

Support Local Businesses

- Diversify the economy (not just tourism/wine).
- Foster the manufacturing industry.
- Strengthen wages – it is expensive to live in Sonoma County.
- Improve transportation options and make them affordable and accessible to non-English speakers.
- Expand and support the cannabis industry, increases job growth.
- Expand the local job market.
- Encourage manufacturers to move into Sonoma County.
- Childcare workers displaced – rebuild childcare facilities quickly to provide jobs and meet needs of children.
- Provide more affordable childcare to support workforce.

- Create a task force solely to recruit light industry or tech companies that can bring high paying jobs to this area.
- Build broadband infrastructure.

Promote Sonoma County and Shop Local

- Use tourism campaign to let people know “Sonoma County is open.”
- Build hotels that were burned down to create jobs again.
- Encourage residents and visitors to shop local, including using local contractors for rebuilding.
- Better communicate the economic impacts of the fires to the community.
SAFETY NET

Ensure the Post-Fire Mental Health and Resiliency needs of the community are met

- Community members continue to struggle with emotional trauma from fires. Expand free mental health services, including trauma informed care.
- Use animals for therapy.
- Create spaces for healing.

Support needs of vulnerable communities

- Underserved communities need more attention and services, including at the evacuation shelters (seniors, language barriers, homeless, undocumented residents, etc.).
- Resources and information need to be available in Spanish and culturally sensitive.
- Support students who were displaced.
- Make sure masks are widely available, including children’s size.
- Increase Transient Occupancy Tax (TOT) and use funding for housing and homeless services.

Build partnerships and coordination across sectors

- Strengthen partnerships and coordination with community groups, churches, local/state/federal government, etc. Work together towards recovery – it’s not just the County’s job.
- Improve donation management, volunteers, and communication
- Host more community workshops and events to bring people together.
- Create a one-stop shop available to all fire survivors. The LAC is recognized as a great success and could serve as a model for the one-stop shop.
- Address animal rescue in recovery plan, including how people manage pets in recovery (for example some people who are renting cannot have their pet with them). Keep people with their pets at shelters.
NATURAL RESOURCES

Overall / Vision

- Simplify language of vision and imperatives statements for laypersons
- Put forest fuel reduction ‘separate’ and under the preparedness, not in Natural Resources
- Add recreation to the natural resources vision
- Make framework clearly address interconnectedness and relationships between strategy area issues, e.g. support and express links between land use planning policies, housing, natural resources or fire/climate change, drought, economy
- No specific requests for other major goals or objectives
- “Protect the watershed against the community / Protect the community against the watershed”

Forest Management (rated very important)

- Many contrasting opinions about ‘forest fuel load management’: concerns about potential for ill-informed, widespread clearing of trees and/or loss of habitat, folks that want wild land to stay wild, desire for science-informed decisions and priorities; but, also concerns about how to lower various regulations and barriers to vegetation management and recognition that historic suppression has created large load and much effort is needed.
- Lots of comments for better education and outreach about importance and value of vegetation management using all means (from forest product extraction (including lumber and biomass and net carbon storage), mechanical thinning, grazing/browsing by livestock including goats, and prescribed fire) - but some concerns about ‘logging’ as adverse, etc.
- Requests for demonstrations/pilot projects with prescribed fire to improve public confidence/trust
- Request for focused/strategic outreach programs for Wildlife Urban Interfaces
- Increased implementation of prescribed burns, raising the funding of forest rangers, adding duties for veg clearing to sheriff/rangers, using jail crews for labor
- More funding to enforce defensible space, and also noting opportunity to grow local workforce/jobs in related trades
- Emphasis for public-private combination efforts; need for collectives/neighborhood groups, also better fed-state-local government partnerships and interaction with science information
- Concerns that parks/open space are not managing their own vegetation fuel loads and that vacant lots are not being managed
- Concerns about need to clear remaining burned trees in 2017 zones (unsure if about ROW or other areas); worried that replanting will use other species that burn (like the 1960s use of knobcone pine plantings). Also, concerns that replanting of forests is needed.
- Assess landscape regrowth and ‘decide’ what plant communities we want to encourage and maintain
- Use grant funded support for landowner fuel load management, but also tax structure and even deed restrictions to improve vegetation removal (defensible space) compliance; make sure people know they are responsible for defensible space/tree removals
- Use tribal communities’ knowledge on working with fire for healthy ecosystem
- Clarify requirements for landscaping around homes: defensible space (moist and herbaceous?) vs water conservation (drought tolerant shrubs) and vs energy conservation (shade trees) suggestions
- Concerns about protecting air quality while doing fuel load reductions; need information on wind, etc.
NATURAL RESOURCES (cont’d.)

Stream System Enhancement (rated very important)

- Wording may be confusing in this imperative, some wondered about the connection of water supply/demands and water for firefighting. The connection of stream systems to the other fire related issues isn’t clear to some
- Preference on natural controls on erosion, etc. versus hardscape/constructed
- Concerns about burned areas and water quality protection during the next winter season
- Likely need to increase riparian setbacks and natural easements; also to restore and manage parks
- Concerns that science guidance would be overwhelmed by political or economic decisions – that stream habitat would be jeopardized; requests for many NGOs to be engaged in policy updates.
- Desire to hold growth/community boundaries, limit sprawl and focus densely developed areas
- Range in ideas about greenbelts, open space...requests to maintain and increase protected spaces and decrease conversion of farms to development, but also some uncertainty about quality of vegetation management on open spaces that are ‘owned’ by public agencies.
- Potential for working lands (vineyards, grazing pastures as fuel breaks)
- Concern that agricultural diversity is needed for resiliency
- Financial and regulatory assistance needed for stream side conservation/restoration esp., for small property owners
- Ideas to use volunteers and community groups and adopt-a-stream type efforts for implementation – Youth Corps, Conservation Corps, have school programs for credit too
- Liked the connection to Vital Lands Initiative
- Links to economy noted (as for forest management) for connections to education, job training, and workforce growth in natural/ecological resource management.
- Protect and monitor watersheds!

Leveraging Investments (rated very important, but fewer ratings)

- Want potential policies, regulations, funds to better anticipate and reduce the pressure to rebuild (again) housing in path of repeat fire zones, using development transfers or other means set up in advance (realizing we should not further impact recent fire survivors).
- “Limit building within forested areas”
- Similarly, want science-based corridors/breaks across landscape, but could be phased in over time to reduce burden on current owners?
- We need to publicly state the economic benefits of healthy land and water!
- Work with NGOs and community on cooperative natural resource management, with schools too
- Use policy/incentives to protect open space and decrease exposure to fire risks
- Need to identify fire protective corridors in land use plans
- Use all hazard information to inform land use zoning for ‘do and don’t housing – build up and not out
- Critical to pull science into decisions and priorities for fuels management in forests & streams
- Ideas that link watershed education in schools about resources, hazards, and preparedness
- Get and use data from other disasters to learn from experience and adopt best practices
NATURAL RESOURCES (cont’d.)

- Requests for more education and communication about ‘disasters’
- Desire to use ‘Ag + Open Space’ funds for fire prevention
- Desire to use MORE/ALL of TOT for infrastructure improvements
- Improve data collection for open space
- Follow through on 2020 General Plan and ordinance/regulation implementation – concerns that there are few consequences for delays and follow-through, but also requests to strengthen land use guidance relative to hazards in the 2030 Gen Plan
- Be sure to use the ideas in the ‘Living in a fire-adapted landscape’ report

ADDITIONAL

- Concerns about soils impacts from fire
- Concerns about water conservation – requests for metering for ALL (including farms) – wanting to ensure adequate flows in streams and sediment transport
- Ideas to improve water conservation and reuse – to use grey water and recycled water – to return reclaimed water to forest (not streams, “…the ocean doesn’t need water”)
- Concerns about water allocations and realities in the face of drought and growth.
- Concerns that vineyards, wineries and cannabis use too much water and our sources of pollutants
- Get Chinese Fire-Fighting Robots
- Adopt ordinance to underground power lines in all fire-prone areas of the County
<table>
<thead>
<tr>
<th>Community Preparedness</th>
<th>Housing</th>
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</tr>
</thead>
<tbody>
<tr>
<td>1. Need alerts</td>
<td>Housing all based on general plan</td>
<td>Goals: support local employees, foster quality workforce</td>
<td>Survivors struggling with inventory - brain &amp; emotionally impaired and can’t collect insurance without</td>
<td>- Deed restrictions for vegetation removal</td>
<td>Responsibilities county</td>
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<td>- Legislation to simply award without itemization</td>
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<td>- Inconsistent payouts from insurance</td>
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<td>- Difficult to get fire coverage in Mark West near Lake County due to prior fires</td>
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<td>- Some attending fire support group, learning prep tips from each other</td>
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<td>- Workshops to both prepare better and connect</td>
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<td>- Advocate for insurance companies to help prepare with photo inventories and go bags</td>
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<td>- # of insurance adjustor 4, 9, hired public adjustor, state has commissioners list of insurance companies and complaints - help consumers be more savvy</td>
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<td></td>
<td>- What impact do local leaders have on state legislation like supporting McGuire’s measures</td>
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<tr>
<td>2. Build housing to foster community</td>
<td>General plans all have housing inventory: build there</td>
<td>Goals: local bus access to resources, partnerships</td>
<td>Skill building</td>
<td>Broadcast where fires are occurring and how to address</td>
<td>City and county coordination</td>
</tr>
<tr>
<td>3. Cell reception</td>
<td>Teacher housing</td>
<td>Goals: entrepreneurial support</td>
<td>Go to organizations that are already providing services and educate on additional services</td>
<td>Small scale controlled burns</td>
<td>City participation in event</td>
</tr>
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<tr>
<td>4 New tower, key sight for Hidden Valley</td>
<td>Use County owned properties</td>
<td>Activities: central location for contractor resources</td>
<td>Go to populations to deliver services.</td>
<td>Use tribal communities about healthy ecosystems and working with fire</td>
<td>Fountain Grove - lost home (husband &amp; wife participants) block captain participation ---- not her role, but glad to connect with block cpt. ---- many mtgs required for captains Block captain - lost home in Kenwood, on fire as she escaped, could not save cat, chickens or heirlooms from holocaust, reminders haunting, 40 years of art lost, dealing with: water contamination, emotional hardship, water access concerns Mark West Lodge - husband &amp; 5 girls didn not lose home ---trapped, drove through fire ---focused on preparedness and infrastructure Larkfield ---born in Sebastopol,</td>
</tr>
<tr>
<td>5 EE - More languages: French, Mandarin, etc</td>
<td>Fire prone area incentives for fire reduction</td>
<td>Activities: housing, mobile home</td>
<td>go to FEMA village</td>
<td>Ag and open space area money for fire prevention comcast</td>
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</tr>
<tr>
<td>6 EE - Text in all different languages</td>
<td>Identify what community wants</td>
<td>Activities: county land for temp housing, stale land? Fairgrounds? Funding for infrastructure</td>
<td>Find connections at meetings to follow up with best times to provide services</td>
<td>Strategic outreach (WUI areas) local F.H., Red Flag Day</td>
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</tr>
<tr>
<td>7 Include different ways to evacuate</td>
<td>Small units converting to ADUs</td>
<td>Activities: Centralizing services workers</td>
<td>Sonoma county strong</td>
<td>Sheriffs/park rangers with duties that include clearing Sustainable funding</td>
<td></td>
</tr>
<tr>
<td>8 Preparing community for disasters with neighborhood preparedness</td>
<td>great ideas not connecting with fire survivors</td>
<td>Pathways: Ag, mechanics, contractors, welding</td>
<td>make long term permanent strategies - underlaying trauma - under served communities experience disaster differentity</td>
<td>Lower fuel load around homes (without cutting down all the trees) Coordination with local contractors center for emergency</td>
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<tr>
<td>9 Rebuilding in fire prone areas</td>
<td>block captain meetings</td>
<td>Pathways: Survey contractors about skills they are looking for</td>
<td>Improve coping skills prior to disaster</td>
<td>Enforce weed abatement on properties</td>
<td>Policy of fire resistant planting</td>
</tr>
<tr>
<td>10 Sirens - use them and test them</td>
<td>post contact info so that people who missed meetings can get info</td>
<td>Pathways: How many does county need? Behavioral facilitator</td>
<td>pursue development of strong community by integrating community service, across socio/economic lines</td>
<td>Use goats for weeding and mowing</td>
<td>help with insurance issues</td>
</tr>
<tr>
<td>11 Low jet flyover</td>
<td>No communication with fire survivors and no checking in on the process</td>
<td>Pathways: easier to get work in County - our location</td>
<td>encourage extra support to groups supporting isolated community members</td>
<td>Have enough fire cameras that are durable</td>
<td>New plan for future Tub fire</td>
</tr>
<tr>
<td>12 TV &amp; radio alerts</td>
<td>more than just one day event for ideas</td>
<td>Skill generation and development</td>
<td>Great job</td>
<td>Connect work force development in mechanical fuel load reduction. Such as conservation corps</td>
<td>Policy for battery operated garage</td>
</tr>
<tr>
<td>13 Resurrect COPE, program &quot;bones&quot; already in place.</td>
<td>cooperative land ownership model</td>
<td>Make community livable for all income levels</td>
<td>Need more money</td>
<td>Grant program to assist property homeowners to reduce fuel load</td>
<td>Fire breaks</td>
</tr>
<tr>
<td>14 Recovery isn't complete until we are prepared for the next disaster.</td>
<td>not cutting corners to avoid fire protection</td>
<td>Workforce housing</td>
<td>Increase TOT funds and redirect the increase to this, homeless etc.</td>
<td>Review of policy decisions that all as development in dangerous area</td>
<td>Remove language about &quot;regulatory certainty&quot; as it is unclear and implies that the county intends to take short cuts with the public and environmental review process.</td>
</tr>
<tr>
<td>15 Use WEA, test it, and notify us of the testing.</td>
<td>different requirements for different communities, no wallboard until landscaping</td>
<td>Better communication with PRMD regarding code requirements</td>
<td>Be proactive, not reactive</td>
<td>Increase policy to ensure adherence to safety measures</td>
<td>Replace &quot;regulatory certainty&quot; with an explicit commitment to uphold CEQA and public engagement and where appropriate use existing exemptions for climate-smart growth programs.</td>
</tr>
<tr>
<td>16 Community education on how to evacuate, including traffic laws</td>
<td>Cost of reconstruction and code upgrades</td>
<td>Keep County population as is.</td>
<td>Impact to graduation rates due to stress</td>
<td>Adjust taxing structure to encourage building and fuel load</td>
<td></td>
</tr>
<tr>
<td>17 Hospital staff training on how to accept lots of patients/evacuees</td>
<td>reduce constraint and cost</td>
<td>Help people who live here.</td>
<td>What can we learn from other communities? (ex., Katrina)</td>
<td>Flexibility in application of code to diversity neighborhoods</td>
<td></td>
</tr>
<tr>
<td>18 Key Areas: Santa Rosa COPE Program Prep, neighborhood preparedness</td>
<td>require developers to upgrade streets and turn cul-de-sacs into through roads</td>
<td>Permitting &quot;help line&quot; to get facts regarding costs of private plans and studies or website</td>
<td>Community connections</td>
<td>How do vineyards in Mark West fire corridor impact water supply?</td>
<td></td>
</tr>
<tr>
<td>19 Develop neighborhood community groups emergency response team</td>
<td>County should offer low interest rate loans to help rebuild homes</td>
<td>dream of retirement getting farther away</td>
<td>churches</td>
<td>Did earthquakes in 89 effect underground river? - Mark West</td>
<td></td>
</tr>
<tr>
<td>20 Call trees</td>
<td>eliminate special studies to rebuild homes as is cost of living</td>
<td>county can't do it all</td>
<td>Do residents and vineyard owners acknowledge or understand impacted landscapes in fire</td>
<td></td>
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</tr>
</tbody>
</table>

Recovery and Resiliency Framework

Community Input - Flipchart and Other Comments
<table>
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<tbody>
<tr>
<td>21 Improved emergency response training for county ER staff - include all County agencies</td>
<td>follow Alameda &amp; Berkeley Hills example of exempting people in Alquist Piolo</td>
<td>build outside of city limits</td>
<td>Before the next event define roles &amp; responsibilities with parnter agencies, decrease duplicated effort, increase services</td>
<td>Mark West properties have many trees in place that are now charred briquettes ...fuel! Last fire, pines planted...match sticks —need plan for native restoration: oak? Manzanita? Plants that don't burn</td>
<td></td>
</tr>
<tr>
<td>22 Create better information archive of emergency response lessons</td>
<td>Key Areas: ADUs, Increase inventory, code changes, funding solutions</td>
<td>Key areas: housing, and work force housing, incentivising trades</td>
<td>Provide space to heal.</td>
<td>What support exists to help home owners manage fuel build up? What about parks with</td>
<td></td>
</tr>
<tr>
<td>23 Community member preparedness training, build individual community resourcefulness - &quot;block parties for preparedness&quot;</td>
<td>Apartments, multi family, taller building</td>
<td>Career training - construction training fo rnot only recent high school grads but also for working adults</td>
<td>Pay close attention to vulnerable communities, including seniors.</td>
<td>Where will Mark West Springs Park be located?</td>
<td></td>
</tr>
<tr>
<td>24 Programs to educate community on advance fire prevention including prescribed fires</td>
<td>Greater availability of housing</td>
<td>encourage development of private emergency response companies</td>
<td>Provide information and services in multiple languages.</td>
<td>Wholistic, Fitch Mt - decrease fire fuel ordinance BOCD vacant lots - budeeted</td>
<td></td>
</tr>
<tr>
<td>25 Incident command training for community - all volunteer groups &quot;ICS&quot;</td>
<td>Insurance money paying increase rent most will return home (rebuild)</td>
<td>assist local business to develop emergency business plans during disaster</td>
<td>Advance agreements regarding regulated services - churches providing childcare and questioned - lift restrictions to service in crisis events</td>
<td>River, regain connection access - river brings us closer, tourism</td>
<td></td>
</tr>
<tr>
<td>26 Goal: warning management preparedness program</td>
<td>High density: - city center - along transit lines - increase effective transit networks</td>
<td>encourage local businesses to network for ER response and business opportunity</td>
<td>Secure funding and maintain services, use TOT funding.</td>
<td>No building in increase fire danger</td>
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<td>27 Goal: resilient facilities, tech, infrastructure</td>
<td>Modular construction</td>
<td>Strategic structuring</td>
<td>Strengthen 2-1-1 resource and serving during crisis</td>
<td>Community based protections - fire districts - fund our own</td>
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<td>28 Goal: no where to stage crews, north of Healdsburg, need fairgrounds like infrastructure</td>
<td>Partner with property managers to maintain housing std, protect vulnerable</td>
<td>Priority= prepland for rebuild: chipping, filling, etc.</td>
<td>Understand emotional impact fo the fire survivors across all services</td>
<td>Fire resistant structures especially roofs new &amp; upgrades</td>
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<td>29 Activities/feelings: felt lost</td>
<td>Keep county rural</td>
<td>who oversees private water companies and contamination?</td>
<td>Acknowledge where there are inadequacies or faults and areas of improvement in permitting process.</td>
<td>Soil - impact to Ag - remediate &amp; health impact - education campaign</td>
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<tr>
<td>30 Activities/feelings: no technology</td>
<td>Go four stories</td>
<td>fire corridor is only protected by resident volunteers...make volunteer department paid with access to helicopter.</td>
<td>Be aware and support kids at Valley of the Moon</td>
<td>attention to small farms/fragile improve data collection for land open space</td>
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<td>31 Activities/feelings: local sirens</td>
<td>Incertivize granny units</td>
<td>Yard debris still on properties</td>
<td>Use partnerships</td>
<td>Meters for ALL plus farmers</td>
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<td>32 Activities/feelings: level warnings, 1 hour warnings, min</td>
<td>No (VRBO/AirBNB) vacation rentals</td>
<td>over excavated properties problematic, waiting for refill...big burden on this survivor groups</td>
<td>Goals: most pressing issues self-sufficient - self - sufficiency - recovery - well-being - student mental health homelessness</td>
<td>Engage youth (youth corp.)</td>
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<td>33 Activities/feelings: vegetation management in burned neighborhoods</td>
<td>Qualify for low income housing review - average person priced out</td>
<td>Some areas sometimes tax or assess themselves, rural can not easily afford ---Kenwood has private water companies...could they help sponsor?</td>
<td>animals misplaced</td>
<td>Student incentive programs</td>
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<td>34 Trees/not just weeds/dead, Countywide mandatory veg ordinance</td>
<td>Prioritize new funding</td>
<td>Straw that breaks camel back daily occurrence for survivors...need some ease ...very busy people...life did not stop during disaster!</td>
<td>Grateful for van in Petaluma, fairgrounds taking care of animals</td>
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<td>35 Photo inventory, have in the &quot;Cloud&quot; or safety deposit box</td>
<td>This is the key</td>
<td>Concerns about security during disaster especially during rebuild with supplies</td>
<td>Community groups</td>
<td>2030 General Plan</td>
<td></td>
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<tr>
<td>36 Neighborhood sirens are effective and simple (crane?)</td>
<td>Formula: make it representative of our community, percentage low income</td>
<td>Economy = housing</td>
<td>Pro mental health</td>
<td>Follow through with ordinances</td>
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<td>37 Need more chipping programs to prevent burning fuel - is there only one chipper? Residents need to know about this program.</td>
<td>Goals: expanded funding to rebuild housing</td>
<td>full spectrum of the workforce</td>
<td>neighborhood chats - just talking - story telling - staying connected to neighbors - COPE Group</td>
<td>Implementation of regulations</td>
<td></td>
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<td>38 PG&amp;E needs to trim dangerous trees, careful not to &quot;dump&quot; trimmings along roads and in creeks</td>
<td>CC Permit process</td>
<td>high density</td>
<td>Mental health services for kids and students</td>
<td>Decrease litigation</td>
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<td>39 Rural properties prepared with hose water</td>
<td>BB - Use county land to support infill</td>
<td>lost workforce</td>
<td>Housing first (Calgary/Utah)</td>
<td>Open space district</td>
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<td>40 All families need “go bag” plan with important docs and emergency supplies</td>
<td>Activities: more transparent about rent/costs trade certificates</td>
<td>Domestic violence</td>
<td>Identify land to preserve/keep it up</td>
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<td>41 Wearing night clothes, bad shoes, no water, phone = likely case...how to prepare tips needed for all residents in case of fire, earthquake or other disaster ---72 hour kits: food, water, med supplies</td>
<td>time verses insurance for permit</td>
<td>access to education/loans</td>
<td>Where do people go (shelters)</td>
<td>Follow through on 2020 general plan</td>
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<td>42 For some, neighbors were key to &quot;alert&quot; - some not sure if they could/should tell neighbors</td>
<td>effort on city citizens part, must be in-person</td>
<td>manufacturing industry invisible but so important</td>
<td>Proactive with information and communication</td>
<td>Implement aspirations of plan</td>
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<tr>
<td>43 Pre fire development of emergency plan, systems on surrounding hills</td>
<td>less housing on hills</td>
<td>Need action now</td>
<td>Agencies holding this information</td>
<td>PRMD - consequences for delays and not following through</td>
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<td>44 Consult with community for testing, trouble shooting</td>
<td>housing safety</td>
<td>Learn from other successes in permit process</td>
<td>Integrate hazard mitigation plan link to general plan</td>
<td>Legislate + Regulate + Litigate = General Plan</td>
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<td>45 Alerts using Next Door, add to county page</td>
<td>All electric wu net energy</td>
<td>Forecast long term needs</td>
<td>Connect youth to land</td>
<td>Watershed education (situation awareness pre/post fire) translate into day-to-day behavior</td>
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<td>46 Can only do so much in a disaster situation</td>
<td>raise standards for fire safe housing</td>
<td>Partner with trade schools - advertise marketing</td>
<td>Advance Coordination between Agencies and Jurisdictions/Cohesion</td>
<td>Natural resource education at schools (improve use of sustainable materials)</td>
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<td>47 Annual review of plans</td>
<td>NOT rubber stamping permits in fire prone areas</td>
<td>Maintain living wage</td>
<td>Barriers to access/financial even without tangible loss - resources needed</td>
<td>Engagement with nonprofits. Cooperative natural resource management (economic development/schools/public space)</td>
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<td>48 Training</td>
<td>Not rebuilding in fire prone areas</td>
<td>Broadest possible base</td>
<td>Donations management and communication</td>
<td>Sonoma County library together at the table</td>
<td></td>
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<td>49 Home inventory</td>
<td>Adhere to higher standards (roofing, eaves - embers) planting</td>
<td>Strengthen/create middle class living wage</td>
<td>Manage rent prices through rent control</td>
<td>Outreach through entertainment and events (multi-media - video and speakers)</td>
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<td>50 Neighbor connection - awareness of community</td>
<td>Ingress and egress (reduce number of cul-de-sacs) have multiple access points</td>
<td>Support cannabis businesses (zoning restrictions and cash business analysis)</td>
<td>Cost of living for basic services (Water, PG&amp;E)</td>
<td>Rebuild in sustainable manner. Preserve green space/native landscape</td>
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<td>51 County hazard mitigation plan linked to community building &amp; preparedness</td>
<td>Buy property, make them public land = fire prone areas (burned more than 1x)</td>
<td>Employees lost work due to this fire</td>
<td>Manage prices/grant program</td>
<td>Train business owners to see sustainable practices/support with training and loans</td>
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<td>52 Differentiate flood/earthquake/fire</td>
<td>Fill development (up not out)</td>
<td>Employees have left. They don’t replace them.</td>
<td>Provide childcare at community meetings</td>
<td>Incentive program for reduced use of basic services</td>
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<td>53 Homeowners educating themselves about disasters (i.e., flood zone)</td>
<td>Transportation corridors</td>
<td>Property taxes, how not to revenue</td>
<td>Dignity and respect</td>
<td>Advocacy for evacuees (unfair charges and charges for services)</td>
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<td>54 Ensuring familiarity with resources (i.e., 2-1-1, SOCO Alert, Nixie)</td>
<td>Use County property</td>
<td>If we don’t rebuild, what will this mean long-term for taxes?</td>
<td>Increase resources for multi-language communication/safety net</td>
<td>Undocumented community in need of specific advocacy and increased communication in native language</td>
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<td>55 Neighborhood planning</td>
<td>Prioritize teachers/public employees</td>
<td>People in other communities think everything burned down. “Sonoma County is open”</td>
<td>Provide access to resources for undocumented persons</td>
<td>Improve communication to community of where/how to get help</td>
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<td>56 Better access to local services</td>
<td>Public-private partnerships</td>
<td>Work force training tied to</td>
<td>Provide resource guide for undocumented persons in their native language</td>
<td>Stop shopping for services/provide in native language</td>
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<td>57 Information, welcome package with information</td>
<td>RV parking on County property</td>
<td>Innovative policies to incentivize existing in other areas (out of fire zone)</td>
<td>Emergency staff able to express warning in many languages</td>
<td>Need financial assistance to help implement conservation/restoration for small property owners (i.e., along creeks)</td>
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<td>58 Local preparation events</td>
<td>Support for people currently housed</td>
<td>Underground utilities for better safety, natural beauty</td>
<td>Training volunteers from communities (students/community leaders)</td>
<td>Need county help with permitting and funding help for erosion control for small property owners</td>
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<td>59 Fire siren</td>
<td>Increase Burbank housing</td>
<td>Keep college grads here by creating more housing options</td>
<td>Economic recovery plan/marketing plan</td>
<td>Maintain and increase protections to prevent conversion of farmland to development</td>
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<td>60 Place at police and fire stations - manual sirens</td>
<td>Federal grants/public housing</td>
<td>Create legal pathways for undocumented workers to</td>
<td>Meeting with school districts and students to</td>
<td>Maintain and increase greenbelt protection</td>
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<td>work legally</td>
<td>create emergency preparedness with parents</td>
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<td>61 Other places - sirens - sound known to all</td>
<td>WPA work projects</td>
<td>Create training programs and apprenticeships for</td>
<td>Faster implementation of people who can help</td>
<td>No confidence in SoCo water. Provides water over</td>
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<td>skills craft people</td>
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<td>allocated water rights/resources by 16%. Contract</td>
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<td>must renew. Occidental in future may not get</td>
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<td>water when contacts</td>
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<td>62 Community plan for what to do when siren sounds.</td>
<td>Respect urban growth boundaries (80% voted in favor)</td>
<td>Accelerate JC workforce project - solar, project (current) is slow</td>
<td>People told where to go</td>
<td>Worried about studies showing possible 30-year drought. Will water be available? Development needs water. Built on &quot;paper,&quot; water. Check on developers have Exponential growth - healthy agriculture needs water. Dry farming - not ready yet. How do we grow without enough water? How much water used to fight fires?</td>
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<td>63 Sirens silenced because noise annoyed people.</td>
<td>Greenbelt separators</td>
<td>Include apprenticeships (tap new employees with training)</td>
<td>Water safety testing</td>
<td>Exponential growth - healthy agriculture needs water. Dry farming - not ready yet. How do we grow without enough water? How much water used to fight fires?</td>
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<tr>
<td>64 Adapt system to community-condensed population. Sirens are best. Still need back-up plan.</td>
<td>Provide alternative emergency route, infrastructures or other escape routes (bridge burned down)</td>
<td>Work jointly with housing effort</td>
<td>More people to utilize emergency services (i.e., elderly)</td>
<td>Fast implementation of people who can help</td>
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<td>65 No ability to preempt this last fires.</td>
<td>Gates? Methods to open gates when electricity is out</td>
<td>Can alternative spaces be used (warehouse, etc.) instead of waiting for facility?</td>
<td>Need for more homeless services</td>
<td>Management - Interact better so we are prepared</td>
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<td>66 Plant fire retardant plants -- Go bags.</td>
<td>Batteries for garage doors</td>
<td>Facilitate group discounts among businesses for solar panels, etc. Serve as fiscal agent.</td>
<td>Tied to housing</td>
<td>Restore CCO processes will risk</td>
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<td>67 Education by 1st responders -- support groups with mentor in that community.</td>
<td>Look at roads and infrastructure for new housing</td>
<td>Group could be businesses and people who lost homes. More connectivity between group captains/communities regarding purchasing, information, have to work hard to share information, network, need tool, platform, method to structure.</td>
<td>How do we support students?</td>
<td>Fuel load management</td>
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<td>68 Know your neighbor program needed.</td>
<td>Exclusion zones for vacation homes (want to have permanent local residents)</td>
<td>Connect dots regarding training, employees, communication needs</td>
<td>School damaged - How do they get to school back to house?</td>
<td>Opportunity - How do we react to climate change?</td>
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<td>69 Plan for: pre-disaster, during, after, evacuation routes part of alert infor., garage doors, drop ladders from 2nd floor.</td>
<td>Uphold California Environmental Quality Act (CEQA) and to work out prescribed burning conflicts</td>
<td>City templates- discussions, creative part</td>
<td>Support for families coping with children, challenges, trauma.</td>
<td>Fire - Include corridors in planning</td>
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<td>70</td>
<td>Is there emergency satellite system? (Option if cell towers burn).</td>
<td>Area suffered most (Glen Ellen, etc.) Should be evaluated in context so not to replicate fire history</td>
<td>NPO - Rahus Institute (participant)</td>
<td>Challenges for children after fire who experienced trauma. Need for more counselors. More resources. What does that look like at this point?</td>
<td>Think about where we build or rebuild related to natural resources and climate change</td>
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<td>71</td>
<td>SF - every year practice with fire department, grumble about it, but everyone knows what to do. Could work well in small communities.</td>
<td>Fire sprinkler at exterior of building</td>
<td>Build affordable, diverse housing</td>
<td>Solutions - Better plan and understanding of where to go. If you live here, you need to go here.</td>
<td>Think about how we mitigate financial implications related to housing for landowners if not</td>
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<td>72</td>
<td>Sure that lessons learned in fires</td>
<td>Secondary water source</td>
<td>Broaden training programs beyond building trades</td>
<td>Solutions - Not just the County's job. Access community groups. Regional plan.</td>
<td>Utilize Ag &amp; Open Space resources to help with prevention. Install water catchment systems.</td>
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<td>73</td>
<td>NY volunteer Firefighters - had sirens in own cars - badge of honor</td>
<td>Community organize, preparing for disaster, County resources, neighborhood. Provide lists of names and maps/disaster commission</td>
<td>Retraining programs, too! Identify families that need housing assistance</td>
<td>Water contamination</td>
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<td>74</td>
<td>Create better system</td>
<td>Bureaucracy response time with Red Cross Clearing house/registry for casual labor</td>
<td>Better communication about services for fire survivors</td>
<td>Include recreation in Natural Resources vision</td>
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<td>75</td>
<td>Alerts - Notified by local fire departments (Pre______). This is happening and now I have time to react.</td>
<td>Need housing for young workers Expand stakeholder list beyond employers</td>
<td>Connecting people in community with people who have need for services</td>
<td>Value open space</td>
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<td>76</td>
<td>Own generator.</td>
<td>Increase affordability of rentals and sale properties</td>
<td>Casual workers should have safety and training</td>
<td>Start fund for housing $$</td>
<td>Controlled burns and other non-traditional methods of land management</td>
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<td>77</td>
<td>Need to focus on prevention.</td>
<td>Put incentives on 2nd units Enforcement of safety protections</td>
<td>Create more after-school activities for children and young adults</td>
<td>Education and collaboration and communication about disasters (Forums, etc.) Right of Nature “Sold Natural Bill of Rights”</td>
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<td>78</td>
<td>Alert people when phones/alarms won’t get to people (sleeping, out of range)</td>
<td>Tax vacation/Rentals Provide safety equipment to residents</td>
<td>Ongoing services for people suffering from trauma</td>
<td>More robust outreach to reach people in need of services</td>
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<td>79</td>
<td>Take own steps within our homes or community to become prepared. Not just up to government</td>
<td>Climate has to be part of every conversation Expanded training programs for trades and support trades people by providing affordable housing</td>
<td>More robust outreach to reach people in need of services</td>
<td>Using more natural building methods with natural and fire-salvaged materials</td>
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<td>80</td>
<td>Need to educate landowners about value of defensible space</td>
<td>40,000 new homes are needed and business adds to greenhouse gases</td>
<td>Business/government/higher ed institution partnerships - assessment fo ER preparedness</td>
<td>Centralized location for safety net services that is culturally competent</td>
<td>Grey-water and recycled water</td>
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<td>81</td>
<td>How do we address issues with getting insurance in the future in fire zones. Fountaingrove won’t be insured</td>
<td>Knowledge to regulations about building, permits, etc. Can we educate permits, developers, etc. on how to build to lower burden on climate</td>
<td>Support healthy community provides support for small business</td>
<td>Regular services interrupted during fire, better prepare to maintain during emergency</td>
<td>Expand this to include: - Prescribed burns - Protect high Fire risk from development</td>
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<td>82 Fire break solution needs to include multiple counties. Fire doesn't stop at county line.</td>
<td>Education and codes are already there. Educate homeowners/building industry on climate-friendly practices. All become electric-ready homes</td>
<td>Expand business opportunities to include clean manufacturing</td>
<td>Database for status of evacuees</td>
<td>Emergency water supply plans</td>
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<td>83 Build communities that are connected. Alerts include all communities, homeless, etc.</td>
<td>Put incentives on rebuilding a green house (speedier process for permit, don't have to pay green fees)</td>
<td>Conceptualize rebuild so as to support economic health expands business centers develop thoughtfully</td>
<td>Include NGOs and Govt</td>
<td>Increase riparian setbacks, natural easements</td>
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<td>84 Alerts that warn but do not create fear</td>
<td>Perception that permits are difficult or costly</td>
<td>Expand training for entry level jobs in a fast track method</td>
<td>One stop shop to inform about available resources</td>
<td>Incentivize water efficiency (rain catchment, etc)</td>
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<td>85 Take into account public health risk of cell communications</td>
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<td>86 Support neighborhood safety groups</td>
<td>County needs to lead to promote green building</td>
<td>Better communication to community and large re: business community needs</td>
<td>Volunteer clearing house</td>
<td>Growth boundaries/open space</td>
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<td>87 Make sure there is adequate cell coverage in as many areas as possible (partner with cell carriers)</td>
<td>Lack of Insurance - Can't build to current codes. Homes that get permits in 2020 under new codes. More $$. Not back away from codes - not just burden homeowners</td>
<td>OPPORTUNITY!</td>
<td>Disaster webpage</td>
<td>High priority to save</td>
<td></td>
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<td>88 Audio alarms (sirens)</td>
<td>Crisis counseling/homeless clients - competition between clients to get services/resources. Prepare for waves of homelessness - increase</td>
<td>Where are the high paying jobs?</td>
<td>Planning information for future disaster</td>
<td>Bring density to city and community separator</td>
<td></td>
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<td>89 Increase capacity of full-service shelters (i.e., showers, kitchens (certified) commercial)</td>
<td>Palms a success. More funding for projects around County near business, etc.</td>
<td>Nobody wants heavy industry in our backyard</td>
<td>Facilitate/welcome Spanish speaking volunteers (visit in non-disaster)</td>
<td>County/Cities give options to residents on watering</td>
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<td>90 Guidelines for Nixle alerts - clarity about danger level and neighborhood threat</td>
<td>Venting house input to how fire burns a house State Fire Marshall is pro developers. He can't get certain ridge venting but won't okay</td>
<td>We need balance. Don't be &quot;too&quot; reactive</td>
<td>More mental health services (Spanish speaking)</td>
<td>Tree removal on the residents and make them get a permit</td>
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<tr>
<td>91 Telemetry - machine to machine connections with solar panel. City RFP to alert County- Silicon Valley solution, tech firms can build solution</td>
<td>Wildlife - urban interface needed</td>
<td>We don't want to repair the whole County. 80% of winegrowers live in the County</td>
<td>Growth boundaries/open space</td>
<td>Defensible space vs. water conservation. County/City needs to provide help</td>
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</tr>
<tr>
<td>92 Underground lines in fire prone areas. Opportunity now in burn areas and when roads are done in all neighborhoods. City ordinance - require PG&amp;E for safety now just aesthetics</td>
<td>Developers have too much power. People need to get government/Hopkins to listen and act.</td>
<td>Dairies are about to go under</td>
<td>High priority to save</td>
<td>Fuels management is the key. We need it 10X more</td>
<td></td>
</tr>
<tr>
<td>93 Underground lines in fire prone areas. Opportunity now in burn areas and when roads are done in all neighborhoods. City ordinance - require PG&amp;E for safety now just aesthetics</td>
<td>Katrina - mistakes = fast/cheap building. No resiliency. Expensive to run. 10 years later - See mistakes in rush to house people. Create a County plan. How much population can we have without enough water?</td>
<td>JC should take more leadership of developing/training the workforce</td>
<td>Bring density to city and community separator</td>
<td>Be mindful during burning. Understanding the wildlife, etc.</td>
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<tr>
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<tr>
<td>94</td>
<td>Crisis to catastrophe</td>
<td>Sustainable energy technicians</td>
<td>County/Cities give options to residents on watering</td>
<td>Use jail crews to do this type of maintenance</td>
<td>North Bay Conservation Corps.</td>
</tr>
<tr>
<td>95</td>
<td>Make nixle more compelling</td>
<td>Incentives for people who can’t rebuild or to not rebuild given climate change impacts</td>
<td>Push next gen. industries - Solar companies</td>
<td>Tree removal on the residents and make them get a permit</td>
<td>North Bay Conservation Corps.</td>
</tr>
<tr>
<td>96</td>
<td>Promoters must provide free service</td>
<td>Fire hazard mapping</td>
<td>Less retail</td>
<td>Defensible space vs. water conservation. County/City needs to provide help</td>
<td>Be mindful of the environment; just for any development</td>
</tr>
<tr>
<td>97</td>
<td>Publicized wireless emergency alert system</td>
<td>Fire hazard mapping</td>
<td>Defensible space vs. water conservation. County/City needs to provide help</td>
<td>Be mindful of the environment; just for any development</td>
<td>North Bay Conservation Corps.</td>
</tr>
<tr>
<td>98</td>
<td>Multiple languages for WEA</td>
<td>Incentives for people who can’t rebuild or to not rebuild given climate change impacts</td>
<td>Free community college? Provides the opportunity!</td>
<td>Use jail crews to do this type of maintenance</td>
<td>North Bay Conservation Corps.</td>
</tr>
<tr>
<td>99</td>
<td>Publicized radio stations that broadcast emergency news</td>
<td>Government and resources focus on workforce housing</td>
<td>Some jobs don’t pay enough that we still need to support childcare/teachers/nurses</td>
<td>Use jail crews to do this type of maintenance</td>
<td>North Bay Conservation Corps.</td>
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<tr>
<td>100</td>
<td>Publicize disaster kit needs</td>
<td>Government and resources focus on workforce housing</td>
<td>Some jobs don’t pay enough that we still need to support childcare/teachers/nurses</td>
<td>Use jail crews to do this type of maintenance</td>
<td>North Bay Conservation Corps.</td>
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<tr>
<td>101</td>
<td>Publicize evacuation routes</td>
<td>Government and resources focus on workforce housing</td>
<td>Some jobs don’t pay enough that we still need to support childcare/teachers/nurses</td>
<td>Use jail crews to do this type of maintenance</td>
<td>North Bay Conservation Corps.</td>
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<tr>
<td>102</td>
<td>Provide ERT training to all interested residents</td>
<td>Government and resources focus on workforce housing</td>
<td>Some jobs don’t pay enough that we still need to support childcare/teachers/nurses</td>
<td>Use jail crews to do this type of maintenance</td>
<td>North Bay Conservation Corps.</td>
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<tr>
<td>103</td>
<td>Encourage neighborhood preparedness - help each other!</td>
<td>Government and resources focus on workforce housing</td>
<td>Some jobs don’t pay enough that we still need to support childcare/teachers/nurses</td>
<td>Use jail crews to do this type of maintenance</td>
<td>North Bay Conservation Corps.</td>
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<tr>
<td>104</td>
<td>Evacuation routes required for new developments and existing</td>
<td>Affordable housing</td>
<td>Most people are middle class, so we need to keep that</td>
<td>Educate private property owners regarding communicating environmentally friendly land management</td>
<td>North Bay Conservation Corps.</td>
</tr>
<tr>
<td>105</td>
<td>Better training for school staff</td>
<td>Affordable housing</td>
<td>Most people are middle class, so we need to keep that</td>
<td>Educate private property owners regarding communicating environmentally friendly land management</td>
<td>North Bay Conservation Corps.</td>
</tr>
<tr>
<td>106</td>
<td>Creative ways to provide outreach (plays)</td>
<td>Affordable housing</td>
<td>Most people are middle class, so we need to keep that</td>
<td>Educate private property owners regarding communicating environmentally friendly land management</td>
<td>North Bay Conservation Corps.</td>
</tr>
<tr>
<td>107</td>
<td>One emergency website on a bumper sticker</td>
<td>Affordable housing</td>
<td>Most people are middle class, so we need to keep that</td>
<td>Educate private property owners regarding communicating environmentally friendly land management</td>
<td>North Bay Conservation Corps.</td>
</tr>
<tr>
<td>108</td>
<td>Emergency broadcast revival</td>
<td>Affordable housing</td>
<td>Most people are middle class, so we need to keep that</td>
<td>Educate private property owners regarding communicating environmentally friendly land management</td>
<td>North Bay Conservation Corps.</td>
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<tr>
<td>109 More emergency personnel/police</td>
<td>Best practices/recommendations would be helpful</td>
<td>Inclusionary housing - a builder has to have a certain amount of affordable housing and we should be more strict about that.</td>
<td>Limit expansion/urban sprawl</td>
<td>Notice sections of County specific to local need to environmental protection</td>
<td></td>
</tr>
<tr>
<td>110 Drones - Police</td>
<td>Hard to get energy together for groups/volunteers to pull this off (getting information) and get direction/losing steam</td>
<td>Build up/avoid sprawl (encourage denser downtowns)</td>
<td>Protect watersheds. Provide education campaign</td>
<td></td>
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<tr>
<td>111 Pre-education on evacuation routes</td>
<td>Building resilient housing - external sprinklers?</td>
<td>Housing for workers/displaced</td>
<td>Provide clear communication and ideas regarding appropriate land use</td>
<td>Defensible space education/communication. Improved communication to community regarding defensible</td>
<td></td>
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<tr>
<td>112 Planning for emergencies in neighborhoods</td>
<td>Fixing weak links in water system</td>
<td>More rooftop gardens</td>
<td>Strategic plan to sustain watersheds</td>
<td>Create plan regarding what landscaping would best serve individual locations across the</td>
<td></td>
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<tr>
<td>113 Buses</td>
<td>When power goes out, well won't work</td>
<td>Rebuild differently (avoid past mistakes)</td>
<td>Water board - permits work together to develop best practices suggestions/suicide/plan</td>
<td></td>
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<td>114 Traffic control - Communicate through Apps.</td>
<td>Climate smart - using less energy - important now</td>
<td>Embed cultural competence practices across all sectors of the County</td>
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<td>115 Educate the public about Nixle</td>
<td>Are housing codes addressing this? Requirements?</td>
<td>For people who lost business or boss lost business, employee lost work, need financial assistance</td>
<td>Better education for public and private lands regarding fuel load reduction</td>
<td>Tool for fuel management</td>
<td></td>
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<tr>
<td>116 Sirens/speakers - as 1ST (initial) warning</td>
<td>Would like clear local “how to” information with resources regarding building, fire-safe, in wildlife interface area. Nice to have plan checking process to maximize safety</td>
<td>Assistances home business (lost as well as home)</td>
<td>Defensible space education/communication. Improved communication to community regarding defensible space plan</td>
<td></td>
<td></td>
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<tr>
<td>117 CERT/NERT</td>
<td>Verify and possibly increase housing goals</td>
<td>Community office spaces</td>
<td>Create plan regarding what landscaping would best serve individual locations across the County</td>
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<td>118 Social media - use different methods to communicate</td>
<td>Higher - density and city centered multi - story housing</td>
<td>Internet services</td>
<td>Protect air quality as we more forward with fuel load solutions</td>
<td>Open space management - more of it!</td>
<td></td>
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<tr>
<td>119 Language</td>
<td>Close to transit centers</td>
<td>Matching employee, workers with job offerings</td>
<td>LAC - It was amazing</td>
<td>Look at fire breaks around the cities</td>
<td></td>
</tr>
<tr>
<td>120 Teach that we live in a fire hazard area</td>
<td>consider burn zones and evacuation routes for new housing (Chanate Village is an example)</td>
<td>Business lost, employee lost health care</td>
<td>More consistency with staff</td>
<td>Youth Ecology Corps.</td>
<td></td>
</tr>
<tr>
<td>121 CERT programs - not the way to do it</td>
<td>Environmental review of 30,000 units</td>
<td>Help writing resumes</td>
<td>Need more Spanish speakers</td>
<td>School credits or internships</td>
<td></td>
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<tr>
<td>122</td>
<td>Get Ready - great program</td>
<td>Include climate - smart construction requirements</td>
<td>Share tools</td>
<td>Created a mini-center at Roseland</td>
<td>China has fire fighting robots</td>
</tr>
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<td>123</td>
<td>Put the responsibility on the homeowner. Everyone has a different scenario.</td>
<td>re-examine development incentives to encourage high density</td>
<td>Better price legislation for housing [price gouging]</td>
<td>The staff with County for LAC was very overwhelmed</td>
<td>Exterior sprinkler systems</td>
</tr>
<tr>
<td>124</td>
<td>Get ready for asking those tough questions - Do I need to turn the gas off?</td>
<td>encourage housing types - and build a more nimble safety net</td>
<td>Need living wage. People can't afford to live here</td>
<td>Make sure all services are standardized/more inclusive</td>
<td>Fire scanners/need can download to cell phones</td>
</tr>
<tr>
<td>125</td>
<td>People need to be ready to lose service</td>
<td>encourage small living spaces</td>
<td>Better public transportation to save money</td>
<td>Better outreach to address immigration concerns/fears</td>
<td>Controlled burns</td>
</tr>
<tr>
<td>126</td>
<td>Streamlined response that people expect to be used. Nixle &amp; SoCo Alert</td>
<td>affordability</td>
<td>Need workers trained in how to remove debris safely. Required of all contractors. Taught in Spanish.</td>
<td>Create/Foster sense of safety (be culturally competent)</td>
<td>Livestock [grazing]</td>
</tr>
<tr>
<td>127</td>
<td>We should have a streamlined idea of what to expect as far as notification</td>
<td>Delete specific development locations</td>
<td>Fire prevention districts</td>
<td>County needs to work with local activists/groups</td>
<td>Chemical [herbicides]</td>
</tr>
<tr>
<td>128</td>
<td>They don't think it should be a subscription</td>
<td>rent stabilization and enforce price gouging laws</td>
<td>Bonds for water improvements in districts</td>
<td>County needs to be culturally competent</td>
<td>Mechanical [thinning]</td>
</tr>
<tr>
<td>129</td>
<td>Shelters</td>
<td>No affordable housing. State help??</td>
<td>Tax on lawns for non-indigenous plants</td>
<td>Coordinating/not duplicating</td>
<td>Improve stewardship of landscape incentives</td>
</tr>
<tr>
<td>130</td>
<td>Red Cross was great</td>
<td>Rent control</td>
<td>Tools/jobs lost. Use unemployment development department money to help them buy tools so they can work</td>
<td>Need better/more translation resources right away</td>
<td>Stewardship requirements (property lien for failed stewardship)</td>
</tr>
<tr>
<td>131</td>
<td>County is owning the situation, and the County is not very efficient. Independent organizations do this all the time</td>
<td>Increase in housing costs. People are getting displaced due to rental costs going up and bumping out renters or landlords moving in</td>
<td>Attract talent - education level builders</td>
<td>Shelters need multi-lingual network</td>
<td>Protect the watershed against community/Protect the community against the watershed</td>
</tr>
<tr>
<td>132</td>
<td>Figure out the medical services with the County</td>
<td>Oakmont - isolated from the city. Build closer to city centers.</td>
<td>Need affordable housing</td>
<td>Remediate/cut back to Health Services</td>
<td>Community education regarding living in fire zone</td>
</tr>
<tr>
<td>133</td>
<td>More energy and resources</td>
<td>&quot;One eviction notice away from having to leave this County.&quot;</td>
<td>Vocational center [high school and college]. All aspects of building not necessarily tied to schools</td>
<td>Increase support services to ensure housing security</td>
<td>Simplify language</td>
</tr>
<tr>
<td>134</td>
<td>Efficiently revise the system (EOC system)</td>
<td>Workforce housing VR's and other lack of regulations not providing</td>
<td>Diverse economy - manufacturing, technology, production, not just wine</td>
<td>Improve safety net services to provide access to all community members</td>
<td>Funding source for protection of watershed and support low income landowners</td>
</tr>
<tr>
<td>135</td>
<td>Leadership was fragmented at the shelters</td>
<td>Increase $5 to build</td>
<td>Metrics to evaluate EDB Activity Program effectiveness</td>
<td>Remove from criteria for services applications [language, immigration, employment]</td>
<td>Change in narrative regarding ownership of natural resources</td>
</tr>
<tr>
<td>136</td>
<td>Clearly defined roles when it comes to the EOC operation</td>
<td>Amendments to building codes to make them smaller and closer together. Increased density or affordable costs to build</td>
<td>Retain workforce</td>
<td>Provide multiple access points for services</td>
<td>Use science to inform/educate</td>
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<td>137 $ donations are the best. We don’t want trash donations.</td>
<td>“Community trust” for 1st time home buyers. Way to build capital. Down payment assistance.</td>
<td>Missing middle housing</td>
<td>Permanent support of services (lifelong/permanent housing solutions)</td>
<td>Return reclaimed water into forest (not streams). Ocean doesn’t need water.</td>
<td></td>
</tr>
<tr>
<td>138 Use neighborhood watch!</td>
<td>Cost of raw land</td>
<td>Transportation improvements!</td>
<td>Increase access to services by creatively combined satellite service access points</td>
<td>Lower fuel on forest floor (healthy forest)</td>
<td></td>
</tr>
<tr>
<td>139 Work with apartment complexes</td>
<td>We are utilizing the crisis to allow bad planning. Weather changes and disasters will still</td>
<td>SMART needs bilingual assistance (all transportation)</td>
<td>Expand eligibility criteria</td>
<td>More vertical living to use less land</td>
<td></td>
</tr>
<tr>
<td>140 Crisis Communications Coordinator - One location for consistent updates</td>
<td>Housing costs keep rising</td>
<td>Free shuttles (every 1-2 hours)</td>
<td>Problems getting prescriptions after fires (pharmacies, insurers, PBMs - reset refill schedule after disaster) Consider development versus environmental protection to lower protectionism</td>
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<tr>
<td>141 Expand information provided by Nixle; streamline and clarify</td>
<td>Not a unique issue</td>
<td>Jump on jump off in Sonoma</td>
<td>Serious problem that Spanish translation not available during and after fires. KBBF only way to get information</td>
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<tr>
<td>142 Use landline for communication</td>
<td>We tend to spread out and build up</td>
<td>Options to not need to have a car</td>
<td>Hospitals - need forms, etc. translated. Need all bilingual medical personnel - I.D. someone to be this in emergency</td>
<td>See Housing Toolbox (CDC)</td>
<td></td>
</tr>
<tr>
<td>143 Locate alarm telemetry devices across the County</td>
<td>We want to be able to live centrally near transit and near amenities</td>
<td>Good big vision</td>
<td>More crisis counseling - train nonprofit employees to help in a crisis with mental health counseling creating training people in behavioral health</td>
<td>County support those with burned trees, trying to plant wisely</td>
<td></td>
</tr>
<tr>
<td>144 Recruit RFP from business tech, community</td>
<td>Mixed use</td>
<td>Hiring practices</td>
<td>Educational opportunities</td>
<td>CBMM - Center for mind, body medicine health care found of N. So. Co.</td>
<td></td>
</tr>
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<td>145 Promote use of Ham radios</td>
<td>The absence of inventory of housing is causing an increase in price</td>
<td></td>
<td>CBMM - Center for mind, body medicine health care found of N. So. Co.</td>
<td>Integrate grazing animals for brush clearing</td>
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<tr>
<td>146 Was not alerted adequately</td>
<td>Building costs contributing factor is the supply and demand of the contractors. Building costs are high!</td>
<td></td>
<td>Rent Control</td>
<td>People don’t understand their needs</td>
<td></td>
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<tr>
<td>147 There were not enough arteries for escaping from Fountaingrove. Infrastructure development needs to be very mindful with access and adequate roads</td>
<td>How could we create incentives to trade workers to make the rebuilding costs cheaper? Builders are being brought in from all over because the local workers are charging way too much</td>
<td>Empty house tax</td>
<td>Red Cross took over evac. Center/better communication</td>
<td>Climate change</td>
<td></td>
</tr>
<tr>
<td>148 When rebuilding, the County or City needs to address the egress in communities where there have been fires to ensure the flow is made better and less traffic during evacuation</td>
<td>Contractors are buying up lots</td>
<td>Education on the homeless population</td>
<td>Emergency response must reflect true demographic of the County</td>
<td>Protect watershed</td>
<td></td>
</tr>
<tr>
<td>149 Evacuation routes should be planned to take into account wind patterns</td>
<td>Can fire survivors put together resources to be provided to each other in an effective way?</td>
<td>Impact on wine workers</td>
<td>Coordinate medications</td>
<td>Support Vital Lands Initiative</td>
<td></td>
</tr>
<tr>
<td>150 Evacuation drills</td>
<td>Housing needs to be the priority - we need money</td>
<td>Hire more local builders</td>
<td>Addicts in withdrawal</td>
<td>Erosion control</td>
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<td>151 More education (reach the children)</td>
<td>We need CEQA reform (people want housing, not just in their backyard)</td>
<td>Market to our &quot;locals&quot; vs. outside tourist so that we can help our local businesses get regular customers.</td>
<td>Invest in mental health issues (especially 1st Responders)</td>
<td>Building more green</td>
<td></td>
</tr>
<tr>
<td>152 Need a sense of urgency. Repeat there message.</td>
<td>In cases of natural disasters, we need to advocate for exemptions to building codes</td>
<td>Continue supporting marketing campaigns for local businesses</td>
<td>Proactive attention to seniors and Latinos</td>
<td>Reduce sprawl, increase up urban</td>
<td></td>
</tr>
<tr>
<td>153 Manage fuel load in open space</td>
<td>Renters have been hit hard/Rents continue to rise, causing stress and forcing people to leave</td>
<td>1. Workforce and Business Services</td>
<td>Housing and Homeless Services = Resilient Community</td>
<td>Clear dead trees</td>
<td></td>
</tr>
<tr>
<td>154 County should provide disaster kits for those who can’t afford them</td>
<td>Affordable housing should be prioritized on public lands</td>
<td>- Grape harvest paralyzed</td>
<td>Animal shelter/resources during disaster build infrastructure include in disaster plan, animals not allowed in temp housing</td>
<td>Grant</td>
<td></td>
</tr>
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<td>155 Neighborhood training/cooperation</td>
<td>Insurance at the state level needs to be reformed (policy holders bill of rights [simplify the policy so that it is easy to understand])</td>
<td>- Food and perishables lost from lack of electricity, gas</td>
<td>Improve behavioral health services</td>
<td>Hazard tree removal</td>
<td></td>
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<tr>
<td>156 Find ways to build on grassroot efforts to be more prepared as a community</td>
<td>Integrate emergency preparedness into the General Plan</td>
<td>- Loss of employment, services, income [some did not regain until as late as February]</td>
<td>IO homeless services needs - housing 1st</td>
<td>Proposed activities and goals need to be easier to understand</td>
<td></td>
</tr>
<tr>
<td>157 Invest in neighborhood level community preparedness</td>
<td>Improve public engagement around information dissemination</td>
<td>- Few resources for undocumented folks</td>
<td>Include trauma informed care in disaster training</td>
<td>More education for Natural Resources science</td>
<td></td>
</tr>
<tr>
<td>158 Adequate water pressure (shutoff valves)</td>
<td>More housing in right spots/downtowns (including affordable and low income)</td>
<td>1. Redwood Credit Union had resources, although sometimes confounding information around accessibility/one.</td>
<td>Communicate what is needed and how to donate</td>
<td>What can humans do to ensure that the fire doesn’t turn into catastrophe</td>
<td></td>
</tr>
<tr>
<td>159 Clearing dead debris</td>
<td>Supply/affordable housing - government subsidy</td>
<td>- Many resources came from neighbors, family, friends</td>
<td>Local, state, and federal coordination</td>
<td>Work with Sonoma Ecology Center</td>
<td></td>
</tr>
<tr>
<td>160 Need mapping to see where the fire is. It shows which houses are burning. Better information system before/during/after event</td>
<td>Can you afford housing? Tricky because can you afford it on your own or with subsidy?</td>
<td>- Kids were scared to be left alone</td>
<td>Misunderstanding around immigration</td>
<td>Bring all players to table - state parks - regional parks</td>
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<tr>
<td>161 Need fire cameras</td>
<td>Restrictions on density and size need to be in place</td>
<td>Support new businesses</td>
<td>Inform volunteers</td>
<td>Identify and publish subject matter experts</td>
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<td>o Support new businesses</td>
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<td>o Employ people who live in the county</td>
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<td>o Communication/education</td>
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<td>Family plan: where to meet in case of emergency, having copies of documentation</td>
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<td>162 Teach community how to be prepared and what to do when trapped</td>
<td>Displaced during fires/still no home (pre-fab homes)</td>
<td>Culturally sensitive framework</td>
<td>Give people incentives to clear their land</td>
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<td>163 Need different ways to escape</td>
<td>Funding to help people clear properties</td>
<td>Language: trained agencies</td>
<td>Educating the community about controlled burns to increase comfort levels</td>
<td>Make fires move slower</td>
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<td>164 Places for animals to stay</td>
<td>Need utility poles for temporary housing</td>
<td>Nixle translations</td>
<td>Put out articles in the newspaper and do more Nixle alerts. Utilizing Next Door and social media</td>
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<td>165 Ways to notify people who are disabled, especially deaf, blind, etc.</td>
<td>Not enough insurance covered for rebuild</td>
<td>Getting around town to provide services</td>
<td>Do demonstrations to educate the public on how the controlled fires are actually done to increase comfort levels in the community</td>
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<td>166 Neighborhood drill, need practice for entire neighborhoods</td>
<td>Plan escape routes</td>
<td>Nixle in multiple languages</td>
<td>Team up with organizations that can help with forest fuel management (North Bay)</td>
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<td>167 Localize evacuation stations</td>
<td>Need neighborhoods instead of housing development</td>
<td>Use tools such as social media to inform others</td>
<td>It would be great to utilize more youth programs or volunteer firefighter programs or training programs to utilize for fire</td>
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<td>168 CERT: Community Emergency Response Team</td>
<td>Need more knowledge of alternative type of house construction other than using wood</td>
<td>Create sub committees to communicate information look at Napa County office plan</td>
<td>How do we take care of properties that are not taking care of brush or doing proper land management?</td>
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<td>169 LISTOS - Spanish</td>
<td>Smaller houses</td>
<td>One stop shop for information and services better coordinating</td>
<td>More money towards land management and enforcement</td>
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<td>170 COPE: Community Organized Preparedness for Emergency</td>
<td>Need future buildings to withstand similar disasters and earthquakes</td>
<td>Television and radio were effective</td>
<td>As far as natural resources, we spoke a lot about controlled burns and educating the public to feel more comfortable with controlled</td>
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### Community Preparedness

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<td>171</td>
<td>Create list of what to do if you only have 15 minutes to get out, etc.</td>
<td>Rent control</td>
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<td>172</td>
<td>Infrastructure, emergency fire prevention efforts first. Mutual aid before becomes</td>
<td>Creative partnering to create housing for working people</td>
<td>Hire more bilingual community engagement staff</td>
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One of the Post-Fire Workshop’s key strategies is “Restoring and preserving the natural resources.” The county’s crucial natural resource is water. However, the Sonoma County Water Agency’s (SCWA) representative didn’t address water but presented SCWA as expanding its water resource management into including the counties forest resources. I present facts below that show that SCWA is failing to adequately manage the county’s water resources. SCWA must correct this problem if it is

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*Infrastructure, emergency fire prevention efforts first. Mutual aid before becomes ___________________

Creative partnering to create housing for working people

Hire more bilingual community engagement staff

I reported to the small group I attended a very serious failing by SCWA as it manages Sonoma County’s water resources. What I reported is addressed in items 4 and 8.2 below and is supported with the other supplementary information offered below.*
<table>
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<tr>
<th>Community Preparedness</th>
<th>Housing</th>
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<th>Safety Net Services</th>
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<th>General</th>
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<tr>
<td>173 Technology - not everyone has cell phones or landline</td>
<td>Build in centralized area/urbanize up not out. Create walking community</td>
<td>Displaced renters</td>
<td>Information regarding SCWA's water resource management failings: SUMMARY: SCWA has over allocated its water rights by 27%. It is providing this over allocated water for which it doesn't have future water rights to the Occidental Community Service District and other water districts, which are using this water as a basis to build new buildings. Climate Scientists report (See 8 below) that there is a very high likelihood that this over allocated water will not be available in the future as SCWA reports in its Urban Water Management Plan that it will not have water rights to provide these buildings water by 2035. These buildings will last far beyond 2035. SCWA is facilitating a future county water resource problem that will cause much frustration.</td>
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<td>174 Other plans - door to door. Why not put on sirens instead. Not up to neighbors to make notification. Low tech/low cost</td>
<td>Incentive &quot;sensitive&quot; building to limit/discourage building in hazardous areas</td>
<td>County controlled property may contribute to this interim plan for temp housing</td>
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<td>175 Pipe water to put out fires into vulnerable areas</td>
<td>Reward cities who facilitate housing development</td>
<td>Behaving services</td>
<td>Protect and enhance greenbelts and community separators</td>
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<td>176 People on blocked freeways during evacuation. Need preplanned alternative routes</td>
<td>Create approach to incentivizing building &quot;inclusionary housing&quot; land trust model</td>
<td>Petaluma animal services</td>
<td>Set and enforce affordability thresholds for new housing development of at least 20 percent or higher, particularly for funded development or publicly owned lands and in the Renewal Enterprise District Areas</td>
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<td>177 Neighborhood phone bank - County develop model. Help it develop</td>
<td>Affordable in perpetuity &quot;community land trust&quot;</td>
<td>Homelessness</td>
<td>Add provisions to address displacement, homelessness and minimize gentrification as a result of the fires</td>
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<td>Not enough state resources for evacuation - rather than saving lives</td>
<td>Ensuring a high level of affordable housing (increase %)</td>
<td>Trained personal to work with people traumatized situation</td>
<td>Assess which land use policies increased or reduced fire risk in Sonoma County, similar to the assessment conducted on emergency response</td>
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<td>How to notify homeless. Sirens?</td>
<td>Hire local workforce/training</td>
<td>During the Recovery: Price-Gouging: People in the Latino community experienced price gouging in many arenas – prices went up not only on hotel rooms, but also on bottled water and smoke protection masks. Extreme increases in rent are widespread now, as are increases in utility expenses and other essential services. Spanish-speaking people have been particularly victimized by price-gouging because of language difficulties. Unequal Access to Fire Relief: Community members have received little information in Spanish about services and aid available for them, so they have been unable to access much relief and are still suffering from the devastation of the fires. Insurance companies have provided only confusing information, with no Spanish-language counseling or assistance. Some hospitals only provided forms in English, and their receptionists spoke only English, which was a public health and safety risk for our whole community. More forms of aid are required, including financial support for replacing lost identification.</td>
<td>Develop new fire-smart land use policies that prevent new development in the highest risk fire areas</td>
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Community Preparedness | Housing | Economy | Safety Net Services | Natural Resources | General
---|---|---|---|---|---
180 | Pre-designed evacuation centers - throughout | Improve/adhere to affordable housing rules/laws that exist | Undocumented families received very little financial support, despite great need – they were seriously affected financially because the fires coincided with the end of the grape harvest and the end of work for the season. Large numbers of undocumented community members lost work during the fires; many lost their jobs permanently. Too many Spanish-speaking community members were not aware of the shelters available and stayed in hotels, depleting their savings. Many others traveled to farther counties to stay with families or friends, taking on additional expenses for food, gas, and other necessities. People also stayed in their cars with extreme cold or camped out at campsites with limited financial resources. Post-Fire Information meetings: Translation into Spanish has been only intermittently and randomly available. County meetings provided translation for all via headphones, but other fire information meetings provided no translation. | Raise standards for fire-safe housing construction and risk prevention based on new mapping since the fires and recommendations from experts such as FireSafe Sonoma |
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<td>County - all congregate when evacuated. Such as churches</td>
<td>Prioritize/incentivize owner-occupied housing</td>
<td>Post-Fire Information meetings: Translation into Spanish has been only intermittently and randomly available. County meetings provided translation for all via headphones, but other fire information meetings provided no translation. Post-Fire Trainings: Employment-related trainings have been primarily available in English, thus excluding many people unemployed directly because of the fires. Debris Cleanup Safety: Workers in debris cleanup areas have not been properly outfitted with safety equipment that covers their eyes, nose, and mouth completely. Many companies are providing inadequate equipment that will cover eyes-only or nose/mouth only. Recommendations: Price-Gouging: 1) The County should actively solicit and investigate price-gouging complaints from renters and for all consumer services. Existing laws against price-gouging will be aggressively enforced, and tougher legislation will be adopted where legislative or regulative weaknesses exist.</td>
<td>Ensure that rebuild and new development enhances does not undermine progress toward community-wide reductions in Greenhouse Gas emissions.</td>
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<td>Create County and nonprofit networks with Spanish language information and after fire to find resources</td>
<td>Increase tax on 2nd or rental homes</td>
<td>Unequal Access to Fire Relief: 1) Information about services available to Spanish-speaking and undocumented people will be widely available, in all languages spoken in the county. County staff will be proactive in developing effective and broad distribution methods for information about where people can get fire relief and direct aid. Ongoing educational efforts will assure that the community is informed about emergency shelter locations. 2) Eligibility for aid will be determined by county and state residency, without regard to U.S. citizenship. This eligibility standard will be clearly and widely publicized in Spanish and English. Latino people know they can receive assistance, including FEMA assistance available to them through their citizen children. 3) Sonoma County will advocate legislatively for changes to U.S. law to allow disaster aid eligibility to be determined by the citizenship of anyone in the family, including minor children. 4) Guidelines for aid eligibility will be simplified and clarified, and translated into Spanish and languages spoken in the county. Fire relief and assistance counselors will be available at the Local</td>
<td>Ensure that new development includes walkable, bike able features, shuttles to SMART and transit, car share and other innovative alternatives to solo driving.</td>
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| 183 Every employer in LA has survival training. Train people "What if?" | Covenant against vacation homes in burned areas | Post-Fire Information Meetings: 1) County disaster planning and regulations will require Spanish-language translation for all meetings conducted by companies and professional services organizing fire relief. Post-Fire Trainings: 1) Any company contracting to provide post-fire debris cleanup or construction services, or receiving permits from the County, must provide skills and safety trainings in Spanish. Debris Cleanup Safety: 1) All companies contracting to provide post-fire debris cleanup or construction services, or receiving permits from the County, must provide full-face eyes, nose, and mouth protection for all workers. Worksites will be inspected for compliance by county workplace safety enforcement, or state OSHA inspectors. 2) Safety training should be available to all workers in Spanish. | Do not adjust land use regulations to achieve short-term expedited development as that will undermine decades of effective land use policies supported by voters. | Conduct an assessment of land use conditions that set the stage for the fires and the response. Where previously land use policy choices may have made fire-related loss of life or damage more likely, identify how these land use policies can be revised to reduce fire risk. |}
<p>| 184 Community fire drills - fires happening every year. Nuclear drills. | SR change model to improve rebuilding/redevelopment | Planning for the Future: The Spanish-speaking and immigrant community have not been consulted or involved in any meaningful way in planning for future responses to natural disasters. Their needs and concerns will not be addressed by any planning process that does not include them. Recommendations: 1) Representatives of the immigrant and Spanish-speaking community will be included in planning future disaster response in the County. 2) Community organizations serving Spanish-speaking people will review any draft disaster plans, in order to add suggestions and improve the plan. | | |</p>
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<td>Sirens are OK!</td>
<td>Integrate rebuilding strategies across County regardless of City jurisdiction</td>
<td>1. We talk about collaboration all the time, but it still hasn’t happened, do it. 2. A person said she’s had to sign in to multiple meetings, multiple times, and the county must be able to find a way to automate this as it exists in private enterprise. Why should attendees have to sign in, providing email, etc. at every meeting? 3. The federal regulations around safety net benefits make people ineligible. Even though some may have some resources, they have lost everything and there should be a change to regulations or a way to get around this for disaster situations. 4. Have we considered using the parish nurse, or health ministries already in existence at churches to provide more safety net services? Also, could use people enrolled in the college nursing programs. Don’t have to be a nurse to provide some of these services. 5. Need to provide help to people who need to repair their credit in order to recover, find housing, etc. 6. Some need help with debt, again to improve credit scores. 7. All this work developing the five recovery areas should also be used for preparation for the next disaster.</td>
<td>Reference and include existing General Plan Housing Element policies and programs for green building, housing numbers and location, urban service areas, rural areas, opportunity sites - which have had public and environmental review.</td>
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<td>186 Cell phones off at night</td>
<td>Rents risen 36%. Vacancy rate low</td>
<td>11. Need capital funding to fund the insurance gap between cost of rebuild and what insurance will pay, no matter what neighborhood you lived in. Shouldn’t be restricted to the lower income level is what I understood here. 12. Local financial institutions, banks and lenders, should get together and be proactive to provide funding for this gap. 13. So many rules and regulations for building-take a long look at them and revise, simplify. Redundancy is costing so much money. Example given was 3 different inspectors coming to a lot to verify the person’s house actually was gone. One fed, one county or city, one insurance. Should be a way to share this info to cut down on the need for 3 or 4 different people taking time to do this. 14. In terms of building partnerships ROC can facilitate this. 15. Faith based assistance is not so tied to eligibility rules, i.e. won’t ask someone what their income is, so need to get more information out to resources about all the churches who can help, with food, funding, etc. Big discussion at this point about centralizing the resources. A person said FEMA said at an early meeting to ignore the bleeding hearts who want to help</td>
<td>Consider developing the Transfer of Development Rights program in the General Plan to reduce fire risk by allowing homeowners in burned or high fire risk areas to move into downtown areas through new innovative mechanisms.</td>
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187 Senior population | Rent stabilization needed | Remove specific references to any specific proposed development areas or projects, as this tends to show that they have already been decided as priority projects, when they have not gone through the public or environmental review process an may be controversial. Here are a few others that are... |
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<td>188 Call center</td>
<td>Loan program for people with gaps in insurance to rebuild</td>
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<td>Specifically, remove the Airport Area Specific Plan as a priority area for new housing as it is a commercial/industrial area not meant for housing</td>
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<td>189 Hazard mitigation/Follow the Plan (i.e., CDC elevating homes in flood areas, brush reduction)</td>
<td>Insurance should cover cost of rebuild - needs to be 100-%</td>
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<td>Delete reference to the specific developers as partners as this suggests preferential treatment for certain developers as opposed to others unnamed</td>
<td>Delete reference to the Chanate Property and the developer Chanate Community Development Partners at least until the lawsuits related to this project and to fire related lawsuits against the property</td>
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<td>190 Coordinate Counties (Lake, Shasta, Sonoma) and cities b/w jurisdictions</td>
<td>Need affordable housing, but oppose because no fire/disaster evacuation. Blocked. Need more ways to get out.</td>
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<td>191 Situational awareness</td>
<td>Gated roads blocked people in/during evacuation</td>
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<td>192 Latino/Hispanic Community and all others especially visually impaired, etc. Vibration alerts</td>
<td>Add vertical living - build up - mid and high rises</td>
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<td>193 Concern with siren not sounding when it was tested regularly</td>
<td>Match housing location to where public transportation</td>
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<td>194 Shared resources - food, water</td>
<td>Tiny homes - City, County owns</td>
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<td>195 Role for community members -- know where to connect in advance</td>
<td>Abandoned properties to housing</td>
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<td>196 Nixle updates / alerts / sirens differentiate levels of alert / education / cell service issues</td>
<td>Sanctioned homeless encampment</td>
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<td>197 Information accuracy through multiple channels radio/alerts what station?</td>
<td>SRJC needs to build student housing and safe parking overnight for homeless</td>
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<td>198 Multiple languages available</td>
<td>Mixed housing, ages, abilities, to create community</td>
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<td>199 Garage operations education and battery operation for garage doors.</td>
<td>Housing in municipal areas</td>
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<td>200 Education on outreach practice</td>
<td>Accept tiny homes on wheels, build to NFPA code (RV code), as accessory dwelling units and emergency housing, so homeowners can use loss of use allowance to create housing and have money to rebuild by later renting tiny home to someone else when they move back to their rebuilt home</td>
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<td>201 Training for more levels than just registration</td>
<td>More affordable housing</td>
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<td>202 Serious need manuals</td>
<td>Not just renters</td>
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<td>203 Hospital staff going to evacuation centers</td>
<td>Loan banks - help</td>
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<td>204 Keep local agencies informed</td>
<td>Build differently (work with regulatory agencies)</td>
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<td>205 Evacuation assistance</td>
<td>Read CDC Tool Box</td>
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<td>206 More info in Sonoma Valley</td>
<td>Streamline Permits</td>
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<td>207 One County person designated to agencies</td>
<td>We need to build those already permitted</td>
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<td>208 County page for specific community</td>
<td>Why are entitled units not being built - What's needed?</td>
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<td>209 Community services to local agencies</td>
<td>Push CEQA Reform or Create Czar /By Pass to make change</td>
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<td>210 Use sirens</td>
<td>Municipal finance reform</td>
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<td>211 Multiple languages not just Spanish &amp; English</td>
<td>Reconsider Housing Bond</td>
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<td>212 Communication between entities</td>
<td>Look to state for funding</td>
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<td>213 Early notices even not in direct area</td>
<td>Meaningful steps to get people housed</td>
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<tr>
<td>214 Gravity of situation awareness</td>
<td>Maker CEQA loopholes visible to fast track project</td>
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<td>215 Emergency preparedness programs for businesses</td>
<td>Coordinate jurisdictions (ex. Chanate challenge)</td>
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<tr>
<td>216 Education of emergency preparedness for community groups</td>
<td>Businesses support: those who lost homes, are homeless, priced out, displacement</td>
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<tr>
<td>217 All size masks</td>
<td>Partnerships to utilize unused resources</td>
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<tr>
<td>218 Repopulation assistance</td>
<td>Elevate transparency to public (i.e., projects)</td>
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<tr>
<td>219 Resource one-stop-shop. There was a lot of miscommunication going around, so we need one resource that is dependable for resource information. We should team up more with non-profit organizations to contribute towards fire management and fuel reduction</td>
<td>Updates on rebuild - mapping of permits/ADU's/ID's - Address Hold Ups, cost up, resources down - Temporary housing - wait period, qualifications - Urban areas moving quicker than rural</td>
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<td>220 Registered nurse -- not enough masks. Not enough stockpile of proper masks. No child size.</td>
<td>Affordable housing an issue pre fire much worse for the local community (Single home - multiFamilies) Rent control needs to be discussed</td>
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<tr>
<td>221 Not enough air filters or air purifiers</td>
<td>Address population not fire victims forced out of housing due to fires - evictions</td>
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<td>222 List where all the clinics are</td>
<td>Nimby - priority for Sonoma County residents affordable housing</td>
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<td>223 1 source for easy access to information</td>
<td>ID sites (Gov't sites) interim plan for affordable housing rehab housing</td>
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<td>224 Resource one-stop-shop via online</td>
<td>Creativity with federal funds</td>
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<td>225 More smoke inhalation information</td>
<td>Price gouging information</td>
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<tr>
<td>226 What do you do with propane tanks?</td>
<td>Vulnerable communities identified and given additional information</td>
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</tbody>
</table>
The notification was last minute and not effective
Communication and collaboration between agencies

Lots of miscommunication going around
Short term housing should have relaxed regulations

No clear and consistent information
Look at all housing options low income workforce, etc. farmworker housing

Override "silent" for phone notifications
Homeowner assistance programs

Neighborhood groups could have their own siren on battery
Young professionals aren't able to afford living here

Lots of miscommunication going around
Short term housing should have relaxed regulations

No clear and consistent information
Look at all housing options low income workforce, etc. farmworker housing

Override "silent" for phone notifications
Homeowner assistance programs

Resource one-stop-shop. There was a lot of miscommunication going around, so we need one resource that is dependable for resource information.
Free market solutions don't work

A clear working system, authority people can trust, shared resources (when disaster struck) water,
Using 2% of TOT to fund affordable housing projects

Sonoma/Napa, Pet rescue group, other people who can help
Transportation

System needs to be improved, testing systems
Utilizing the tourism industry to help fund affordable housing projects

Too many apps. different maybe subscribe to
Not enough workers and builders to rebuild and not enough supplies

Cell service? Twists not relevant
Rent control needed

Who do you go to get a second opinion for what is happening? What if cell tower is down? Radio station? Multiple languages
More initiatives to promote housing

1. Lack of information in Spanish
Limit vacation rentals so that more people can rent these homes. Hire more staff to update database

2. No alarms, news, or warning calls in the moment
Provide individuals with affordable loans for those who lost their home.

3. Most information came from friends, family, neighbors
Less empty homes. Regulate them more often

4. A 6am text from the JC cancelling classes came too late
Build more affordable housing

5. Some translation on Facebook by individuals: Omar Medina
More resources to help build homes that will prevent hazards

6. Radio, KBBF, Éxitos, el Patrón also provided information
Give more incentives to builders

7. Many went to Southwest Park (Hearn Ave), la playa (Bodega Bay), San Rafael
Higher TOT to support housing

8. Fear of full evacuation
Start with City water, lack of labor to do work
<table>
<thead>
<tr>
<th>Community Preparedness</th>
<th>Housing</th>
<th>Economy</th>
<th>Safety Net Services</th>
<th>Natural Resources</th>
<th>General</th>
</tr>
</thead>
<tbody>
<tr>
<td>250</td>
<td>Resources: KBBF started to disseminate information in Spanish after a while</td>
<td>Expense, 30% completed, renters?, 41% are renters</td>
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<td>251</td>
<td>KBBF passed out smoke masks</td>
<td>Housing was an issue, be able to pay rent?</td>
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<tr>
<td>252</td>
<td>Church (Northpoint and Sebastopol Rd) handed out medicine</td>
<td>Addressing manufacturing home, temp housing, no solution currently</td>
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<tr>
<td>253</td>
<td>Red Cross was disrespectful to some</td>
<td>FEMA trailers 142</td>
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<tr>
<td>254</td>
<td>Few resources for working parents while schools were closed</td>
<td>Location of ADU's # of ADU's 10,700 lost homes</td>
<td></td>
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<tr>
<td>255</td>
<td>Salvation Army, Elsie Allen High gave out food, water, medical attention, clothes, soap</td>
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<tr>
<td>256</td>
<td>Multi-language alert text</td>
<td>Not enough information in Spanish</td>
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<tr>
<td>257</td>
<td>Like &quot;Amber Alert&quot; and directed at all within a given geographic area</td>
<td>Where do you find help when rents go up?</td>
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<td>258</td>
<td>More information: maps, news, when/where to evacuate</td>
<td>County help needed to limit how much and when landlords raise rents</td>
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<td>259</td>
<td>Priority to affected areas, then elsewhere</td>
<td>Prioritize undocumented folks</td>
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<tr>
<td>260</td>
<td>Setting up neighborhood systems</td>
<td>Affordable housing situation worse following fires</td>
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<tr>
<td>261</td>
<td>Events to get to know neighbors, emergency facilities/facilitators</td>
<td>What will the county do when the State of Emergency expires on Dec. 4?</td>
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<td>262</td>
<td>Communication methods outside the network in case they fail (Sirens?)</td>
<td>Recommend voter protections for urban Service Area Boundaries to prevent rural sprawl</td>
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<td>263</td>
<td>No information sources other than radio</td>
<td>Add new section about climate-smart building that spells out standards for fire-safe, zero-net-energy, all electric, green building and use natural materials as core element of the plan; and ways to achieve and enforce in advance of new building and fire codes.</td>
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<td>264</td>
<td>Better: television, radio, phone, more apps, loudspeakers, sirens</td>
<td>Mandate early adoption of zero net energy new homes that are already cost effective and will be required statewide as of January 1, 2020.</td>
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<td>265</td>
<td>La Pulga (marketing company)</td>
<td>Mandate &quot;all-electric ready&quot; new homes, so owners will always have lower-cost option to switch to heat pumps from inherently dangerous, polluting, and inefficient natural gas.</td>
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<td>266</td>
<td>Received news from neighbors</td>
<td>Reduce parking requirements for new development near transit.</td>
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<tr>
<td>Community Preparedness</td>
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<td>267/268</td>
<td>Want police to make announcements earlier</td>
<td>Set and enforce higher thresholds for on-site affordability for all new housing initiatives including housing bonds, REDs or other funding mechanisms to ensure that public funding for new development directly addresses housing need and RHNA shortfalls.</td>
<td>Require all new multi-unit housing and mixed-use projects to include the same proportion of affordable units</td>
<td>Add provisions and programs to address rehousing low-income fire victims and homeless residents</td>
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<td>269</td>
<td>Be conscious that recovery is more than about the economy; it's also about community security and psychological help</td>
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<td>270</td>
<td>Information translation</td>
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<td>271</td>
<td>Health Centers</td>
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<td>272</td>
<td>Press Democrat</td>
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<td>273</td>
<td>Community Organizations (Sheppard School)</td>
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<td>274</td>
<td>Red Cross</td>
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<td>275</td>
<td>Resources</td>
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<tr>
<td></td>
<td>Undocufund - It should always be available!</td>
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<td></td>
<td>FEMA did not help - Intimidating</td>
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<td></td>
<td>Consulate</td>
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<td>People didn't know where to go - We need education for everyone - Prioritize affected residents</td>
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<td></td>
<td>I have observed there are many rural lanes, and roads in Sonoma County where there are homes along and at the end where there is just one road in and out. In many cases the properties along these rural roads adjoin or are adjacent to other properties to the back or side which are also in a similar condition, with a different single road. Often between these public roads there are only one or two properties, where if there were a &quot;public access path&quot; along the edge of the property connecting the end of one lane to the end, side or some connection to the next nearest public road, it would create a means of egress/access, to pedestrians only, where residents could safely evacuate if it happened that their otherwise only road in/out is blocked by fire, downed power lines or other obstacle. Increasing the number of ways in or out of a community or neighborhood will greatly increase its safety.</td>
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<td>Another important benefit of this design is to create paths of travel for pedestrians walking, getting exercise, recreation, etc. Most people (and studies have shown that people) prefer walking in circuitous routes, as opposed to linearly/ up and back, and having more choices of where one may travel increases both the likelihood that they will take a walk, and the quality that they enjoy while walking. Walking and exercise in general positively impacts happiness and quality of life. Sonoma County is doing a good job of procuring properties to develop into parks and open space, which is great! This idea enhances those efforts by meeting a similar need for recreation and exercise, without need for purchasing property, without the need for people to get in their cars to drive to some park miles away.</td>
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<td>Pros/cons and how to implement:</td>
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<td>Some may say having people walk in such areas increases likelihood of crime, vandalism, or burglary. First, the presence of people walking in an area may do just as much to reduce crime because there are more eyes observing and reporting possible crimes, or potential crimes are deterred by the possibility of someone coming by from multiple directions, rather than not many people coming by. In addition the type of person taking a walk, with their dog, their child or just to get exercise is much more likely to report a crime than commit one. Second, an extra benefit shows up by having nearby neighbors who otherwise may never get a chance to meet those on adjacent non-connected roads get to see and meet their other neighbors, and the more people who know one another in a neighborhood, the more safe it is from a crime perspective. Finally, the number of properties impacted by this idea is very low relative to the number of people who potentially benefit from it. How to implement? Those whose properties host the pedestrian paths bear the cost (installation, maintenance, etc.), yet everyone gets to benefit - is that fair? To help offset costs of implementing, maintenance and to generally incentivize private property owners with allowing these public access &quot;easements&quot;, the County could offer an equitable amount of property tax relief or tax reduction for those hosting these paths. The County could evaluate opportunities where these paths can be encouraged, provide standards for what they need to be, and offer an inspection before tax reduction is approved to make sure the criteria and goals are being met.</td>
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<td>278</td>
<td>Community Preparedness</td>
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<td>My strongest and first recommendation in moving forward is to create a dedicated and absolutely private room for mental health. In a traumatic state it can be tempting to disassociate and say everything is okay but to the contrary this is not the case. When I approached families I could see duress. I recall one man within a family digging through the trash to find a fidget toy for his son that he threw in there. With his bare hands he reached into the garbage repeatedly whiel he told me his home was destroyed and he had to use his elderly mother-in-law and third trimester partner out of their home. It was a remarkable image. Here I am trying to process what happened while he is digging in the garbage and his wife is moaning on a bed that apparently had to be procured with great effort. Were constantly interrupted by whoever walked by and loud music. I am completely aware that this is an imperfect situation and you have to roll with these situation however a dedicated space with immediately bring down collective anxieties.</td>
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| 279 | Second concern is related to drug and alcohol abuse. Nothing was in place to address this. I took it upon myself by making a call to my wife to find a Spanish speaking AA member of the community to hold a meeting. We were unable to secure a space and the meeting was held outside in the smoke. Believe it or not it was successful. I was later told that two men came forward who never addressed their need for sobriety while some I know from what I saw were deterred and contained from slipping into tempting alcohol or drug related stupor. |

| 280 | Fire Alert System: Like other Sonoma County residents, Spanish-speaking people did not receive alerts to evacuate before the fire. Police who alerted people about fire danger did not speak Spanish, leaving Spanish-speaking people confused, afraid, and uninformed. The County’s emergency information line was 1-800-ONERECONE in English. |
Recommendations:
1) All cellphones will be included in any future alert system, in addition to landlines.
2) All alerts will be multi-lingual, including information in both English and Spanish as well as other languages spoken in the county, including indigenous languages like Mixteco, Triqui, Chatino. Fire alerts and information should be separate from routine police information on Nixle.
3) Spanish-speaking police officers will be assigned when in-person alerts are necessary, to ensure that Spanish-speaking people have clear information.
4) Some kind of universal alert system will be implemented, possibly a siren or other auditory alert. An educational campaign at all schools and worksites will accompany implementation, along with information about the location of all emergency shelters, clearly stating that anyone is welcome at the shelters, regardless of immigration status.
5) The County's emergency information line will be accessible in all languages spoken in the County.

At the Local Assistance Centers: Spanish-speaking people were treated rudely and disrespectfully in many of the County's local assistance centers. Many people expressed that the assistance centers focused on white people and ignored the needs of people of color. Institutional racism was rampant; for example, Spanish-speaking volunteers were actually turned away and discouraged from volunteering their help. Officials selectively searched boxes of donations offered by Latino people, but did not search boxes brought by white people. The police and military presence made people feel unwelcome and afraid; assurances of safety and non-collaboration with ICE were made only in English. Very few translators were available, and most of the interpreters were volunteers. The County did not provide formal translators who may have been better able to meet peoples' needs for specific technical information. The food that was served at many of the centers was not nutritious, comforting, or culturally appropriate for Spanish-speaking people. Medical personnel were not assigned to assure that medical services were available at each shelter; those assigned did not generally speak Spanish, making medical care unavailable to the Latino community.
### Recommendations:

1. Official, trained translators will be present at all local assistance centers, paid by the County. They will wear vests or T-shirts and name tags that clearly designate which languages they speak, so they can be easily identified by people needing help.

2. As people wait for assistance, someone will specifically welcome them and clearly inform them of their rights: that the County is not collaborating with ICE, that information provided while registering for assistance will not be shared with ICE, that police officers and military personnel are only present to provide assistance.

3. No one will ask about immigration status; signs will be posted stating that no one will ask about country of birth.

4. Center volunteer coordinators will encourage Spanish-speaking volunteers, ensuring that particular skills, training, and licensing are recognized and valued.

5. Food native to Spanish-speaking communities will be included in meals provided at the centers, possibly by utilizing volunteer cooks.

6. Assignment of medical personnel and medical translators to assistance centers will be integral to any future disaster plan, preferably including medical personnel who speak Spanish.

7. Red Cross personnel were particularly abusive and disrespectful, mistreating Spanish-speaking people. The Red Cross will receive a formal complaint from Sonoma County, with a recommendation for its staff members to receive additional community-based training.

### Media:

Spanish-speaking people had tremendous difficulty in accessing information about the fire. For the first 5 days of the fire, Sheriff Giordano’s press conferences were only in English, with some 2 interpretation for deaf people. Spanish-language radio coverage was better with Éxito and KBBF providing regular fire updates.

### Recommendations:

1. All official communications from Sonoma County and other local jurisdictions will be made in both Spanish and English, with translation into other languages available. This includes all press conferences as well as any emergency communications or alerts.

2. County personnel will make a proactive effort to involve all media outlets in disseminating information about the disaster, creating and updating an ongoing list of media outlets and contact information in case of disaster.
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<tbody>
<tr>
<td>286 Revise and update fire mitigation plans or burned areas and high-risk fire areas before new development is allowed</td>
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<td>287 Create new place specific fire prevention and evacuation plans for burned areas such as Larkfield-Wikiup and Fountaingrove and places in high fire zones where new development is already taking place</td>
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<tr>
<td>Vision: Anything else?</td>
<td>Goal: Establish a comprehensive warning program? Rank 1 - 5</td>
<td>How might this goal be improved?</td>
<td>What activities would be helpful to achieve this goal?</td>
<td>Goal: Redesign the County’s emergency management program Rank 1 - 5</td>
<td>How might this goal be improved?</td>
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<td>Include Red Flags - Long Term Funding for ‘Red Flag’ Programming such as ramping up staffing, placing equipment in high fire risk zones, etc. Initial $900K is a temp band aid that should be made permanent and increased.</td>
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<td>Include Air Horns</td>
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<td>Include community emergency leaders</td>
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<td>5</td>
<td>Mandate on fire breaks from the rural wildlife area into Valley Floor, i.e. Mayacamma to Larkfield</td>
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<tr>
<td></td>
<td>None</td>
<td>Community neighborhood networks</td>
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<td>None</td>
<td>Relativity Alerts</td>
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<tr>
<td>Vision: Anything else?</td>
<td>Goal: Establish a comprehensive warning program? Rank 1 - 5</td>
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<td>Goal: Redesign the County’s emergency management program Rank 1 - 5</td>
<td>How might this goal be improved?</td>
<td>Goal: Build and sustain community preparedness programs Rank 1 - 5</td>
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<td>Potential activities</td>
<td>Incentives for neighborhoods to keep up program.</td>
<td>5</td>
<td>No Comments</td>
<td>Stage Critical Equipment ... Yes, look at where 1st responders are housed or work out of. Thank you first responders.</td>
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<td>Vision: Anything else?</td>
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Potential activities
- Welcome letter to community
- Talking about evaluations
### Community Preparedness

<table>
<thead>
<tr>
<th>Rank</th>
<th>Goal: Establish a comprehensive warning program?</th>
<th>How might this goal be improved?</th>
<th>Potential activities</th>
<th>Thoughts</th>
</tr>
</thead>
<tbody>
<tr>
<td>4</td>
<td>None</td>
<td>Layering and redundancy</td>
<td>Center sirens and community preparedness events</td>
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<tr>
<td>5</td>
<td>None</td>
<td>Cell phone and land line</td>
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<td></td>
<td>Potential activities</td>
<td>Fire siren is a good idea</td>
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<td></td>
<td>Potential activities</td>
<td>Community plan, local plan</td>
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<td></td>
<td>Potential activities</td>
<td>People who have vacation rentals being forward</td>
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<td></td>
<td>Potential activities</td>
<td>CERT Community Emergency Response Training</td>
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<tr>
<td>5</td>
<td>Potential activities</td>
<td>Get to know your neighbors</td>
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<tr>
<td>5</td>
<td>Potential activities</td>
<td>Knowing local services</td>
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<tr>
<td></td>
<td>Potential activities</td>
<td>Knowing your neighbors</td>
<td></td>
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<tr>
<td></td>
<td>Potential activities</td>
<td>Better specific information for evacuation routes</td>
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</table>

Thoughts:

- Streamlined alerts: Need to have multiple alerts. Get-ready program - have a plan for when a disaster occurs.
- Do you want an alert? Did you get one? How would you want one in the future?
- n/a

---

Streamlined alert system - multiple alerts. Get-ready program - have a plan for when disaster occurs.
<table>
<thead>
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<tbody>
<tr>
<td>Need alarms, air horns, sound systems. Need to have systems in place for non-English speakers. Should “geo-code” most vulnerable people and communities and make sure they are warned.</td>
<td>5</td>
<td>Tanks full!! Water!! In major disasters, keep information online LAC opens longer (people out of town)</td>
<td>n/a</td>
<td>5</td>
<td>n/a</td>
<td>Create “buffers” for regional preparedness for regional disasters. Educate community to be self-reliant. Have resources available for 3+ days of disaster response. Put systems in place to prevent price-gouging in future disasters.</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<td>n/a</td>
<td>2</td>
<td>n/a</td>
<td>n/a</td>
<td>4</td>
<td>n/a</td>
<td>n/a</td>
<td>4</td>
<td>n/a</td>
<td>n/a</td>
<td>5</td>
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<tr>
<td>n/a</td>
<td>5</td>
<td>n/a</td>
<td>Not everyone has cell phones, not all phones worked during fire. - How to alert people with phones turned off/silent mode.</td>
<td>3</td>
<td>n/a</td>
<td>n/a</td>
<td>5</td>
<td>Have more locations for long-term shelter</td>
<td>n/a</td>
<td>4</td>
</tr>
<tr>
<td>Pre-disaster mitigation and hazard reduction needs to be an explicit part of this.</td>
<td>5</td>
<td>The key is an effective warning system. Focus on the outcome.</td>
<td>Most critical is that emergency managers and responders have accurate and comprehensive situational awareness - that did not happen last October and contributed greatly to chaos and</td>
<td>n/a</td>
<td>Goal is meaningless as written. What is the goal of the “redesign”?</td>
<td>&quot;Revise EOC organization&quot; to what end? Need community-wide earthquake drills - maybe for wildfire too.</td>
<td>5</td>
<td>n/a</td>
<td>We already have a CERT program; what needs to change? - VEGETATION management and fuel reduction need to be it’s own separate goal.</td>
<td>5</td>
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<td>Get some inspiration from old-school Civil Defence Awareness programs? I dunno, y'all are the experts!</td>
<td>4</td>
<td>Personally it’s hard for me to empathize here, as I always have my cellphone on and buzzing. Listen to those who don’t! n/a</td>
<td>3</td>
<td>n/a</td>
<td>I think to some degree, training of public would be helpful. Most folks seem totally unaware of what systems are in place, and are under prepared (water, food, plan) when it comes to potential disasters. 5</td>
<td>n/a</td>
<td>Oh, num, you totally ensured my previous concern. 4</td>
<td>n/a</td>
<td>Get some SOS Style propaganda posters? (Seriously I empathize with the struggle here of getting a horse to water and making it dring. I don’t have a good answer. Good luck. n/a</td>
<td>5</td>
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<tr>
<td>Evacuation plans, repositionings for materials to protect from smoke impacts.</td>
<td>5</td>
<td>Air sirens - not in fire impact n/a</td>
<td>5</td>
<td>n/a</td>
<td>County basin, need $$ for more inspectors, home defensible space. n/a</td>
<td>5</td>
<td>n/a</td>
<td>Not sure redesign needed - option to strengthen current structure n/a</td>
<td>5</td>
<td>n/a</td>
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<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<td>n/a</td>
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<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>Beef up inspection and enforcement of high hazard houses. Self fund with fines. Make it public, use peer pressure. n/a</td>
<td>5</td>
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<td>n/a</td>
<td>5</td>
<td>This was lacking during the fires. n/a</td>
<td>5</td>
<td>n/a</td>
<td>Alerts must be multilingual. n/a</td>
<td>5</td>
<td>n/a</td>
<td>Experts must be used to orgnize to know what the needs are. n/a</td>
<td>5</td>
<td>n/a</td>
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<td>n/a</td>
<td>5</td>
<td>Prepare local medical teams to stay in community to help during a disaster. n/a</td>
<td>5</td>
<td>n/a</td>
<td>Make sure its new and up to date and staff is trained. n/a</td>
<td>5</td>
<td>n/a</td>
<td>Have a So-Co. social media to meed constituent needs. ie we need Diapers, size 4 a the Veterans Building 5++</td>
<td>5</td>
<td>n/a</td>
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<tr>
<td>Vision: Anything else?</td>
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<td>n/a</td>
<td>5 Sirens all over the county in cities and rural. Educate the public in schools, press, mailers, TV and radio</td>
<td>5 Put all resources under one management team to ensure they ALL cooperate and communicate.</td>
<td>5 Do not let the fire team go out of town conferences during the 9-10 months of fire season!</td>
<td>5 Start in the school! Keep it simple, make it smart!</td>
<td>5 Enforce vegetation violations in the city and county. Send in goat and sheep herds to reduce grasses in regional parks and open space.</td>
<td>5 Ban future cul-de-sacs, add more through streets in all neighborhoods.</td>
<td>5 Widen important roads, improve ingress in most neighborhoods.</td>
<td>n/a</td>
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<td>n/a</td>
<td>5 Utilize the neighborhood watch program and people to set up a network of preparedness to warn of disaster. Share evacuation routes, plans.</td>
<td>5 Look at efficient of SF preparedness programs fro earthquakes and refine for Sonoma County warning programs. Who alerted the neighborhoods of Sonoma County were neighbors, newspaper carriers, etc. in our last fire disaster - utilizing this information and refine it for the future!</td>
<td>5 Better communication, better departments and media.</td>
<td>5 1st neighborhood fairs at the need to build and then set the infrastructure of neighborhood volunteers.</td>
<td>5 -Have some booths at the fair - demo 3 proposed activities. -Incorporate senior centers, schools and churches, etc. with info fair night or establish corporations between gardeners clubs, 4Hers and other youth groups. -Establish yearly recognition of these corporations or specific groups.</td>
<td>5 Utilization of people/neighbors/radios as well that was our saving element in the fires of 2017!</td>
<td>-Continue cooperation of radio stations of informing of essence of these places, etc. - Utilization of neighborhood preparedness awareness volunteer programs based and area of neighbors needs, like does the neighbor have access to a car for leaving in time, any medical needs to be aware of in shelters, children, pets?</td>
<td>n/a</td>
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<td>n/a</td>
<td>5 n/a n/a n/a n/a</td>
<td>n/a Trainings and drills of disaster service workers</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<tr>
<td>n/a</td>
<td>5 n/a Large sirens 3 n/a Make what we have work!</td>
<td>n/a Do not build house and fences that burn n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<td>n/a</td>
<td>4 Use the Amber Alert System. It is used for flooding, it should be used for other emergencies.</td>
<td>n/a More safety procedures for people who are deaf, in wheelchairs.</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<tr>
<td>None</td>
<td>Develop a ‘know your neighbor campaign’ to build in emergency evacuation plans for those who can’t help themselves</td>
<td>None</td>
<td>None</td>
<td>Potential activities</td>
<td>Mark west creek is in a ‘bad’ shape and needs concerted effort</td>
<td>None</td>
<td>Develop more exit routes while planning for expansion</td>
<td>None</td>
<td>Warning activities</td>
<td>CERT NERT</td>
</tr>
<tr>
<td>Overwhelmed with resources, centralized place for information, bumper sticker</td>
<td>None</td>
<td>Warnings have to be improved, Alerts - put out to public. EDUCATION: All system build technology connecting with other agencies, traffic control coordination, use Nixle for traffic control, crossroads limited, Pre-education on routes, land use planning - building communities, Visual oversight - Drones/cameras, Atomic bomb notifications, sirens</td>
<td>5</td>
<td>n/a</td>
<td>Social media, take back the night, pre-education, neighborhood network connections, shelters Red Cross/non Red Cross, language barriers, culturally appropriate, capitalize on volunteers, alliances and training, resources for donations.</td>
<td>5</td>
<td>CERT NERT</td>
<td>n/a</td>
<td>n/a</td>
<td>Language barriers, special needs at shelters</td>
</tr>
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<td>Should integrate the word “Network”. The “block captain” concept (emerging from recovery efforts) should be expanded through-out county for a robust preparedness network</td>
<td>5 “warning” is re-active (ex-post) Need to better integrate proactive preparedness into warning system</td>
<td>Integrate emergency response system with existing GIS. (don’t allow proprietary silos) Neighborhood captain’s need training and support. Granularity or mile (etc) should be improved to ensure alerts are relevant (avoid message failure).</td>
<td>5 Better staff competence Housing planning</td>
<td>Co-ordinate with Sonoma Clean Power to set up distributed solar-powered microgrids (also hospitals, communications, water, and food providers) Implement “fire horns” or other alternative warning tools.</td>
<td>5 See above Fire prep parcel benchmarking Carrot program: model business/landowner recognition Stick Program: fines/enforced remediation by county. Target to high-prone WUI areas. Fire -Self-funding: paid by fees on non-complaint (tax liens</td>
<td>5 Mandate best practice fire code county-wide. WTF are we waiting for?</td>
<td>Seinimate install of rainwater harvesting tanks Bulk procurement or local water tank fabrication factory. Training installers</td>
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<td></td>
<td>1. Provide information and services in people’s languages. 2. Put Latinos in front in emergency situations, and create community trust in the institutions available to people. 3. Have bilingual and Latino people inside the County to help people access information and services, to share information with the community where they are, so they can stay engaged and informed. 4. Rely on community organizations with</td>
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My table was made up of four women from the Community Club of Roseland, and were notified of the meeting by Vince Harper from Community Action Partners, none of whom lost their homes, and another woman who now lives in Healdsburg, as she lost her rented home in Mark West on the first night of the fires. They each shared the psychological impacts of going through the fires, especially the woman who lost her home, who said that she cried for weeks, and then, after seeking and receiving therapy...
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<tr>
<td>What didn’t work?</td>
<td>People called the police and there was no one that spoke Spanish.</td>
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<td></td>
<td>There is not an alert system; this is most important.</td>
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<td>Nixle – they registered with this system after the wildfires; they didn’t know about Nixle before.</td>
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<td></td>
<td>Communication needs to be clear.</td>
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<td>They did not receive any calls.</td>
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<td>They found out about the wildfires through friends on Facebook.</td>
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<td>The community panicked because there was no information, which resulted in traffic and chaos.</td>
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<td></td>
<td>The City, nor the County, has apologized for not responding correctly for this error.</td>
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<td></td>
<td>People who feel let down have left the community.</td>
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<td>Goal: Establish a comprehensive warning program? Rank 1-5</td>
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<td>Goal: Redesign the County’s emergency management program Rank 1-5</td>
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<td>Goal: Build and sustain community preparedness programs Rank 1-5</td>
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Sonoma County residents, communities, businesses, governmental and non-governmental agencies (Community) will be better prepared and more resilient when disaster strikes through active participation in a sustaining Emergency Warning Program (EWP): accurate and timely situational awareness, prepared responses, reliable infrastructure, disaster and recovery financing systems in place.

**Timely emergency warning notifications and response information will be sent to all of the affected Community within Sonoma County to minimize confusion, prevent loss of life, and minimize damage to property when disasters strike.**

**Notification requirements (examples):**
- Fire Evacuation
- Potential: 2-hr in advance of potential evacuation

**Preparations/infrastructure**
1. Consider a 2-phased approach that implements a sub-optimal system on an aggressive timeline (6-months) that represents an improvement over the current state (e.g. low-tech sirens, procedures, WEA improvements, etc.), then an optimized system to be phased in incrementally on a moderately aggressive timeline (1-2 years).
2. Create a County-level Early Warning System (CEWS) specification that defines the system requirements.
3. Perform Trade Studies to determine the best approach and infrastructure needed to meet the CEWS requirements. This would require objective assessments of viable options for satisfaction of requirements, including performance, lifecycle cost, schedule, and reliability.
4. Obtain/allocate funding to stand up the new warning system (taxes, donations, business incentives, grants, etc.)
5. Perform a supplier selection process to get all contracts in place. (Requests for Proposals, etc.)
<table>
<thead>
<tr>
<th>Goal: Establish a comprehensive warning program? Rank 1-5</th>
<th>Vision: Anything else?</th>
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<tbody>
<tr>
<td>How might this goal be improved?</td>
<td>What activities would be helpful to achieve this goal?</td>
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<td>How might this goal be improved?</td>
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<tr>
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<td>How might this goal be improved?</td>
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<tr>
<td>Goal: Provide continued County services in a disaster through more resilient facilities, technology, and infrastructure Rank 1-5</td>
<td>How might this goal be improved?</td>
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</table>

10. Sustain funding levels to maintain and continuously improve the program. Emergency Operations
11. Critical information from multiple sources monitored continuously and consolidated by the Emergency Operations Center (EOC) into one picture (from fire cameras, weather stations, seismic monitoring, residents’ data, etc.)
12. State of Risk and Risk Trending (increasing/decreasing) determined and regularly updated by core EOC staff on a 24/7/365 basis to minimize response time to most likely emergency events. Post results on web site that is available to the Community.
13. EOC Staffing Level increased/decreased according to the State of Risk and Risk Trends.
14. When an emergency event occurs, the EOC alerts first-affected & first-responders immediately and then converts all incoming information into concise and timely Alert packets for appropriate distribution to the Community. [Alerts tailored according to the unique needs, responsibilities,]
| Goal: Establish a comprehensive warning program? Rank 1-5 | How might this goal be improved? | Goal: Redesign the County’s emergency management program Rank 1-5 | How might this goal be improved? | Goal: Build and sustain community preparedness programs Rank 1-5 | How might this goal be improved? | Goal: Provide continued County services in a disaster through more resilient facilities, technology, and infrastructure Rank 1-5 | How might this goal be improved? | What activities would be helpful to achieve this goal? | Thoughts |
|---|---|---|---|---|---|---|---|---|---|---|
| | | Considerations 19. Identify tasks and functions that could be supported/conducted by the non-governmental Community (residents, businesses, agencies), for example, EOC surge staffing, training, participation in emergency rehearsals, etc. (i.e. qualified resident volunteers, AAA volunteer fire departments). This would save money while encouraging Community buy-in & support through participation for the common good. 20. Adopt an approach that leverages Sonoma County resources and capabilities. For example, incentivize local businesses to donate/provide the resources for the initial investment and work required to stand up the new systems and infrastructure, by committing that the manufacture, installation, and maintenance will be solely acquired by Sonoma County from local firms, not out-sourced to firms outside the county. 21. The Sonoma County CEWS should be complementary to the national-level emergency alerts. | |

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**Appendix B-3 Comm Input Worksheets.xlsx, Community Preparedness**
# Housing

<p>| What do you consider to be the most pressing issue? | 1. Can you afford housing? | 2. Do you rent or own? | 3. Have you ever been homeless? | 4. Do you have stable housing now? | 5. In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else’s home? | 6. Were you displaced as a result of the October wildfires? | Goal: Attract new and expanded funding to rebuild 5,300... | How might this goal be improved? | What activities would be helpful to achieve this goal? | Goal: reduce permitting processing times for housing construction... Rank 1 - 5 | How might this goal be improved? | What activities would be helpful to achieve this goal? | Goal: Utilize County-owned public property to support appropriate infill development Rank 1 - 5 | How might this goal be improved? | Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing? | Thought: |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Yes | n/a | | | | | | | | | | | | | | | |
| Unanswered | | | | | | | | | | | | | | | | |
| No - Lost equity in housing and insurance doesn’t cover rebuild | | | | | | | | | | | | | | | | |
| Yes | | | | | | | | | | | | | | | | |
| No | | | | | | | | | | | | | | | | |
| Yes | | | | | | | | | | | | | | | | |
| Yes | | | | | | | | | | | | | | | | |
| Yes | | | | | | | | | | | | | | | | |
| No | | | | | | | | | | | | | | | | |
| Unanswered | | | | | | | | | | | | | | | | |
| No | | | | | | | | | | | | | | | | |
| n/a | | | | | | | | | | | | | | | | |
| No | | | | | | | | | | | | | | | | |
| Yes but found temp housing | | | | | | | | | | | | | | | | |
| No | | | | | | | | | | | | | | | | |
| No | | | | | | | | | | | | | | | | |
| Potential activities | | | | | | | | | | | | | | | | |
| Leverage SoCo and SR general plan updates to drive county wide resiliency goals | | | | | | | | | | | | | | | | |</p>
<table>
<thead>
<tr>
<th>What do you consider to be the most pressing issue?</th>
<th>1. Can you afford housing?</th>
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<th>3. Have you ever been homeless?</th>
<th>4. Do you have stable housing now?</th>
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<th>6. Were you displaced as a result of the October wildfires?</th>
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<th>How might this goal be improved?</th>
<th>What activities would be helpful to achieve this goal?</th>
<th>Goal: reduce permitting processing times for housing construction...</th>
<th>How might this be improved?</th>
<th>What activities would be helpful to achieve this goal?</th>
<th>Goal: Utilize County-owned public property to support appropriate infill development</th>
<th>How might this goal be improved?</th>
<th>Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing?</th>
<th>Thoughts</th>
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<tr>
<td>What</td>
<td>5</td>
<td>Get all local banks together to provide 'low interest' loans to those who lost homes.</td>
<td>Potential activities</td>
<td>Yes to all of those selected</td>
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<tr>
<td>None</td>
<td>25,000 hard number to get specifics.</td>
<td>None</td>
<td>Where to put housing? And evacuations when more housing is build?</td>
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<tr>
<td>None</td>
<td>New housing is important.</td>
<td>Potential activities</td>
<td>Code change in 2020 zero net energy</td>
<td>Potential activities</td>
<td>Rising costs material</td>
<td>Potential activities</td>
<td>Policies to lower rising costs</td>
<td>Potential activities</td>
<td>Interest through local funding organizational RWCU</td>
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<td>Low cost - Community designed mix of income levels</td>
<td>Need more housing, affordable community focus, increase inventory, housing is business ADU's are important</td>
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## Housing

| Question | 1. Can you afford housing? | 2. Do you rent or own? | 3. Have you ever been homeless? | 4. Do you have stable housing now? | 5. In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else's home? | 6. Were you displaced as a result of the October wildfires? | Goal: Attract new and expanded funding to rebuild 5,300... Rank 1 - 5 | Goal: Reduce permitting processing times for housing construction... Rank 1 - 5 | Goal: Utilize County-owned public property to support appropriate infill development Rank 1 - 5 | How might this goal be improved? | What activities would be helpful to achieve this goal? | How might this goal be improved? | What activities would be helpful to achieve this goal? | Goal: Utilize County-owned public property to support appropriate infill development Rank 1 - 5 | How might this goal be improved? | Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing? | Thoughts |
|----------|-----------------------------|------------------------|--------------------------------|----------------------------------|--------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| Rank     | 5                           | 5                      |                                |                                  |                                                                                                  |                                                                                                              | Locate homes within urban growth boundaries                                                                 |                                                                                  |                                                                                  |                                                                                  |                                                                                  |                                                                                  |                                                                                  |                                                                                  |                                                                                  |                                                                                  |
| Potential activities | Identify the specific barriers to making it quick and easy to rebuild and literally 'blow them up'. | Continue to attack bureaucratic regulators that hinder efforts. Keep working at this. | Simplify more staff | No Comments | Reduce time but maintain strong review phases – Add resiliency requirements. | Identify programs to harden private residential infrastructure... |                                                                                  |                                                                                  |                                                                                  |                                                                                  |                                                                                  |                                                                                  |                                                                                  |                                                                                  |                                                                                  |
| 5 | | |  | | | | | | | | | | | | | | | | |
### Housing

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<tr>
<th>Question</th>
<th>What do you consider to be the most pressing issue?</th>
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<tbody>
<tr>
<td>1.</td>
<td>Can you afford housing?</td>
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<td>2.</td>
<td>Do you rent or own?</td>
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<tr>
<td>3.</td>
<td>Have you ever been homeless?</td>
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<tr>
<td>4.</td>
<td>Do you have stable housing now?</td>
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<tr>
<td>5.</td>
<td>In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else's home?</td>
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<td>6.</td>
<td>Were you displaced as a result of the October wildfires?</td>
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<tr>
<th>Goal 1:</th>
<th>Attract new and expanded funding to rebuild 5,300...</th>
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<tr>
<td>Rank 1-5</td>
<td>How might this goal be improved?</td>
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<td>What activities would be helpful to achieve this goal?</td>
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<th>Goal 2:</th>
<th>Reduce permitting processing times for housing construction... Rank 1-5</th>
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<td>Rank 1-5</td>
<td>How might this goal be improved?</td>
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<td>What activities would be helpful to achieve this goal?</td>
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<th>Goal 3:</th>
<th>Utilize County-owned public property to support appropriate infill development Rank 1-5</th>
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<td>Rank 1-5</td>
<td>How might this goal be improved?</td>
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<th>Thoughts</th>
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<th>Potential activities</th>
<th>Yes to all of those selected</th>
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<td>5</td>
<td>Have each supervisor drive through their district and identify county property that's vacant and seek a planner and contractor to develop.</td>
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<th>Potential activities</th>
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<tr>
<td>5</td>
<td>Is the new infill owned by County?</td>
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<td>County campus higher and better use</td>
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<td>5</td>
<td>Keep infrastructure in mind not putting it all on department</td>
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<tr>
<th>Potential activities</th>
<th>Tiny home concepts – Seasonal and emergency interns</th>
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<td></td>
<td>Emergency Services ‘Stipend’ to bridge job loss</td>
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<td>Simplify process, fast-track, construction</td>
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<td>Incentivize Shared Living – College apartment model</td>
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<td>Okay to build more tall apartment complexes like B-Towers.</td>
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</table>
### Housing

<p>| What do you consider to be the most pressing issue? | 1. Can you afford housing? | 2. Do you rent or own? | 3. Have you ever been homeless? | 4. Do you have stable housing now? | 5. In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else’s home? | 6. Were you displaced as a result of the October wildfires? | Goal: Attract new and expanded funding to rebuild 5,300... | Rank 1 - 5 | How might this goal be improved? | Goal: reduce permitting processing times for housing construction... | Rank 1 - 5 | How might this goal be improved? | Goal: Utilize County-owned public property to support appropriate infill development | Rank 1 - 5 | How might this goal be improved? | Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing? | Thoughts |
| | | | | | | | | | | | | | | | | | | | Some sort of subsidized loan for low-income people who lost home to be able to afford to rebuild. Close to transit is really important and diverse studios/dorm-like/1 bedroom/etc. Explore using empty buildings like by transit mall. Convert unused commercial space to living space. Lax rules on where trailers for a period – even if time limited. Do more projects like ‘The palms’. We should focus resources on development in areas impacted by fires – i.e. Cloverdale, Guerneville where there could be easier build/renovated structures. It can’t just be infill. We can increase transit and jobs in other areas. Found over to local ADUs have parking issues. Simple process for ADU permits. |</p>
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<tr>
<th>Question</th>
<th>Yes</th>
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<td>What do you consider to be the most pressing issue?</td>
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<tr>
<td>New housing in TODs, PDAs and W/in UGBs coordinate with transportation hubs. There's room enough to provide all housing in these areas. Substantiate my claim with research</td>
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<td>Potential activities</td>
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<tr>
<td>1. Can you afford housing?</td>
<td>Plan for funds to allow repairs for people that own to do major home repairs</td>
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<tr>
<td>2. Do you rent or own?</td>
<td>None</td>
<td></td>
</tr>
<tr>
<td>3. Have you ever been homeless?</td>
<td>Building apartments rather than subdivisions, build outside of city, apartments, high a park outside of affordability huge issue rent cosign</td>
<td></td>
</tr>
<tr>
<td>4. Do you have stable housing now?</td>
<td>Large multifamily developments second units incentive HD incentivize rentals</td>
<td></td>
</tr>
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<td>5. In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else's home?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. Were you displaced as a result of the October wildfires?</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Thoughts:  

- Potential activities: Plan for funds to allow repairs for people that own to do major home repairs.  
- Potential activities: None. Building apartments rather than subdivisions, build outside of city, apartments, high a park outside of affordability huge issue rent cosign.  
- Potential activities: Large multifamily developments second units incentive HD incentivize rentals.  
- Potential activities: Low income housing. Not enough/not affordable.  
- Potential activities: Yes, Using county land for homeless.
## Housing

| What do you consider to be the most pressing issue? | 1. Can you afford housing? | 2. Do you rent or own? | 3. Have you ever been homeless? | 4. Do you have stable housing now? | 5. In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else's home? | 6. Were you displaced as a result of the October wildfires? | Goal: Attract new and expanded funding to rebuild 5,300... | Rank 1 - 5 | How might this goal be improved? | Goal: reduce permitting processing times for housing construction... | Rank 1 - 5 | How might this be improved? | Goal: Utilize County-owned public property to support appropriate infill development | Rank 1 - 5 | How might this goal be improved? | Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing? | Thoughts |
| n/a | n/a | n/a | n/a | n/a | n/a | n/a | Before we build more, figure out how to control costs. All jurisdictions need to do their part. You can't flood the housing market to drive the costs down. The only way is to build up. Not enough land. | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | Help people that currently own homes stay in home and offer opportunities to allow people to finance home repairs and ADOS |
| n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | Increase taxes on vacation rentals |

Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing?

Thoughts

- Help people that currently own homes stay in home and offer opportunities to allow people to finance home repairs and ADOS
- Increase taxes on vacation rentals
- Can’t flood the housing market to bring cost of housing down. Don’t build isolated communities with one way out.
### Housing

| What do you consider to be the most pressing issue? | 1. Can you afford housing? | 2. Do you rent or own? | 3. Have you ever been homeless? | 4. Do you have stable housing now? | 5. In the past year, have you lived outside, in a car, in a tent, in a shelter, or in someone else’s home? | 6. Were you displaced as a result of the October wildfires? | Goal: Attract new and expanded funding to rebuild 5,300... Rank 1 - 5 How might this goal be improved? | Goal: reduce permitting processing times for housing construction... Rank 1 - 5 How might this goal be improved? | Goal: Utilize County-owned public property to support appropriate infill development Rank 1 - 5 How might this goal be improved? | Goal: Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing? What activities would be helpful to achieve this goal? How might this be improved? What activities would be helpful to achieve this goal? How might this be improved? What activities would be helpful to achieve this goal? How might this be improved? | Thoughts |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1. Stronger connection of housing and transportation. 2. Our "resilient" climate-smart build into regional/local building codes. 3. We need housing but need to ask what are we sacrificing? Need to consider car dependency. Are we really thinking about large scale climate impact? 4. Concerns about price gouging post-disaster. Should be vigorously pursuing. People need to be awarded... | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |

**Thoughts**

1. Stronger connection of housing and transportation. 2. Our "resilient" climate-smart build into regional/local building codes. 3. We need housing but need to ask what are we sacrificing? Need to consider car dependency. Are we really thinking about large scale climate impact? 4. Concerns about price gouging post-disaster. Should be vigorously pursuing. People need to be awarded...
| What do you consider to be the most pressing issue? | 1. Can you afford housing? | 2. Do you rent or own? | 3. Have you ever been homeless? | 4. Do you have stable housing now? | 5. In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else's home? | 6. Were you displaced as a result of the October wildfires? | Goal: Attract new and expanded funding to rebuild 5,300... Rank 1 - 5 | How might this goal be improved? | What activities would be helpful to achieve this goal? | Goal: reduce permitting processing times for housing construction... Rank 1 - 5 | How might this goal be improved? | What activities would be helpful to achieve this goal? | Goal: Utilize County-owned public property to support appropriate infill development Rank 1 - 5 | How might this goal be improved? | Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing? | Thoughts |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Do not grow too fast. No isolated communities, one way out. City-centered, high density, affordable housing crisis, lobbyist state, caps on housing, tax on vacant properties, older population | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Lack of affordable housing | yes | own | no | yes | no | yes | 5 | Building in Fountaingrove a problem. Reduce housing density in high fire danger zone. Bury utility lines. | n/a | 5 | n/a | 5 | This is most important. | n/a | n/a | n/a |
| n/a | n/a | n/a | n/a | n/a | n/a | n/a | 4 | More affordable. More, smaller houses (tiny homes). Find housing for people still out of home from fires. | n/a | 5 | None or little dispersions. | n/a | n/a | n/a | n/a | n/a | n/a |
| n/a | n/a | n/a | n/a | n/a | n/a | n/a | 4 | More affordable. More, smaller houses (tiny homes). Find housing for people still out of home from fires. | n/a | 5 | None or little dispersions. | n/a | n/a | n/a | n/a | n/a | n/a |
## Housing

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<th>What do you consider to be the most pressing issue?</th>
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<th>5. In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else's home?</th>
<th>Goal: Attract new and expanded funding to rebuild 5,300... Rank 1 - 5</th>
<th>How might this goal be improved?</th>
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<th>Thoughts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prices too high and supply too low.</td>
<td>yes</td>
<td>Own burnt lot; renting now</td>
<td>no</td>
<td>yes</td>
<td>no</td>
<td>2 Get real! Sonoma County will not build 30,000 housing units in the new future. Focus on &quot;ambitious but achievable&quot; and focus on building AFFORDABLE housing. Thousands of housing units are already entitled but not yet built in in Sonoma County's cities. Let's find out why and get them moving! County and other local governments need to strongly advocate at state level for CEQA reform and local gov't finance reform so that housing developers become more attractive than sales tax-generating development.</td>
<td>2 The key to reducing processing times is CEQA reform that happens at the state level. PUSH for it!</td>
<td>4 PUSH for CEQA and local finance reforms. We need financing for infrastructure and community SVCS to support increased population and housing.</td>
<td>4 n/a</td>
<td>YES!</td>
<td>We have seen ALL of this before - these proposals are not new and won't &quot;solve&quot; the problem. Action is required at the state level, both regulatory reform (CEQA) and fiscal reform.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ensuring adequate and affordable supply to provide for local residents and workers.</td>
<td>yes, but getting harder.</td>
<td>rent</td>
<td>no, thank goodness</td>
<td>Yes</td>
<td>Someone else's home</td>
<td>n/a</td>
<td>4 Include that 95% of this housing should be built inside city centers, and some in urban service areas. 30-40% affordable to low and middle income. Help to attract financing for denser, taller developments (and mixed income) in city centers. Get $ from Disaster and AB32 to move housing out of hazard zones, more fires are coming.</td>
<td>4.5 Housing to be developed must be done in a climate-resilient way, expecting future disasters.</td>
<td>-Improve clean energy programs. - Promote all-electric appliance use. - Don't rebuild in disaster/hazard zones. - Promote economic incentives to discourage.</td>
<td>5 Utilize County-owned property CLOSE to transit to support infill housing at high densities.</td>
<td>n/a</td>
<td>-Don't put housing near the airport. Use County Administration Center for a mixed use community. - Get the Coddingtown/North Santa Rosa SMART station open.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Housing

<table>
<thead>
<tr>
<th>What do you consider to be the most pressing issue?</th>
<th>See 5</th>
<th>See 5</th>
<th>No</th>
<th>Yes</th>
<th>I'm a recent grad, live with parents, pay &quot;rent&quot;. Can't afford otherwise.</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Can you afford housing?</td>
<td>5/a</td>
<td>5/a</td>
<td>n/a</td>
<td>n/a</td>
<td>temporarily</td>
<td>n/a</td>
</tr>
<tr>
<td>Rent or own?</td>
<td>5/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Have you ever lived outside, in a car, in shelter, or in someone else's home?</td>
<td>Has to be done right, avoid expanding into fire zone areas.</td>
<td>Has to be done right, avoid expanding into fire zone areas.</td>
<td>n/a</td>
<td>3</td>
<td>Permit Sonoma is doing a great job.</td>
<td>Done</td>
</tr>
<tr>
<td>Displaced due to wildfires?</td>
<td>Create include countywide initiative, create home ownership, 3% down, low income loan to help increase home ownership.</td>
<td>Create include countywide initiative, create home ownership, 3% down, low income loan to help increase home ownership.</td>
<td>5</td>
<td>n/a</td>
<td>Look at what other communities are doing and see what we can do.</td>
<td>5</td>
</tr>
<tr>
<td>Do you have stable housing now?</td>
<td>5</td>
<td>5</td>
<td>n/a</td>
<td>5</td>
<td>This is an excellent goal.</td>
<td>Yes, absolutely!</td>
</tr>
<tr>
<td>In the past year, have you lived outside, in a car, in shelter, or in someone else's home?</td>
<td>Do not go around CEQA</td>
<td>Do not go around CEQA</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Permanently lessen restrictions to build granny units on parcels. More rental units and homeowners.</td>
<td>Permanently lessen restrictions to build granny units on parcels. More rental units and homeowners.</td>
<td>Permanently lessen restrictions to build granny units on parcels. More rental units and homeowners.</td>
<td>5</td>
<td>5</td>
<td>This is a great goal.</td>
<td>n/a</td>
</tr>
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<td>Has to be done right, avoid expanding into fire zone areas.</td>
<td>n/a</td>
<td>3</td>
<td>Permit Sonoma is doing a great job.</td>
<td>Done</td>
</tr>
<tr>
<td>Workforce and low income housing (senior low income)</td>
<td>Work with local vitners and growers to see at taxing grapes for workforce development.</td>
<td>Work with local vitners and growers to see at taxing grapes for workforce development.</td>
<td>5</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Barriers to building truly affordable housing: NIMBYs and financing</td>
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<td>Barriers to building truly affordable housing: NIMBYs and financing</td>
<td>5</td>
<td>5</td>
<td>This is an excellent goal.</td>
<td>Yes, absolutely!</td>
</tr>
<tr>
<td>Housing supply</td>
<td>Housing supply</td>
<td>Housing supply</td>
<td>Yes, 3 weeks, friends home</td>
<td>Yes, 3 weeks, friends home</td>
<td>Yes, 3 weeks, friends home</td>
<td>Yes, 3 weeks, friends home</td>
</tr>
<tr>
<td>Although most housing development occurs on private owned land, do you support utilizing County-owned property to build in-fill housing?</td>
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<td>Although most housing development occurs on private owned land, do you support utilizing County-owned property to build in-fill housing?</td>
<td>Yes, also Sonoma Development Center</td>
<td>Yes, also Sonoma Development Center</td>
<td>Yes, also Sonoma Development Center</td>
<td>Yes, also Sonoma Development Center</td>
</tr>
<tr>
<td>Thought</td>
<td>Thought</td>
<td>Thought</td>
<td>Given the experience with Chanate Village (a project I strongly supported) take the time and dot the i's and cross the t's. I'm obviously less experienced in this than you are, but it was tragic seeing the project blocked. I would hate to see legal missteps cause barriers to building truly affordable housing.</td>
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**Goal:** Attract new and expanded funding to rebuild 5,300... Rank 1 - 5

**How might this goal be improved?**

**What activities would be helpful to achieve this goal?**

**Goal:** Reduce permitting processing times for housing construction... Rank 1 - 5

**How might this goal be improved?**

**What activities would be helpful to achieve this goal?**

**Goal:** Utilize County-owned public property to support appropriate infill development Rank 1 - 5

**How might this goal be improved?**

**What activities would be helpful to achieve this goal?**

---

**Thoughts**

Not having anywhere near enough of it.

Increasing the number of new housing units by quite a bit. You all are doing what you can and it's great, this topic just frustrates the hell out of me!

This is a great goal.

This is an excellent goal.

Yes, absolutely!

Given the experience with Chanate Village (a project I strongly supported) take the time and dot the i's and cross the t's. I'm obviously less experienced in this than you are, but it was tragic seeing the project blocked. I would hate to see legal missteps cause barriers to building truly affordable housing.
## Housing

| What do you consider to be the most pressing issue? | 1. Can you afford housing? | 2. Do you rent or own? | 3. Have you ever been homeless? | 4. Do you have stable housing now? | 5. In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else's home? | 6. Were you displaced as a result of the October wildfires? | Goal: Attract new and expanded funding to rebuild 5,300... Rank 1 - 5 | How might this goal be improved? | Goal: reduce permitting processing times for housing construction... Rank 1 - 5 | How might this goal be improved? | Goal: Utilize County-owned public property to support appropriate infill development Rank 1 - 5 | How might this goal be improved? | Goal: What do you consider to be the most pressing issue? | Thoughts |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Housing needs to be better built for workers, and affordable public transit | yes | rent | no | yes | no | no | 5 | -Use small builders to infill established neighborhoods. - Make sure developers are chosen to avoid “ticky tacky”. Some use stick construction, prone to fire and energy leakage. These should be excluded from bidding. | 3 - only if builders meet high priority criteria | If projects designed and built for fire and flood resistance, give first-in-line priority. | -Look at builders’ track record of successful projects, where quality comes first. - Look at new prototype prefab, customizable, truly affordable housing built to last. | Make sure this is the highest and best use of land. Look first at infill in established neighborhoods. | Look at zoning changes in “large lot minimum” communities to allow infill or multi-unt low income housing mix. |
| All of the above | n/a | own | no | yes | no | no | 5 | Bond issue paid for by rent from what you build | Get a written list of what you can build on your property. | I have a permit to build the existing process worked for me. | Get a written list of what you can build on your property. | The rent from above will pay for the build. | Streets in projects in “worker” neighborhoods are congested with cars and trucks. Not easily accessible for emergency vehicles. - Incorporate rules for on street parking in new developments. |

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*Thoughts*

- Housing needs to be better built for workers, and affordable public transit.
- Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing?
- We can not always rely on outside funding. We can not always rely on outside funding.
- Get a written list of what you can build on your property. Get a written list of what you can build on your property.
- I have a permit to build the existing process worked for me. I have a permit to build the existing process worked for me.
### Housing

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<tr>
<td>Not enough housing and too many people priced out of the rental and ownership</td>
<td>yes, only because we bought awhile ago.</td>
<td>no</td>
<td>yes</td>
<td>no</td>
<td>5</td>
<td>n/a</td>
<td>ADUs make it easier to build and rent out</td>
<td>5</td>
<td>n/a</td>
<td>Provide clear info on building “greener” and more fire safe where there are choices (as opposed to codes) and all incentives to help with the above.</td>
<td>5</td>
<td>n/a</td>
<td>n/a</td>
<td>Have the county govt. become an Equity Share Partner owning 50% of the home in exchange for down payment (20-25%). Homeowner makes all mortgage payments and taxes and maintenance. Homeowner can refinance when ready and buy out the county at fair market value. Then county invests in new homeowners. This promotes homeownership, less bonds to pay off and not all affordable housing are...</td>
<td></td>
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## Housing

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| Affordable Housing | yes | own | no | yes | no, but I know many people who do | no | 2 | This is not a high priority. Build baby build is not the answer. It needs a balanced approach where the county looks ahead and does not make reckless decisions that will affect future generations. Operating from a "syndrome of fear" will not produce the results the county wants to achieve. | Work with progressive green developers, not just the same old companies - work closely with Sonoma Gas and their incentive programs. - Work more closely with the State on housing funds. - Work with banks to provide low cost loans for downtown urban development projects. | 3 | This is not a high priority. Although the permit process can certainly be improved the county must also protect it's codes, especially where toxins are concerned. | You have to keep CEQA for development of properties as appropriate. - Utilize UGBs for downtown infill. - Increase affordable housing. | 5 | Work with "green" developers and Sonoma Clean Power. - Make banks aware of what you are doing and get them to participate in loans. - Increase affordable housing levels on public property used for development - Keep CEQA. | |
| We need more affordable housing. People need to stop buying houses for the sole purpose of renting them out at high prices. | Barely rent | yes | yest | no | no | 5 | Increase fees substantially to developers to provide affordable housing. | When developing neighborhoods make sure there are adequate exits in case of emergency. | 5 | n/a | n/a | n/a | Educate neighbors on how necessary this is. Change property could be used, but neighbors are against | n/a | Jennifer |

### Thoughts

- Affordable Housing:
  - Business is not the answer. It needs a balanced approach where the county looks ahead and does not make reckless decisions that will affect future generations. Operating from a "syndrome of fear" will not produce the results the county wants to achieve.
  - Work with progressive green developers, not just the same old companies - work closely with Sonoma Gas and their incentive programs. - Work more closely with the State on housing funds. - Work with banks to provide low cost loans for downtown urban development projects.

- We need more affordable housing. People need to stop buying houses for the sole purpose of renting them out at high prices:
  - Barely rent: Increase fees substantially to developers to provide affordable housing.
  - When developing neighborhoods make sure there are adequate exits in case of emergency.

### Observations

- Jennifer: Educate neighbors on how necessary this is. Change property could be used, but neighbors are against.
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<th>What activities would be helpful to achieve this goal?</th>
<th>Thoughts</th>
</tr>
</thead>
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<tr>
<td>1. Can you afford housing?</td>
<td></td>
<td></td>
<td>Have affordable housing</td>
<td></td>
</tr>
<tr>
<td>2. Do you rent or own?</td>
<td></td>
<td></td>
<td>Provide financial counseling in loan access</td>
<td></td>
</tr>
<tr>
<td>3. Have you ever been homeless?</td>
<td></td>
<td></td>
<td>Include infrastructure supportive census and case</td>
<td></td>
</tr>
<tr>
<td>4. Do you have stable housing now?</td>
<td></td>
<td></td>
<td>management to help residents retain housing.</td>
<td></td>
</tr>
<tr>
<td>5. In the past year, have you lived outside, in a</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>a car, in a tent, in shelter, or in someone</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>else’s home?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. Were you displaced as a result of the October</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>wildfires?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Goal: Attract new and expanded funding to rebuild</td>
<td>Rank 1-5</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5,300...</td>
<td></td>
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<tr>
<td>Goal: reduce permitting processing times for</td>
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<tr>
<td>housing construction...</td>
<td>Rank 1-5</td>
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<tr>
<td>Goal: Utilize County-owned public property to</td>
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<tr>
<td>support appropriate infill development</td>
<td>Rank 1-5</td>
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<tr>
<td>Goal: Attract new and expanded funding to</td>
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<tr>
<td>rebuild 5,300...</td>
<td>Rank 1-5</td>
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<tr>
<td>Rank 1 - 5</td>
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<tr>
<td>How might this goal be improved?</td>
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<tr>
<td>What activities would be helpful to achieve this</td>
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<tr>
<td>goal?</td>
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<tr>
<td>None</td>
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<tr>
<td>Yes – Just incentivize cheaper construction to</td>
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<tr>
<td>build more at a faster rate. Team with a developer</td>
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<tr>
<td>Make affordable housing actually affordable. You</td>
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<tr>
<td>must grow outside of urban boundaries to achieve</td>
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<tr>
<td>the volume needed.</td>
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<tr>
<td>Yes</td>
<td></td>
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<td></td>
</tr>
<tr>
<td>own</td>
<td></td>
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</tr>
<tr>
<td>no</td>
<td></td>
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</tr>
<tr>
<td>yes</td>
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<tr>
<td>Voluntarily during fires to escape smoke.</td>
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<tr>
<td>Camped in car.</td>
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<tr>
<td>See above</td>
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<tr>
<td>3</td>
<td></td>
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<tr>
<td>I do not think we need to add 25,000 homes.</td>
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<tr>
<td>This county cannot sustain that many people. Add</td>
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<tr>
<td>10,000 more. Do not have the water or infrastructure to sustain that number.</td>
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<tr>
<td>You will never get the money for all of this.</td>
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<tr>
<td>- Lower expectations and population goals.</td>
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<tr>
<td>- Keep the county rural.</td>
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<tr>
<td>5</td>
<td></td>
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<tr>
<td>Cut the red tape for disaster re-built homes and</td>
<td></td>
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<tr>
<td>don’t require interior sprinklers. WASTE OF</td>
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<tr>
<td>MONEY!</td>
<td></td>
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<tr>
<td>n/a</td>
<td></td>
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<tr>
<td>5</td>
<td></td>
<td></td>
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<tr>
<td>Yes, use the vacant land and create camps or</td>
<td></td>
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<tr>
<td>homes for the chronic homeless.</td>
<td></td>
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<tr>
<td>n/a</td>
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<tr>
<td>n/a</td>
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<tr>
<td>Inventory + density + regulation</td>
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<tr>
<td>Yes</td>
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<tr>
<td>rent</td>
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<tr>
<td>no</td>
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<td>yes</td>
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<td>no</td>
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<td>no</td>
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<tr>
<td>5</td>
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<tr>
<td>Build density rather than consume green space.</td>
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<tr>
<td>Include financial counseling in loan access</td>
<td></td>
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<tr>
<td>4</td>
<td></td>
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<tr>
<td>Create direct channels to ROC and disaster case</td>
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<tr>
<td>manages to facilitate permits.</td>
<td></td>
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<tr>
<td>Provide and include infrastructure supportive</td>
<td></td>
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<tr>
<td>census and case management to help residents</td>
<td></td>
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<tr>
<td>retain housing.</td>
<td></td>
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<tr>
<td>3</td>
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<tr>
<td>Keep it sustainable</td>
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<tr>
<td>Yes, without eating up green space.</td>
<td></td>
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<tr>
<td>n/a</td>
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<tr>
<td>n/a</td>
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</tbody>
</table>
### Housing

<table>
<thead>
<tr>
<th>Question</th>
<th>Response</th>
<th>Rank</th>
<th>Improvement</th>
<th>Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>What do you consider to be the most pressing issue?</td>
<td>own</td>
<td>5</td>
<td>Institute an &quot;Empty Homes Tax&quot; (C.F. Vancouver) to fund affordable housing</td>
<td>Simplified permitting in exchange for reach-code compliant structures in PDA's only. No bypass options for business-as-usual.</td>
</tr>
<tr>
<td>1. Can you afford housing?</td>
<td>yes</td>
<td>5</td>
<td>Institute an &quot;Empty Homes Tax&quot; (C.F. Vancouver) to fund affordable housing</td>
<td>Simplified permitting in exchange for reach-code compliant structures in PDA's only. No bypass options for business-as-usual.</td>
</tr>
<tr>
<td>2. Do you rent or own?</td>
<td>own</td>
<td>5</td>
<td>Institute an &quot;Empty Homes Tax&quot; (C.F. Vancouver) to fund affordable housing</td>
<td>Simplified permitting in exchange for reach-code compliant structures in PDA's only. No bypass options for business-as-usual.</td>
</tr>
<tr>
<td>3. Have you ever been homeless?</td>
<td>yes</td>
<td>5</td>
<td>Institute an &quot;Empty Homes Tax&quot; (C.F. Vancouver) to fund affordable housing</td>
<td>Simplified permitting in exchange for reach-code compliant structures in PDA's only. No bypass options for business-as-usual.</td>
</tr>
<tr>
<td>4. Do you have stable housing now?</td>
<td>yes</td>
<td>5</td>
<td>Institute an &quot;Empty Homes Tax&quot; (C.F. Vancouver) to fund affordable housing</td>
<td>Simplified permitting in exchange for reach-code compliant structures in PDA's only. No bypass options for business-as-usual.</td>
</tr>
<tr>
<td>5. In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else's home?</td>
<td>yes, 1 week (voluntary evacuation)</td>
<td>5</td>
<td>Institute an &quot;Empty Homes Tax&quot; (C.F. Vancouver) to fund affordable housing</td>
<td>Simplified permitting in exchange for reach-code compliant structures in PDA's only. No bypass options for business-as-usual.</td>
</tr>
<tr>
<td>6. Were you displaced as a result of the October wildfires?</td>
<td>yes</td>
<td>5</td>
<td>Institute an &quot;Empty Homes Tax&quot; (C.F. Vancouver) to fund affordable housing</td>
<td>Simplified permitting in exchange for reach-code compliant structures in PDA's only. No bypass options for business-as-usual.</td>
</tr>
</tbody>
</table>

**Thoughts:**

- Bad Planning: Developers too many opportunities to avoid meeting RHNA needs. Commercial development without proportional housing development. WUI development.
- Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing?
- Support - maybe, depends on where, EIR findings, etc.

---

**Goal:** Attract new and expanded funding to rebuild 5,300 homes...<br>**Rank 1 - 5**<br>How might this goal be improved? What activities would be helpful to achieve this goal?<br>**Goal:** reduce permitting processing times for housing construction...<br>**Rank 1 - 5**<br>How might this goal be improved? What activities would be helpful to achieve this goal?<br>**Goal:** Utilize County-owned public property to support appropriate infill development<br>**Rank 1 - 5**<br>How might this goal be improved? Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing?
## Housing

<p>| What do you consider to be the most pressing issue? | 1. Can you afford housing? | 2. Do you rent or own? | 3. Have you ever been homeless? | 4. Do you have stable housing now? | 5. In the past year, have you lived outside, in a car, in a tent, in shelter, or in someone else’s home? | 6. Were you displaced as a result of the October wildfires? | Goal: Attract new and expanded funding to rebuild 5,300... Rank 1 - 5 | How might this goal be improved? | What activities would be helpful to achieve this goal? | Goal: reduce permitting processing times for housing construction... Rank 1 -5 | How might this be improved? | What activities would be helpful to achieve this goal? | Goal: Utilize County-owned public property to support appropriate infill development Rank 1 - 5 | How might this goal be improved? | Although most housing development occurs on private owned land, do you support utilizing County-owned property to build infill housing? | Thoughts |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | | | | | | | | Regarding housing, everyone said that prices have to come down, and there should be controls on rent prices. No one at the table knew about price-gouging prohibitions, and agreed that there should be more information shared in the Latino community, and a way to make complaints anonymously. People knew some basic information about Section 8 and other rental assistance programs, but wanted more information about who is eligible to apply and how receiving assistance may impact someone’s ability to adjust their immigration status at a later date. |</p>
<table>
<thead>
<tr>
<th>Rank 1 - 5</th>
<th>How might this goal be improved?</th>
<th>Rank 1-5</th>
<th>How might this goal be improved?</th>
<th>Rank 1-5</th>
<th>How might this goal be improved?</th>
<th>Rank 1-5</th>
<th>How might this goal be improved?</th>
<th>Rank 1-5</th>
<th>How might this goal be improved?</th>
<th>Rank 1-5</th>
<th>How might this goal be improved?</th>
</tr>
</thead>
<tbody>
<tr>
<td>5</td>
<td>Local skill training for young people to get jobs in our community i.e. trade</td>
<td>5</td>
<td>None</td>
<td>4</td>
<td>No Comments</td>
<td>5</td>
<td>None</td>
<td>5</td>
<td>None</td>
<td>5</td>
<td>None</td>
</tr>
<tr>
<td>5</td>
<td>No Comments</td>
<td>5</td>
<td>None</td>
<td>5</td>
<td>No Comments</td>
<td>5</td>
<td>None</td>
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<tr>
<td></td>
<td>Local skill training for young people to get jobs in our community i.e. trade</td>
<td>5</td>
<td>None</td>
<td>4</td>
<td>No Comments</td>
<td>5</td>
<td>None</td>
<td>5</td>
<td>None</td>
<td>5</td>
<td>None</td>
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<td>No Comments</td>
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<td>None</td>
<td>5</td>
<td>No Comments</td>
<td>5</td>
<td>None</td>
<td>5</td>
<td>None</td>
<td>5</td>
<td>None</td>
</tr>
</tbody>
</table>

Potential activities

- Help mom & Pops to get started again - rebuild (actual) and grants or loans
- Collaborate non-profits
- Profile all levels of government
- Follow the money from feds coming into Sonoma County. Where is the money ending up?
- No Comments
- Parking regulations – Permit for Parking on public streets
- Jobs for elderly and youth
- Organize transient Labor
- SRJC should have program to train people in construction like nursing program
- Scholarship and job placement

### Thoughts

Housing is tied to inclusive economy. Better workforce housing put people back in trades, county.

<table>
<thead>
<tr>
<th>Potential activities</th>
<th>Housing Availability</th>
</tr>
</thead>
<tbody>
<tr>
<td>5</td>
<td>Hire up Sonoma County Employees</td>
</tr>
</tbody>
</table>

Potential activities

- Housing and available for work force housing training and education to create a higher quality workforce
- None
- When will trade jobs open?

Learning more about non profits that provide training and sources

It's all about workers and wages, healthy businesses need employees.

<table>
<thead>
<tr>
<th>Potential activities</th>
<th>YouthBuild - Year-long, federal funded, at-risk youth</th>
</tr>
</thead>
<tbody>
<tr>
<td>n/a</td>
<td>n/a</td>
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</tbody>
</table>

Potential activities

- Multi-prong approach. Workforce housing is critical, but so is raising the minimum wage. Use a variety of tax sources - work with school and school systems, it's no all about college prep.
- n/a
- n/a

Support the hiring of local labor and training of workforce during the rebuild.

<table>
<thead>
<tr>
<th>Potential activities</th>
<th>With living/prevaling wages.</th>
</tr>
</thead>
<tbody>
<tr>
<td>n/a</td>
<td>n/a</td>
</tr>
</tbody>
</table>

Potential activities

- Include 30% local hire in all rebuild activities. - Promote housing at levels affordable to working class. - Include provisions for worker training and safety in developments.
- 2
- n/a

DIVERSIFY FROM WINE!

<table>
<thead>
<tr>
<th>Potential activities</th>
<th>Support small business development through seeking grants and support for programs that connect with entrepreneurs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>n/a</td>
<td>n/a</td>
</tr>
</tbody>
</table>

Potential activities

- Support small business development through seeking grants and support for programs that connect with entrepreneurs.
- n/a
- n/a

- Expand beyond just construction. - Take a role in training/workforce development. - Not enough high paying jobs, housing crisis. - More housing/services at work sites.
- Support the hiring of local labor and training of workforce during the rebuild. - Support small business development through seeking grants and support for programs that connect with entrepreneurs. - Provide better transportation and more divers options for people to get out of their cars. - Provide shuttles through working with employers.
<table>
<thead>
<tr>
<th>Rank</th>
<th>Goal: Educate and support the development of local employees to foster a high quality and equitable local workforce</th>
<th>How might this goal be improved?</th>
<th>What activities would be helpful to achieve this goal?</th>
<th>Goal: Support local businesses to thrive by ensuring access to resources, developing partnerships...</th>
<th>How might this goal be improved?</th>
<th>What activities would be helpful to achieve this goal?</th>
<th>Thoughts</th>
</tr>
</thead>
<tbody>
<tr>
<td>5</td>
<td><strong>Vision: anything else?</strong></td>
<td>1</td>
<td>Partnerships are critical here. With educational instruction. With employers (what do they need and how can they help?) Cost of housing is a major obstacle.</td>
<td>1</td>
<td>Meaningless happy-talk</td>
<td>We already do this. Let's see if we can measure the effectiveness of current EDB programs.</td>
<td>A diverse economy is more likely to thrive. Tourism and wine industry are doing well, which is great. What about other economic sectors?</td>
</tr>
<tr>
<td>5</td>
<td><strong>Sounds good. So long as inclusive means lower cost of living to avoid pricing out the working class and young educated workforce!</strong></td>
<td>5</td>
<td>-Build lots of housing -Build local transit - Co-op education, of course -Collab with private sector to create more international pathways (apprenticeships, internships, etc) to work.</td>
<td>5</td>
<td>-Build lots of housing (seriously cost of living=killer) -Spotlight local industries, wineries, outdoor rec, arts, manufacturing, etc. to attract talent and/or tourists.</td>
<td>Was really happy to hear others bring up vocational education! Land apprenticeships (&quot;used to have them when unions were stronger&quot;)</td>
<td></td>
</tr>
<tr>
<td>n/a</td>
<td><strong>Goal: Support local businesses to thrive by ensuring access to resources, developing partnerships...</strong></td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<tr>
<td>5</td>
<td>CTE, Automotive School (local)</td>
<td>4</td>
<td>Transportation in the county is bad for rural areas.</td>
<td>4</td>
<td>EDB in all languages, scholarships for chamber memberships. PR Support for new businesses.</td>
<td>Work closer with Sonoma Valley visitors bureau and Chamber for Comprehensive and Collaborative approach.</td>
<td>n/a</td>
</tr>
<tr>
<td>n/a</td>
<td><strong>Career pathways - Pathway for timber industry jobs, foresters, tree removal training. Pathway for training people to help landowners manage the forest lands. Path for training extract writers.</strong></td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<tr>
<td>5</td>
<td><strong>Are certain employers given a &quot;nod&quot; to using workers on contract basis vs. full-time secure employment with benefits? How many employ transient workforce without providing a safety net?</strong></td>
<td>5</td>
<td>Encourage this diversity in schools as well as in the workforce.</td>
<td>5</td>
<td>Countywide. Carefully access all business services to see where gaps exist. Unite like groups with common goals.</td>
<td>-Have a city delegated month declared to address this goal - working groups, fair days (specific) awards granted to businesses who have thrived in the present for a period of time. - Use the Press Democrat Business Journal to have a &quot;Best of&quot; year.</td>
<td>n/a</td>
</tr>
<tr>
<td>n/a</td>
<td><strong>All important activities</strong></td>
<td>3</td>
<td>Advertise to bring clean businesses here.</td>
<td>3</td>
<td>Cut in taxes to bring businesses here.</td>
<td>Find a way to build mini homes cheaply that will meet all requirements of city and state. So that people can have affordable places to live. 200-300 sq feet built in sotve, sink, bed, table, etc. China and Japan have them.</td>
<td>n/a</td>
</tr>
<tr>
<td>n/a</td>
<td><strong>Industrial Arts Schools</strong></td>
<td>5</td>
<td></td>
<td></td>
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<td></td>
<td>n/a</td>
</tr>
<tr>
<td>Vision: anything else?</td>
<td>Goal: Educate and support the development of local employees to foster a high quality and equitable local workforce</td>
<td>How might this goal be improved?</td>
<td>What activities would be helpful to achieve this goal?</td>
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<td>How might this goal be improved?</td>
<td>What activities would be helpful to achieve this goal?</td>
<td>Thoughts</td>
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<tr>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>Set up apprenticeships and help find housing</td>
<td>n/a</td>
<td>Apprenticeships with pay</td>
<td>n/a</td>
<td>Accelerate the JC workforce training program and consider starting training before the center is finished. Include apprenticeships (employers with those learning) and include help with housing. Develop a program to tap into those going into ecological/environmental fields and connect them to all the agencies and non-profits that are caring for our local natural resources and open spaces and watersheds. There could be more paid internships and help with housing and the economics of living in this area. We could benefit from attracting and keeping all the young people interested in these fields but also need to be paid for training and securing jobs that pay enough.</td>
</tr>
<tr>
<td>It's not just partnering with local employers, the county needs to bring in related businesses that will create a long term, mutually beneficial economy to augment and enhance the agricultural backbone of this county.</td>
<td>All goals important</td>
<td>Educate/support development of local workforce: add more vocational training at high schools. Develop inclusive vocational training centers for multi-learning possibilities, ie electric, plumbing, basic building, flooring, finish work, etc. where a trainee can change areas of interests and/or profession.</td>
<td>Support local business access: Broaden the current marketing outreach strategy to increase population. Social media, newspapers, radio, basic handouts, etc.</td>
<td>n/a</td>
<td>Support statewide bank fund for marijuana growers and producers</td>
<td>n/a</td>
<td>Don't restrict the economic goals to construction. Include cannabis industry, medical marijuana production, wine bottling and related wine production businesses. Steer away from single even centers and work to create centralized event centers tht congregate around travelled routes. Find technology companies that can relocate to Sonoma County. Look for companies that can operate well in the industrial area.</td>
</tr>
<tr>
<td>n/a</td>
<td>5</td>
<td>Make a living minimum wage. Make more affordable housing.</td>
<td>n/a</td>
<td>4</td>
<td>Lower taxes</td>
<td>n/a</td>
<td></td>
</tr>
</tbody>
</table>

None

None

None

Potential activities

Allow people who just want to help to do so
<table>
<thead>
<tr>
<th>Economy</th>
</tr>
</thead>
</table>
| **Goal:** Educate and support the development of local employees to foster a high quality and equitable local workforce  
**Rank 1 - 5** |
| **Vision:** anything else?  
5 |
| **How might this goal be improved?** |
| **What activities would be helpful to achieve this goal?** |
| **Thoughts** |
| Rank 1 - 5 |
| 3 |
| See below. Keep young people here with affordable housing. |
| Don't require college prep courses of all students in high schools. Add more tech and construction classes beginning in middle schools. |
| 3 |
| Drop some taxes and restrictions on the cannabis industry. Let the small cannabis farmer continue what they have done for decades. |
| Tourism is only beneficial when tourist money stays in the community. Pay employees in tourist industries a liveable wage. |
| **Goal:** Support local businesses to thrive by ensuring access to resources, developing partnerships...  
**Rank 1 - 5** |
| 5 |
| 5 |
| County should try to reduce adversity between employers and labor - both biz and labor interest groups could benefit from Gov. facilitated "arbitration" |
| 1.Hammer out shared goals for addressing common challenges  
- both employers and workers face:  
- access to jobs/training/skilled employees  
- access to subsistence resources (affordable):  
- housing  
- healthcare  
- nutritious food  
- transit  
- safety net to keep least productive (most disadvantaged) from slipping into homelessness, addiction, informal econ activities  
5 |
| 1.Long-term strategic planning to ensure we don't become overly dependent on tourism and wine economy, and prepare for likely downturn in "tourism area lifecycle"  
2.Grow localism (food, energy, water, health, independence). |
| Targeted job training in:  
- heat pump, HP water heater, and EV charger installation  
- microgrid design, install  
- EV sales (for dealers)  
Support public (state or regional) bank to lower borrowing costs.  
And diversity risk of investing pension and other county funds in increasingly unstable global financial system  
- Anticipate 3 revolutions in transportation and plan to repurpose vast amount of local land currently lost to car storage (parking reform)  
<p>|</p>
<table>
<thead>
<tr>
<th>Vision: anything else?</th>
<th>Goal: Educate and support the development of local employees to foster a high quality and equitable local workforce</th>
<th>How might this goal be improved?</th>
<th>What activities would be helpful to achieve this goal?</th>
<th>Goal: Support local businesses to thrive by ensuring access to resources, developing partnerships...</th>
<th>How might this goal be improved?</th>
<th>What activities would be helpful to achieve this goal?</th>
<th>Thoughts</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Rank 1-5</td>
<td></td>
<td></td>
<td>Rank 1-5</td>
<td></td>
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</tr>
</tbody>
</table>

**Economic impact -**

- Schools have low attendance and it affects their economic status (schools resources affected.)
- Idea – There should be loans so people can buy or rent their homes.
- The affordable housing policies need to be enforced.
- Idea – The minimum wage should increase.
- Jobs don’t have good benefits.
- The apartments/rentals are in bad condition.
- Idea – There should be rent control. Another similar comment – We need rent control laws.
- There was many rent increases after the wildfires.
- There was no information in Spanish; support Spanish media.
- Where have the resources gone – what are the resources?
- There needs to be resources to pay radios to provide public information.
- People did not feel safe at the shelters; there was National Guard present, etc. Why? This caused fear with people seeking help.
- There’s no concern for people who lost their jobs or their homes because they...
<table>
<thead>
<tr>
<th>Vision</th>
<th>Goal: to be developed</th>
<th>What activities are necessary to achieve this goal?</th>
<th>Goal: to be developed</th>
<th>What activities are necessary to achieve this goal?</th>
<th>Thoughts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Not sure what to do in these areas.</td>
<td>n/a</td>
<td>These are good ideas too.</td>
<td>n/a</td>
<td>That sounds good. (meaning the bullet points in this box)</td>
<td>n/a</td>
</tr>
<tr>
<td>Housing availability, rent control, neighborhood safety, better public bus stops and connection between city/county transporation</td>
<td>Develop a true, reasonable vision for ideal community - with input fro all parties, residents and official.</td>
<td>regular communication forum - online. In-person meetings with talking points. Regular visits to observe work of different departments. Cross-training. No punishment for whistle blowers enforced. Idea box-checked regularly and reviewed by all in forums.</td>
<td>A &quot;blue print&quot; for action distributed to all interested parties listing benchmarks and timeline for evac.</td>
<td>Name parties involved, get them on board (ie government and non government agencies, charities, and non-profits, residents). Directory - one number to call for all services like 911. List services in multiple languages and distribute with utility bills. Establish hotline.</td>
<td>-Implied bias to be addressed with regular trainings of &quot;providers&quot;. - Feedback loop from &quot;cared for&quot; or &quot;clients&quot; to providers, with comments reviewed in regular forums. Sort of like a hospital administrative review of patient treatment by doctors and nurses. What worked and why? What didn't work? Benchmarks to measure success; ie few deaths, fewer emergencies. -Called back for same issues. -Stops at major health resources like Memorial Hospital and SCYMCA for independence. -Paratransit costs more as well as decrease once sense of independence. If economical or unable to access cell phones, how would one access for change of necessary plans?</td>
</tr>
<tr>
<td>1. Coordinated is key; one-stop shopping (or two-stop shopping)</td>
<td>2. Don't make people &quot;less than&quot; or make people feel empowered. 3. Recognize that people are scared (if undocumented) and address this fear. 4. Partner with trusted organizations to counter fear of people who are undocumented. 5. Develop a shelter protocol for immediate after disasters.</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>n/a</td>
<td>Families live safe places to live and sleep.</td>
<td>Spanish speakers should have greater representation at shelters. -Local ambassadors to ask the community to become culturally conjugent.</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
</tbody>
</table>
## Safety Net Services

### Vision: What should be included in the vision for this area?

<table>
<thead>
<tr>
<th>Services provided to local residents to educate them about available services, stabilize their lives again, and support mental health.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enhance county mental health service funding and outreach to the community.</td>
</tr>
<tr>
<td>n/a</td>
</tr>
<tr>
<td>Improve access to bilingual services.</td>
</tr>
<tr>
<td>n/a</td>
</tr>
<tr>
<td>Thoughts</td>
</tr>
<tr>
<td>n/a</td>
</tr>
</tbody>
</table>

### Goal: to be developed

<table>
<thead>
<tr>
<th>Recommended ideas for a goal for this area?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thoughts</td>
</tr>
<tr>
<td>n/a</td>
</tr>
</tbody>
</table>

### What activities are necessary to achieve this goal?

<table>
<thead>
<tr>
<th>Prescription - pharmacy and education - insurers - media - preset refills - PBM pharmacy benefit managers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Central database to coordinate service providers</td>
</tr>
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<td>n/a</td>
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<td>n/a</td>
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<tr>
<td>n/a</td>
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<tr>
<td>n/a</td>
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<tr>
<td>n/a</td>
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</tbody>
</table>

### Goal: to be developed

<table>
<thead>
<tr>
<th>Recommended ideas for a goal for this area?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thoughts</td>
</tr>
<tr>
<td>n/a</td>
</tr>
</tbody>
</table>

### What activities are necessary to achieve this goal?

<table>
<thead>
<tr>
<th>Make people self sufficient so that they can be proud. Mini houses they own and pay for can help. They can get a low paying job and live on their own.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Make more permanent assistance. Don’t pull away services once a person starts to be successful. Combine housing and services to be in same area. Make services available and welcoming to undocumented people. Raise wages to living wage for peer support mental health workers. Make mental health services readily available to all-less stigma.</td>
</tr>
<tr>
<td>n/a</td>
</tr>
<tr>
<td>n/a</td>
</tr>
<tr>
<td>n/a</td>
</tr>
<tr>
<td>n/a</td>
</tr>
<tr>
<td>You probably already know that a lot of people are priced out of affordable housing. Build mini-homes that people can afford on what they have now.</td>
</tr>
<tr>
<td>n/a</td>
</tr>
</tbody>
</table>

### Thoughts

<table>
<thead>
<tr>
<th>Thoughts</th>
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</thead>
<tbody>
<tr>
<td>n/a</td>
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Appendix B-3 Comm Input Worksheets.xlsx, Safety Net Services 39 of 56 9/8/2018
<table>
<thead>
<tr>
<th>Vision: What should be included in the vision for this area?</th>
<th>Goal: to be developed Recommended ideas for a goal for this area?</th>
<th>What activities are necessary to achieve this goal?</th>
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<th>What activities are necessary to achieve this goal?</th>
<th>Thoughts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effective public/private</td>
<td>Prepare citizens with toxic exposure prevention - especially smoke, air purifiers, NGS masks</td>
<td>Resources if impacted smoke inhalation - clinics and home remedies</td>
<td>Improve coordination with nonprofits</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>n/a</td>
<td>Needs medical care, mental health care, coordinate donations immediately</td>
<td>Groups must coordinate to provide a way to work together on a solution.</td>
<td>More organizations to coordinate</td>
<td>Communications systems must improve</td>
<td>n/a</td>
</tr>
<tr>
<td>Be more inclusive of other languages and send messages in spanish for sure. Be better prepared to receive donations. Children’s masks were necessary.</td>
<td>Prepare to better assist seniors</td>
<td>La Luz to serve latino population. Come up with necessary information that is readily available for disasters.</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
</tr>
</tbody>
</table>

- Absolutely
- Lions Clubs
- Rotary Clubs
- Churches
- Non-Profits
- Faith based non profits
- Encourage and support, Adam Peacocke’s work and organization

- Big challenge to develop a ‘mega’ website that is use friendly
- Help departments fun lessons learned to support clients better

- Press Refunds - Disaster for crisis center
- PET Network
- Promote ‘211’ style service platform s
- Money assistance for people who lost home indirectly i.e. landlord evicted after fire.
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</tbody>
</table>

**More LAC - perhaps mobile, better prepared to provide regular services during emergency.**

- Triage - medical conditions, mental health/medications, ER-spanish speaking organization, - No private rooms to address MH.

Dr.s overbooked. - Support/advocacy for mental health. -Spanish speaking/barier on top of medical needs. -Latino PTSD w/out even knowing. -Goal: most vulnerable -Medical needs -Language barriers -Those at shelters were most vulnerable - Translation and understandable -Imagery options. -Resources 10 language, fight or flight.

Addiction - how to manage and help addicts don't want to leave families.

At Pet center, nobody was prepared better educate for next time. -Red Cross - transition, no communication with traumatized folds, personal space, seperated families, families fled traumatized, ICE fears, announcement too late.

**Asset development from a financial capability model perspective Disaster group.**

- A percentage goal of increased preparation and community both individuals and continuous of operations plan (COOP) for agencies.

Fund agency participating in VOAD. Backbone funding for administration of VOAD ideas relationship and communication pathways between county and VOAD.

Fund agencies to do individual preparation work. Integrate financial stability.

Inventory of home - Information access - household members - hard drivers - pictures - memorabilia - Credit counting - Savings - Insurance review & optimization

Finalize forms and create toolkid to implement future use ROI for shared data form the 1st day especially at LAC. Integrate disaster response roles and related training into county contractors for CBO agencies.

**Emotional /psychiatric support for fire survivors needed. Please**
<table>
<thead>
<tr>
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<th>What activities are necessary to achieve this goal?</th>
<th>Goal: to be developed Recommended ideas for a goal for this area?</th>
<th>What activities are necessary to achieve this goal?</th>
<th>Thoughts</th>
</tr>
</thead>
</table>
| All cities in county should have transitional homeless intake centers, and a county-wide strategy for longer term safety net services Police/sheriff need better crisis intervention training | Need 500 + emergency sanctioned temp. housing (tents if necessary) units to prevent New homeless from becoming chronic homeless | Sonoma Valley needs a "Housing First" shelter for those clients needing this type of support. If the haven (SOS) can't/won't provide, other provider must be found to meet this growing/urgent need. | Augment police with on-call social workers and crisis intervention experts. | Keep track of homeless services cost-effectiveness and outcomes for individuals. If programs fail to perform, fire staff and redirect funds to direct cash payments to homeless (performance based). | **Thoughts**

- All cities in county should have transitional homeless intake centers, and a county-wide strategy for longer term safety net services.
- Police/sheriff need better crisis intervention training.
- Need 500 + emergency sanctioned temp. housing (tents if necessary) units to prevent New homeless from becoming chronic homeless.
- Sonoma Valley needs a "Housing First" shelter for those clients needing this type of support. If the haven (SOS) can't/won't provide, other provider must be found to meet this growing/urgent need.
- Augment police with on-call social workers and crisis intervention experts.
- Keep track of homeless services cost-effectiveness and outcomes for individuals. If programs fail to perform, fire staff and redirect funds to direct cash payments to homeless (performance based).
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<th>Thoughts</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Recommended ideas for a goal for this area?</td>
<td></td>
<td>Recommended ideas for a goal for this area?</td>
<td></td>
<td>• They preferred that resources be separated with different agencies (3) instead of just one agency; it will not work with just one agency.</td>
</tr>
<tr>
<td></td>
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<td></td>
<td>• Immigration status should not matter when applying for FEMA. The County should receive/take the funds to help the community without discrimination (immigration status.)</td>
</tr>
<tr>
<td></td>
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<td></td>
<td>• People were able to apply for FEMA in their children’s names.</td>
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<tr>
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<td></td>
<td>• Donations – The Red Cross took the donations from the shelter after a few days. Why did they take them away from Santa Rosa? There should be an explanation about this.</td>
</tr>
<tr>
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<td></td>
<td>• A reserve of donations should be kept for when it’s needed.</td>
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<td></td>
<td>• Many people lost workdays and no one helped them.</td>
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<td></td>
<td>• They should distribute resources evenly.</td>
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<td></td>
<td>• There should be better organization at the disaster center (LAC.)</td>
</tr>
<tr>
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<td></td>
<td></td>
<td></td>
<td>• At the center (LAC) there was no staff, or medical staff, who spoke Spanish.</td>
</tr>
<tr>
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<td></td>
<td></td>
<td>• There was many financial donations for the disaster; how were funds spent? There should be an accounting or report of how the money was distributed.</td>
</tr>
<tr>
<td></td>
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<td></td>
<td>• They should have distributed information in the communities – not that people had to go to center to receive services. They should have them in centers known to the community.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
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<td></td>
<td>• There should be better coordination with the Mexican Consulate – they didn’t help like they should have.</td>
</tr>
<tr>
<td></td>
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<td></td>
<td></td>
<td>• We should promote tourism and have campaigns to buy from local businesses.</td>
</tr>
<tr>
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<td></td>
<td>• There were fraud calls with promises of help to personal phones (cell phones.)</td>
</tr>
</tbody>
</table>
|                                                           | | | | | • Many resource agencies wanted your information such as taxes,
### Natural Resources

<table>
<thead>
<tr>
<th>Vision: Anything else?</th>
<th>Goal: Reduce forest fuel loads to lower wildfire hazards to communities and sensitive habitats,...</th>
<th>How might this goal be improved?</th>
<th>What activities would be helpful to achieve this goal?</th>
<th>Goal: Enhance stream systems to lessen wildfire danger to communities, support water supply and drought tolerance...</th>
<th>How might this goal be improved?</th>
<th>What activities would be helpful to achieve this goal?</th>
<th>Goal: Leverage prior and continuing investments in natural resource acquisitions, monitoring, technical studies...</th>
<th>How might this goal be improved?</th>
<th>What activities would be helpful to achieve this goal?</th>
<th>Thoughts</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Rank 1-5</td>
<td></td>
<td></td>
<td>Rank 1 -5</td>
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<td>Rank 1 -5</td>
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<td></td>
<td>5</td>
<td>Use open spaces as buffer zones - integrate recycled water</td>
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<td>5</td>
<td>No Comments</td>
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<td></td>
<td>Potential activities</td>
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<td></td>
<td>5</td>
<td>Find Funding</td>
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<td></td>
<td>Potential activities</td>
<td>Reflect data in policies, plans and regulation: Now: Fund science, monitoring and acquisitions. Find out what is being done now and fund what is not</td>
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<td></td>
<td></td>
<td>Potential activities</td>
<td>Reflect data in policies, plans and regulation: Second: Reflect what you learned</td>
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<tr>
<td></td>
<td></td>
<td>5</td>
<td>Clear the Tubbs fire zone from dead trees, expand fire buffer zones</td>
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<td></td>
<td></td>
<td></td>
<td>Potential activities</td>
<td>Encourage and support landscaping using plants that are both drought and fire resistant</td>
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</tbody>
</table>

**Appendix B-3 Comm Input Worksheets.xlsx, Natural Resources**

44 of 56 9/8/2018
### Natural Resources

<table>
<thead>
<tr>
<th>Vision: Anything else?</th>
<th>Goal: Reduce forest fuel loads to lower wildfire hazards to communities and sensitive habitats,...</th>
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<tbody>
<tr>
<td>Rank 1 - 5</td>
<td></td>
<td></td>
<td></td>
<td>Rank 1 - 5</td>
<td></td>
<td></td>
<td>Rank 1 - 5</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Potential activities</td>
<td>Use green belts as fire breaks, grow vegetables, other crops, turn on water if active fire.</td>
<td></td>
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</tr>
<tr>
<td>Potential activities</td>
<td>Create a County level 'CCC' type work force comprised of unemployed, homeless etc. It works!</td>
<td></td>
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</tr>
<tr>
<td>5</td>
<td>Fine funds, programs to incentivize private forest owners to ID and implement best forest practices for their forest</td>
<td></td>
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</tr>
<tr>
<td>Potential activities</td>
<td>All</td>
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**Thoughts**

- Potential activities:
  - Use green belts as fire breaks, grow vegetables, other crops, turn on water if active fire.
  - Create a County level 'CCC' type work force comprised of unemployed, homeless etc. It works!
  - Fine funds, programs to incentivize private forest owners to ID and implement best forest practices for their forest.
  - All

**Thoughts**

- 40% coverage Sonoma, Mendocino & Napa County
- Cameras and Sensors
- Pool – Concerns primping, cleaning, clearing
- More guidance from government regarding 200 homes
<table>
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<td>Assign On Site Fire Fighting Stations All the redwood bark used in landscaping is super flammable</td>
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<td>Make sure county implements the environmental protections welfare in central plan</td>
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<td>Map and address sudden oak death</td>
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<tr>
<td>Potential activities</td>
<td>Live oak, sudden oak death. Managing our forests.</td>
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<td>Potential activities</td>
<td>Specific details to manage operated</td>
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<tr>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>We need ALOT more abatement. We need to change laws to make it easier to do abatement. There is a balance. For ag properties they need that grass to feed their cattle.</td>
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<td>Rank 1 -5</td>
<td>n/a</td>
<td>n/a</td>
<td>Rank 1 -5</td>
<td>n/a</td>
<td>n/a</td>
<td>Fuel managment is key, weed abatement, control burns. Be mindful of time and place of burn - wildlife, air quality</td>
</tr>
<tr>
<td>Component that supports interconnectivity of all these things. Marketing to people to understand/Educational. People connection to land. &quot;One Health&quot; (national lands, people,etc)</td>
<td>n/a</td>
<td>Concerned about connections to species, plants. Educate people about the kind of land we live on (fire-prone, dry, mediterranean)</td>
<td>Look at building codes and rethink building in fire paths (historic)</td>
<td>n/a</td>
<td>Not clear what this means! Is there a relationship between water supply and all the demands (marijuana and grapes)</td>
<td>Concerns about water supply and all the demands (marijuana and grapes)</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<tr>
<td>n/a</td>
<td>5</td>
<td>n/a</td>
<td>Buried utility lines. - Have city/county remove and reduce dead trees.</td>
<td>n/a</td>
<td>Hard to understand.</td>
<td>Find ways to mitigate the blowtorch affect that the fires have had.</td>
<td>n/a</td>
<td>n/a</td>
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<td>n/a</td>
<td>We need more frequent controlled burning.</td>
<td>4</td>
<td>Educate land owners on fuel clearance around their homes. Create collective neighborhood fuel load management and collective forest management on forested private parcels.</td>
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<td>Focus more on maintaining biodiversity less on things that will hurt riparian corridors.</td>
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<td>Manage groundwater usage by agricultural interests (grapes, pot) to ensure adequate flows in creeks and clean water. Management of sediments load.</td>
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<td>Use hazard zone mapping to inform zoning for where we DO and DON'T develop housing and businesses. Work with universities and exchange data with other disaster areas to learn from experience and adopt best practices.</td>
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<tr>
<td>n/a</td>
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<td>4</td>
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<tr>
<td>Bury utility lines!</td>
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<td>Clear brush and dead trees throughout fire zone.</td>
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<td>n/a</td>
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Thoughts: n/a
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<tr>
<td>n/a</td>
<td>5</td>
<td>I would rather see fund reduction as part of community preparedness. Focus on &quot;Natural Resources&quot; category should be an ecosystem health - fuel reduction only are part of that</td>
<td>n/a</td>
<td>5</td>
<td>What does &quot;enhance&quot; mean and how related to reducing wildfire hazard?</td>
<td>n/a</td>
<td>5</td>
<td>n/a</td>
<td>Adopt the VLI!</td>
<td>n/a</td>
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<tr>
<td>n/a</td>
<td>5</td>
<td>Pursue prescribed burns, engage tribe, train workers for manual/mechanical labor</td>
<td>n/a</td>
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<td>n/a</td>
<td>n/a</td>
<td>5</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<tr>
<td>Climate-prepared</td>
<td>3</td>
<td>Need science-driven selection of locations and frequencies, not burn anywhere. Use science from relevant places, not the Sierras.</td>
<td>n/a</td>
<td>not sure, see below</td>
<td>very nervous this will turn into reduction of habitat value if blindly applied as vegetation removal</td>
<td>Revisit possibility of science-based stream corridors in general plan, phased in over time so as to not penalize current landowners.</td>
<td>5</td>
<td>It's great</td>
<td>Publicly justify the straight-up economic benefits of healthy land and water.</td>
<td>Goal: Increasingly locate development and intensification in already-urban areas, using both policy and incentives, to protect open space and also reduce exposure of people to risk of fire.</td>
</tr>
<tr>
<td>Thought</td>
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<td>Perhaps make some suggestions so that person not well versed can make some choices.</td>
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<td>n/a</td>
<td>n/a</td>
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<tr>
<td>How do we pursue these resources?</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<td>Support methods to approve.</td>
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<td>5</td>
<td>n/a</td>
<td>n/a</td>
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<tr>
<td>Monitor watershed to ensure health of streams.</td>
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<td>n/a</td>
<td>n/a</td>
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<td>Plan evacuation plans for city and valley</td>
<td>n/a</td>
<td>n/a</td>
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<tr>
<td>When developing housing, explore impacts on natural environment. Design for no more energy use than best practices, reduce carbon footprint.</td>
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<tr>
<td>Allow controlled burn, look at houses in developed (to be redeveloped) neighborhoods to prevent designs that increase fire hazard. ie overhangs, decks in wooded areas.</td>
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<td>n/a</td>
<td>n/a</td>
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<tr>
<td>If by forest fuels you mean lumber grown for profit, increase diversity to increase health of forests. Prohibit construction of roads that increase erosion, protect trees from over logging, keep mature trees.</td>
<td>5</td>
<td>5</td>
<td>5</td>
<td>n/a</td>
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<td>Look at nature's way of controlling erosion vs. concrete barriers.</td>
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<tr>
<td>Enlist volunteer organizations, youth groups, churches, corporations, outreach to community groups. Have an &quot;adopt a stream or watershed&quot; movement with recognition, signage.</td>
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<td>When using county lands for development into new housing projects consider long term viability of new communities.</td>
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<td>n/a</td>
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<tr>
<td>Research proposed developers and methods of construction to ensure resistance to fire in materials chosen and design for emergency access.</td>
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<td>n/a</td>
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<tr>
<td>Consider allowing developers to use new methods for building with ??? units already inspected, permitted and approved as in Blokables for example. See article by Karrie Jacobs in Architect Magazine, July 2018.</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<tr>
<td>n/a</td>
<td>5</td>
<td>Control burns or use goats</td>
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<td>All above good</td>
<td>n/a</td>
<td>n/a</td>
<td>Work with economic strategy area to connect environmental/ecology students with paid internships and good jobs with local agencies and non-profits that work in this Natural Resources area.</td>
<td>n/a</td>
<td>n/a</td>
<td>n/a</td>
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<td>Reduce forest fuel loads: Understand the interconnectedness of natural resources and people. Work with agencies who have proven track record.</td>
<td>Weed abatement, community volunteer clean-up events, engage community more actively with their environment, replanting programs, help residents restore damaged trees, provide landscape guidelines.</td>
<td>Goal: Enhance stream systems to lessen wildfire danger to communities, support water supply and drought tolerance...</td>
</tr>
<tr>
<td>n/a</td>
<td>Controlled burns, chemical, mechanical, livestock</td>
<td>n/a</td>
<td>Rank 1 -5</td>
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Don’t forget trees and water give us life. Without them we cannot exist and it is up to us now to protect these precious resources against Climate Change and stop abusing them.

5

Controlled burns, chemical, mechanical, livestock

Clean fuel areas by removing barriers to allow the interested public with abilities help clear

Helpful Organizations:
- Russian River Keepers
- Sierra Club
- Sonoma County Water Coalition
- Sonoma County Forest Conservation
- National Forest Foundation
- Sonoma County Land Trust
- Vital Lands District
- One Tree Planted
- Arbor Day Foundation
- Greenbelt Alliance
- Daily Acts
- Save the Redwoods League

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<td>n/a</td>
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<tr>
<td>Interconnectedness and Simplify language</td>
<td>n/a</td>
<td>n/a</td>
<td>Development rights into urban growth boundaries. - Working with groups to maintain forest and not just cut down. - Protect buffer urban and rural. - travelled down wind tunned Safari West untouched due to animal maintenance.</td>
<td>n/a</td>
<td>n/a</td>
<td>Build in downtown - Modify community separator. - Priority on ecosystem services. - Suggest Working with partners such as vital lands.</td>
<td>n/a</td>
<td>n/a</td>
<td>Options under drought conditions. - Cities and counties responsibility to replace what is there. - Incentives on yard maintenance. - Balance water conservation with wants.</td>
<td>n/a</td>
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<td>5</td>
<td>Fund the science needed to make best solutions</td>
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<td>Budget - future implementation #1 Activity for Office of ORR: Be the suppository of info on available funding sources for various forest health projects - for public agencies, non-profits and individual forest owners. #2 Tool Need: geographic information about the implementation track</td>
<td></td>
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<tr>
<td>Vision: Anything else?</td>
<td>Goal: Reduce forest fuel loads to lower wildfire hazards to communities and sensitive habitats,...</td>
<td>How might this goal be improved?</td>
<td>What activities would be helpful to achieve this goal?</td>
<td>Goal: Enhance stream systems to lessen wildfire danger to communities, support water supply and drought tolerance...</td>
<td>How might this goal be improved?</td>
<td>What activities would be helpful to achieve this goal?</td>
<td>Goal: Leverage prior and continuing investments in natural resources acquisitions, monitoring, technical studies...</td>
<td>How might this goal be improved?</td>
<td>What activities would be helpful to achieve this goal?</td>
<td>Thoughts</td>
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<tr>
<td>Model human systems after ecological systems (biomimicry, diversity, eco-niche optimization, etc.) Notice forest systems are inherently resilient to wildfire, subdivisions are not.</td>
<td>2</td>
<td>Allow wilderness fires to burn and use frequent control burns in WUI to reduce risk.</td>
<td>-Sequeiter biomass, don’t burn as fuel</td>
<td>Stop approving construction and use permits in WUI!</td>
<td></td>
<td>GOAL: Enhance “watershed-wide” systems...</td>
<td>Concentrate housing and commercial development in urban core (increased height/density)</td>
<td></td>
<td>Consider withholding public fire service for fire-prone indefensible parcels (or mandatory private fire services).</td>
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<td>CA 2020/RCPA should move to current GHG inventory best practices (GPC), not old ICLEI USA protocol (lost in court)</td>
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<td>Thoughts/Concerns/Additional Input</td>
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<tr>
<td>- Have a screening tool to help people who may not know they are in crisis state. i.e do you have these symptoms?</td>
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<tr>
<td>- Community Preparedness - Include in plan ways for businesses to participate in the emergency and recovery plans.</td>
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<tr>
<td>- Planning for Recovery 1. City and county planning has not taken into consideration the strides that others have taken with New Urbanism. We are still building builder designed developments. 2. What we should be doing is building neighborhoods which need road grids for traffic flow and to help when residents need to evacuate these neighborhoods. 3. We need bike paths, pocket parks and a corner store to facilitate walking, eliminating unnecessary driving. 4. If the city looking at what is being built? One new development on 12, just east of Mission has a two story house almost on top of 12? Kids are going to live there, and imagine the traffic noise! 5. I have not only studied New Urbanism, but also visited many neighborhoods that were developed using that criteria, in Florida, Portland and even in California. You had a nationally known planner, Peter Calthorpe, do a plan for Sonoma County. Must have hit the round file! Unfortunately we had the same thing happen in Tampa, where i worked on a plan with Adres Duany. 6. And a i have little to say for the concrete square downtown. No match for Healdsburg. 7. I met planners from Windsor at a Congress for New Urbanism in Miami, shortly before moving here. They got it! Hope this is a wakeup call for Santa Rosa.</td>
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1. Evacuation planning 2. Water to Forest 3. Disaster Drills 4. Tiny home/wheels added to homes before rebuild/RVs that look like cottages 5. Rent stabilization/living wage
### Public Input for Recovery & Resiliency Framework

**Overall, what are the most pressing wildfire recovery needs for you/your family/your neighborhood?**

<table>
<thead>
<tr>
<th>Responses</th>
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<td><strong>1</strong></td>
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</tbody>
</table>
## Public Input for Recovery & Resiliency Framework

Overall, what are the most pressing wildfire recovery needs for you/your family/your neighborhood?

<table>
<thead>
<tr>
<th>Responses</th>
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<td>18</td>
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<td>46</td>
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</tbody>
</table>
Public Input for Recovery & Resiliency Framework

Overall, what are the most pressing wildfire recovery needs for you/your family/your neighborhood?

Answered 104
Skipped 4

Responses

47 n/a
48 Lack of employees for our business
49 housing
50 Emotional, employment
51 Electricity
52 County needs to identify land (parking lot etc.) and designate various "homeless temporary housing options", verses pushing the homeless all over town.
County needs to provide facilities for homeless to use restrooms, hopefully an option for showers. It seems people complain about homeless in "their neighborhood", but there has been no solid plan to provide resources.
(areas for people who may have minimum income, may have an RV, vehicle; then there is another population, who has even less resources. The homeless, who may or may not have a tent, need to have an area to set up, toilets, garbage dumpsters, bus passes to resources). Breaking up camps and destroying the few possessions a homeless person has is NOT a solution.
53 Better communications and broadband infrastructure
Better management of forests (consider biomass implementation)
54 Due to the power outages, we lost all of the food in our two refrigerators, and the spoiled food molded and caused a pretty toxic odor & staining. The pool turned into a black lagoon with no power to run the pump & all of the ash & debris. Our insurance won’t cover the monetary losses, and we do not have the money to repair and replace.
55 Housing
56 Low-cost housing!!!
The UK Mail ranked Santa Rosa as the #19th most expensive place to live in the WORLD!!? Old retired rich winos, tourists, egregiously overpaid board of dupes (more than the President of the USA??!), in debt students, and slaves- this is your population here. There is NO MIDDLE!
57 Emotional support/counseling
58 Affordable, MULTI-UNIT housing, and NIMBYS be damned.
59 Getting our debris removal invoice.
60 affordable housing
61 Housing that is affordable for middle and upper middle income families. Improvements in schools and other infrastructure.
62 Rebuilding destroyed housing and insuring that when rebuilt homes are sold they are not converted to VRBO homes. Also protect creeks near burned areas from runoff and replant vegetation along creeks.
63 More affordable housing
That they finish so I can get some much needed rest. I live in Coffey Park and the noise from PGE and construction is causing me much anxiety issues as I cannot seem to get some piece and quite I desperately need.
64 Housing and housing security
65 Housing
66 Housing. AFFORDABLE housing.
67 housing
68 rebuilding housing and additional housing
69 N/A
70 Payback from FEMA to the County of Sonoma
## Public Input for Recovery & Resiliency Framework

**Overall, what are the most pressing wildfire recovery needs for you/your family/your neighborhood?**

<table>
<thead>
<tr>
<th>Responses</th>
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<tbody>
<tr>
<td><strong>104</strong> Answered</td>
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<tr>
<td><strong>4</strong> Skipped</td>
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</table>

1. I think that they would be to get more affordable housing. Since the fires we had a growth in homeless population and I wish that we can find a way to help them and to avoid homelessness in other families.

2. Fire prevention, increase in firefighter staffing

3. Homeless re-housing services for those displaced by the fires.

4. Testing for possible health effects of the toxic smoke during, potential groundwater contamination and toxic dust after the fires.

5. Tree trimming and other fire prevention measures. Trees are growing right through the power lines.

6. Timely notification and accurate information

7. Lack of communications, especially for people with out computer phones - knowing who to talk to and where to go. Paying for long term counseling. non reimbursed costs.

8. Future prevention of fires

9. Housing

10. Rebuilding of the houses, replanting trees and shrubs

11. My immediate family and neighborhood thankfully emerged relatively unscathed. We're close enough by Fountain Grove, though.

12. Lack of available housing causing landlords to increase rents by their allowed 10%. If our apartments would have been burned (less than 1/2 mile away) we would have been forced to leave Sonoma County.

13. Infrastructure. The roads, communications, LE services and water to help firefighting.

14. Providing more funding to the Emergency Operations Center. We need a modernized system which involved up to date software as well as a robust GIS (Geographic Information System) to spatially show events as they are happening. This had to be generally funded. Not by grants.

15. Keeping up-dated on the status of the fires.

16. Housing. It was difficult to find affordable rentals prior to the fire and now it feels near impossible. Rent is very high, available units are low. I feel like I cannot live in the community I work for. I feel like I will never be able to afford to purchase a home here in Sonoma County.

17. Rebuilding our home.

18. Replacing or building new, affordable homes.

19. Housing

20. Lack of subcontractors to do the work at affordable prices


22. Retaining residents, so tax base and commercial activity doesn't shrink more

23. Housing costs

24. Getting out safe by being notified timely

25. Affordable housing

26. Affordable housing

27. Trauma counseling

28. Stable economy and housing

29. Having enough money to rebuild our home

30. In Petaluma, the need is for preparation, specifically evacuation drills.

31. Housing

32. Rent Assistance, Therapy/Counseling, Safety, and Self-Care choices especially at my work place. As a first responder I need ways to release my stress between clients.

33. Financial assistance would really be appreciated even though we have insurance we are really struggling.
<table>
<thead>
<tr>
<th>Responses</th>
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<tbody>
<tr>
<td><strong>1</strong> Being able to get people out of an area fast if that is what needs to be done, or help in fast.</td>
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<td><strong>2</strong> Accountability for officials that did not warn citizens during the first hours of the the fire</td>
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<tr>
<td><strong>3</strong> Quick references for emergencies. Comcast was out &amp; some of us didn't see any real coverage - not all of us are on Facebook</td>
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<tr>
<td><strong>4</strong> We need to have effective warning systems that reach ALL residents. All residents need to have regular practice getting themselves and their families to safety when needed.</td>
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<tr>
<td><strong>5</strong> Ease of communication with all neighborhoods to announce oncoming disaster</td>
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<tr>
<td><strong>6</strong> See above. Apologize. Recognize publicly frequently and earnestly that you will prioritize safety. It is unconscionable that the person in charge of emergency responses was clueless that the Wireless Emergency Alert system could be targeted. Stop approving building in high fire zones for taxes and start approving high density housing near public transportation hubs so we can get the housing we need without opening this county up for more death and destruction. Forest management; water management; education, oversight, accountability for leadership. And give up those fat pensions. I'll be working until age 70 to pay for government workers to retire in their 50s. Yes, that builds resentment.</td>
</tr>
<tr>
<td><strong>7</strong> Trainings on how to prepare for something like this.</td>
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<td><strong>8</strong> A better emergency notification system. I turn my cell phone sound off at night. I live in constant fear I'll Miss the Nixle alert</td>
</tr>
<tr>
<td><strong>9</strong> Cell service, better communication</td>
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<td><strong>10</strong> Making sure everyone is getting the Sherriff's notifications over the phone, and up-to-date info on the internet tied to those notifications.</td>
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<td><strong>11</strong> Establishment of plans of evacuation for neighborhoods, hospitals, and elderly care facilities</td>
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<tr>
<td><strong>12</strong> Keeping roads clear when fires or earthquakes fall trees, game plans for evacuation (including and prioritizing ALL animals), and protection of our water sources.</td>
</tr>
<tr>
<td><strong>13</strong> I think we need more stability and versatility in our powergrid. Battery backups in the homes and solar power so in the event of a power outage we can remain connected with what is going on.</td>
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<tr>
<td><strong>14</strong> Housing for displaced persons/pets. Access to clean water. Reliable alert system such as sirens to make aware of emergency situation</td>
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<tr>
<td><strong>15</strong> Better warning system - cameras in certain areas; fire providers on alert when weather forecast is high winds and high temps; continue SoCo Alerts and Nixel info; better communication with folks answering 911 calls; communities - whether via HOAs or block system taking responsibility for establishing phone lines/emails/door-to-door, if needed</td>
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<td><strong>16</strong> Communication: land lines, cells, email, texts, TV, phone tree (neighborhood watch captain); business emergency contact list, etc. And the roll out to the citizens in a emergency</td>
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<td><strong>17</strong> - Funding for fuels reduction and creating defensible space around homes.</td>
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<td><strong>18</strong> Defensible space.</td>
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<td><strong>19</strong> Warning of disaster and updates to residents</td>
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<td><strong>20</strong> Training for county employees who should be relied upon the help immediately following a disaster.</td>
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<td><strong>21</strong> Timely &amp; Accurate information about evacuation areas, where to evacuate too, and what route to take to evacuate. Alert citizens earlier for evacuations.</td>
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<tr>
<td><strong>22</strong> Warning systems, education on how to make our homes/neighborhoods more fire resistant, underground utilities</td>
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<tr>
<td><strong>23</strong> Clear warnings/ announcement</td>
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<tr>
<td><strong>24</strong> Communication system</td>
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<td><strong>25</strong> NA</td>
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### Public Input for Recovery & Resiliency Framework

**After the wildfires, what are the most pressing needs facing our community for COMMUNITY PREPAREDNESS?**

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<tbody>
<tr>
<td>26</td>
<td>Central communication systems to disseminate relevant and timely information</td>
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<tr>
<td>27</td>
<td>a warning system</td>
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<tr>
<td>28</td>
<td>Better communication system for notifying residents of current &amp; emergency conditions</td>
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</table>

- Look at what just happened in Greece. Tons of people were stranded and trapped by the wildfires. They had to jump into the ocean to survive. That probably would have been the case with us if our fires hadn't occurred in the middle of the night (except we didn't have a nearby ocean to jump into). We need better roads, better traffic flow. Our road system is built like we're a rural area, even though we are becoming more and more urbanized. When the explosion happened at Kaiser North, the surrounding roadways were clogged for hours as people tried to go around the freeway. It was an enormous mess. In the case of a natural disaster, if everyone went on the road, we would have tons more deaths. We need bigger arteries and expressways that relieve the freeway traffic. Better planning for growth. Better escape routes. A more organized process for evacuations.

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<td>29</td>
<td>Functional warning system, governmental and non-governmental organization immediate and medium-term response to disaster ready to be implemented</td>
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<td>30</td>
<td>Clear evacuation routes and plans communicated to residents per neighborhood area, clear emergency information dissemination (ie a central info source activated immediately during disaster that residents can access. EOC seemed to lag behind KSRO and no one knew about it/confusing with city jurisdiction).</td>
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- The most pressing need is for county and city governments to put aside political issues and to hold employees responsible for being prepared, to make certain that the goal is protecting the community and not employee's jobs, and to become educated in the best practices of preparedness and to implement these practices.

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<td>31</td>
<td>To have an ALERT system of various types. Besides phone and internet alerts, How about some good old time alerts: back east/mid-west for tornadoes etc. - there are MANUAL alarm systems that SOUND off. In fact, they have test alerts on certain day week at NOON (i.e. Fridays).</td>
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- That those affected are made aware of any danger asap.

- Adequate alert systems, reaching out to all residents re: preparedness

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<tbody>
<tr>
<td>32</td>
<td>Housing that isn't in the urban wildland intersection</td>
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<td>33</td>
<td>A warning, like Nixel, that is specific to disasters. An organized, pre-trained, disaster preparedness plan for communities.</td>
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- Early warning system implementation; more education on fire resistant building materials; more attention to and enforcement of vegetation clearing

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<td>34</td>
<td>Education on what to do in a mass evacuation</td>
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<td>35</td>
<td>better alert system</td>
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</table>

- Better notification and escape routes....we were lucky that the fire was not bearing down on us. It took over an hour of inching along to escape from Calistoga Rd to Farmer's Lane.

- Communications systems that require better infrastructure as well.

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<td>36</td>
<td>Goal &quot;1.3 Lead, support, and train community members to build and sustain individual and neighborhood preparedness, including underserved populations.&quot; Is great, we need to strengthen community connectedness and neighborhood networks. We also need to support coordination and collaboration between community services groups and agencies.</td>
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<td>37</td>
<td>Waivers on rentals/permits/ etc to allow people to help one another</td>
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<tbody>
<tr>
<td>38</td>
<td>Fire education, fuel load thinning</td>
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</table>

- DO NOT REBUILD in a fire zone. It will burn again. Insurers would be fools to re-issue insurance here. PG&E would be dumb to put the power poles back.
**Public Input for Recovery & Resiliency Framework**

After the wildfires, what are the most pressing needs facing our community for COMMUNITY PREPAREDNESS?

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<tr>
<th>Answered</th>
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<tbody>
<tr>
<td>49</td>
<td>communication</td>
</tr>
<tr>
<td>50</td>
<td>Community warning and better protected power supplies</td>
</tr>
<tr>
<td>51</td>
<td>housing, better preparedness and escape routes</td>
</tr>
<tr>
<td>52</td>
<td>Getting houses built.</td>
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<tr>
<td>53</td>
<td>a more effective alert system, and/or ongoing communication system; and more functional organization at the shelters.</td>
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<tr>
<td>54</td>
<td>Targeted alerts so what is received is relevant.</td>
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<tr>
<td>55</td>
<td>We need better warning systems.</td>
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<tr>
<td>56</td>
<td>A warning system that works and alerts the necessary people. A better system that give up-to-date information and resources during the emergency.</td>
</tr>
<tr>
<td>57</td>
<td>Communication, both by land lines and cellular. Occasional write ups, posts on social media on ways to prepare for natural disasters.</td>
</tr>
<tr>
<td>58</td>
<td>rebuilding housing, additional housing</td>
</tr>
<tr>
<td>59</td>
<td>We need to have a plan and maybe we can all know what that is so we can help each other.</td>
</tr>
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<td>60</td>
<td>Better emergency awareness system for all</td>
</tr>
<tr>
<td>61</td>
<td>Education, awareness and training.</td>
</tr>
<tr>
<td>62</td>
<td>More timely emergency warnings</td>
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<tr>
<td>63</td>
<td>An evacuation plan. The route out of my neighborhood was not clear. Signs would have helped.</td>
</tr>
<tr>
<td>64</td>
<td>Housing</td>
</tr>
<tr>
<td>65</td>
<td>Debris removal information with timelines and phone numbers. Forwarding address information in order to receive tax information. Updated web site information with notifications</td>
</tr>
<tr>
<td>66</td>
<td>communicating and feedback/input from people without the technical resources (internet, smart phones) who are not being included, animal and wild life welfare, housing restrictions</td>
</tr>
<tr>
<td>67</td>
<td>Alert system when disaster strikes and plan for communication during the disaster. Our power, internet and cell signal went down on the nights of fires. No alerts, not information during the fires. When the power came back, Comcast could not restart our cable or internet so we had no access to news or internet. Some of my neighbours went into the fire area instead of away from the fire because they had no idea where to go!</td>
</tr>
<tr>
<td>68</td>
<td>Finding new ways to effectively communicate: how to prepare for future disasters, what to do during future disasters, and how to notify the community of a current disaster.</td>
</tr>
<tr>
<td>69</td>
<td>better alert systems</td>
</tr>
<tr>
<td>70</td>
<td>Plan to assist the elderly to get out of their houses. Traffic management for evacuation.</td>
</tr>
<tr>
<td>71</td>
<td>Maintenance of unincorporated areas, institute greater set backs for large parcels and tree and debris removal, or fines. Fix the communications with notifications and force the fire departments to consolidate and get organized.</td>
</tr>
<tr>
<td>72</td>
<td>being able to trust that our leaders will actually notify us thru our cell phones that there is a emergency this time!</td>
</tr>
<tr>
<td>73</td>
<td>People taking personal responsibility for their preparedness. Having a 'to go back' and ability to get what you need and get out quick are imperative. Having emergency plans with family and friends in place before disaster strikes.</td>
</tr>
<tr>
<td>74</td>
<td>Modernized and fully funded Emergency Operation Center.</td>
</tr>
<tr>
<td>75</td>
<td>Ensuring EVERYONE in the community is aware of how to sign up for and use emergency notification systems. Pressing the county and city to ensure funds are always budgeted to clear brush.</td>
</tr>
<tr>
<td>76</td>
<td>Making sure the entire community has access to emergency notifications, and then using the notifications to alert the entire community!</td>
</tr>
<tr>
<td>77</td>
<td>Agency preparedness leads to community preparedness, governmental, health, and other stakeholders need to work together (MOUs) in PREPARING and RECOVERY</td>
</tr>
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</table>
Public Input for Recovery & Resiliency Framework

After the wildfires, what are the most pressing needs facing our community for COMMUNITY PREPAREDNESS?

Answered 87

Skipped 21

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<tbody>
<tr>
<td>78</td>
<td>Better notification system; public acceptance of and action regarding better brush clearing; emergency readiness</td>
</tr>
<tr>
<td>79</td>
<td>Disaster Worker training for all County employees</td>
</tr>
<tr>
<td>80</td>
<td>County permit/building issues takes too long</td>
</tr>
<tr>
<td>81</td>
<td>Better communication</td>
</tr>
<tr>
<td>82</td>
<td>A state of the art alert system and FIRE FIGHTERS ON THE FIRES STAT. Apparently our Bennett Valley Fire Station personnel did not even know our homes were on fire.</td>
</tr>
<tr>
<td>83</td>
<td>Communication: one place where citizens can go for updated information, say four times a day.</td>
</tr>
<tr>
<td>84</td>
<td>1. How to prepare for the next disaster; 2. Education and Outreach re: Disaster Notification and Messaging; 3. Notification and updates re: evacuation sites</td>
</tr>
<tr>
<td>85</td>
<td>We need to promote workshops to help our community to have their insurance, medical, professional, and personal paperwork ready for any kind of emergency. Promote safety comities within the community in order to be organize and ready to work as a team in case of a mayor disaster.</td>
</tr>
<tr>
<td>86</td>
<td>Food and financial help. Support groups would also help</td>
</tr>
<tr>
<td>87</td>
<td>What would you add or delete from the following draft Vision for ....</td>
</tr>
</tbody>
</table>
Public Input for Recovery & Resiliency Framework

What are some possible solutions?

Answered

<table>
<thead>
<tr>
<th>Responses</th>
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25 | nA |
### Public Input for Recovery & Resiliency Framework

What are some possible solutions?

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<tbody>
<tr>
<td>25</td>
<td>AM radio station (and associated web/internet site) dedicated to Sonoma County crisis events</td>
</tr>
<tr>
<td>26</td>
<td>robo calls</td>
</tr>
<tr>
<td>27</td>
<td>In charge officials come up with (and utilize) a plan for such situations.</td>
</tr>
<tr>
<td>28</td>
<td>I'm not a traffic engineer. But how can you make traffic flow better? I grew up in Santa Clara and their roadways are AMAZING.</td>
</tr>
<tr>
<td>29</td>
<td>Functional phone warning or combination of siren and radio</td>
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<tr>
<td>30</td>
<td>Evacuation planning with experts; similar to plans presented at SSU fire symposium this year. Possible central EOC for city and county, perhaps at disaster staging area instead of offsite to enable shared morning briefings.</td>
</tr>
<tr>
<td>31</td>
<td>See #2</td>
</tr>
<tr>
<td>32</td>
<td>As mentioned above in response to question #2.</td>
</tr>
<tr>
<td>33</td>
<td>Additional funding. Better, quicker dissemination of emergency information</td>
</tr>
<tr>
<td>34</td>
<td>I believe the two issues were 1. Not wanting to create mass hysteria and chaos by having people flood the roads that weren't actually needing to be evacuated. 2. Not enough characters on Nixle to explain exactly what areas of Sonoma County the danger was in. My solution to those issues are an alert on Nixle and other media outlets stating there is an emergency and to call (xxx) xxx-xxxx for more information. The number could have a recorded message and also either give out another number to call if you need to speak to someone or the option to push &quot;O&quot; for an operator for more information that way 911 isn't tied up with non-emergency calls and people that need the information have access to it.</td>
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<tr>
<td>35</td>
<td>FEMA training required even for small communities and municipalities, so staff at emergency shelters, that pop up without Red Cross understand who is in charge and how to handle the deluge of volunteers.</td>
</tr>
<tr>
<td>36</td>
<td>This can be done by supporting community gathering spaces, community gardens, parks, and landscape design that invites community participation. The organizational coordination could be done by leveraging existing platforms such as Recovers.org.</td>
</tr>
<tr>
<td>37</td>
<td>Implement obligatory text/phone notifications for affected and adjacent areas. Require fire resistant building materials in high risk zones (taxes on those who choose to live in those zones for fire districts)</td>
</tr>
<tr>
<td>38</td>
<td>cell phone alerts</td>
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<tr>
<td>39</td>
<td>alternate exit routes</td>
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<tr>
<td>40</td>
<td>Radio and Television ads with a short to the point message on what steps to take. along the lines of Stop Drop and Roll</td>
</tr>
<tr>
<td>41</td>
<td>identify appropriate space for people to park RVs (Cal Fire on W. College seems to have some extra space, if no space is available within city limits, identify land somewhere. Provide Porta potties, maybe a bus stop close by or shuttle. Allow people to get their non permitted rentals/rooms permitted (sanction free &amp; fee waivers) to provide more housing. Address issue of home owners charging incredibly high rent, forcing people out of the area. Better training for county workers and possibly community agencies to work together.</td>
</tr>
<tr>
<td>42</td>
<td>My understanding is that the County is already working on a better alert system. Better traffic direction at intersections along the escape route. With the signals out, people were stopping at the intersections that had lights (even if there was no cross traffic). This caused a huge backup from Farmer's Lane to well beyond Calistoga Rd.</td>
</tr>
<tr>
<td>43</td>
<td>Build broadband infrastructure</td>
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<tr>
<td>43</td>
<td>Fund a program directed towards helping communities clear out additional fire escapes</td>
</tr>
<tr>
<td>43</td>
<td>Early warning system - sirens. Don't rely on high tech.</td>
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Public Input for Recovery & Resiliency Framework

What are some possible solutions?

Answered: 78
Skipped: 30

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<tr>
<td>44</td>
<td>resources for fuel load thinning, investment in fire ecology education</td>
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<tr>
<td>45</td>
<td>Build 5 story condos of 200 sq. ft apartments. Sell them for $100k and you will have a sustainable workforce for the future.</td>
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<td>46</td>
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<tr>
<td>47</td>
<td>An Amber-alert system where the alert goes throughout Sonoma County, and more aggressive vegetation trimming by power lines. I understand that some homeowners won't like that, but protecting the public takes priority over protecting property values. 'Brown-outs' when high winds are predicted would be a good idea.</td>
</tr>
<tr>
<td>48</td>
<td>small home villages, at cost preparedness bags, mapped routes of escape depending on where closures are. Citizens to help block streets to make a barrio so nobody has to stop they just go go go</td>
</tr>
<tr>
<td>49</td>
<td>Hard to say since it is a homeowner controlled decision. I believe permits are being streamlined, so it may just be a matter of cost and locating contractors.</td>
</tr>
<tr>
<td>50</td>
<td>clear lines of responsibility for all functions of running a shelter; clarity beforehand as to whether the Red Cross will be involved and whether they actually do report people to the gov't in any fashion - this fear kept many folks needing shelter away.</td>
</tr>
<tr>
<td>51</td>
<td>Improve NIXLE</td>
</tr>
<tr>
<td>52</td>
<td>County Admin needs to strategize and come up with a solid plan and steps to take. There needs to be more people at the top (management) that are trained to handle emergencies and disasters.</td>
</tr>
<tr>
<td>53</td>
<td>permit process too long and too expensive. Use the subject matter experts you already have on staff and add support staff to have best use of their experience. More pro-active legislative advocacy, increase funding sources.</td>
</tr>
<tr>
<td>54</td>
<td>Maybe having more shelters in place and a written plan on how things are suppose to work .</td>
</tr>
<tr>
<td>55</td>
<td>Evacuation plans and information: published list of evacuation centers that will be opened in the event of an emergency, escape route plans and standard information sources. Annual disaster training for city and County staff so they may help and advise their neighbors in the event of an emergency.</td>
</tr>
<tr>
<td>56</td>
<td>Nixle could have sent us a road closures alert.</td>
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<tr>
<td>57</td>
<td>Affordable housing construction, comprehensive rent control measures, and living wages.</td>
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<tr>
<td>58</td>
<td>Division Managers updating phone messages, County web sites posting a clear and concise message to residents and employees receiving the &quot;same&quot; message to deliver to residents.</td>
</tr>
<tr>
<td>59</td>
<td>door to door and mail info to people especially elderly complexes/neighborhoods; committees including citizens not just elected officials and managers, looking at where building and how building is taking place; changes in zoning permitting - for instance I would allow a small self contained tiny house but permitting says no.</td>
</tr>
<tr>
<td>60</td>
<td>Use Amber type alert as soon as the disaster strikes. Send as much information as possible. There has to be some back up system for spreading communication - maybe radios. Work with cell phone providers to build back up system in case of disaster.</td>
</tr>
<tr>
<td>61</td>
<td>Create a nixle type alert for disasters only (not to include other events like road closures for a bike race, etc), annual community forums for emergency/disaster preparedness, ongoing requests for feedback after emergencies/ disasters like this survey, information provided by the county/ city to schools and businesses about how to prepare for a disaster at school/work/home...</td>
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<tr>
<td>62</td>
<td>possibly horns/sirens cell/text may not always work</td>
</tr>
<tr>
<td>63</td>
<td>Neighbors helping neighbors evacuate when time, or at least checking on them as evacuations occur. Heavier police assignments for traffic control at major intersections to keep traffic moving.</td>
</tr>
<tr>
<td>64</td>
<td>Stop any further new building (not the re-building) until the infrastructure is fixed. Stop giving away funds for temporary projects like tiny houses for 12 vets and fix the big stuff, like water, communications, fire department consolidation, LE overseeing OES, staffing it like a true agency, not folks who have never dealt with emergencies.</td>
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<tr>
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<td>Solution</td>
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<tr>
<td>65</td>
<td>having leaders that will actually make a decision without having several thousand meetings about the subject</td>
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<tr>
<td>66</td>
<td>A place in various communities where emergency preparation information and kits are sold/distributed in such a way people will come out and learn more and get what they need. This should be done NOW while people are thinking about disasters. If the next disaster is an earthquake or fire, we need to be prepared.</td>
</tr>
<tr>
<td>67</td>
<td>General Plan funding of EOC. Not grant only funding. We have to make emergency preparedness a top priority.</td>
</tr>
<tr>
<td>68</td>
<td>Better outreach in neighborhoods. Making city and county offices and information more inviting and openly available, by putting effort into this. Most of what we have heard since the fires has been word of mouth, not by notification of the city or county.</td>
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<td>69</td>
<td>Landline and mobile phone registry that is only to be used for county-wide emergency notifications. Not an elective service that might omit some people.</td>
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<td>70</td>
<td>Binding agreements between agencies, possibly consistently and quarterly involving volunteers from the community in stakeholder meetings and creating a common communication forum for ongoing information</td>
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<tr>
<td>71</td>
<td>better notification system; public outreach and education</td>
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<tr>
<td>72</td>
<td>streamline processes</td>
</tr>
<tr>
<td>73</td>
<td>better phone notifications</td>
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<tr>
<td>74</td>
<td>Intensive investigation and immediate correction of faults.</td>
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<tr>
<td>75</td>
<td>We need a Crisis Communications Coordinator.</td>
</tr>
<tr>
<td>76</td>
<td>1. County-wide system that disaggregates notifications as needed via geographic disaster sites; 2. Disaster Preparedness Challenge - Contest for community with best Plan, most prepared households, education campaign, 3. Grant non-profits to provide outreach, education and resources</td>
</tr>
<tr>
<td>77</td>
<td>Provide grants to the different non-profits and committed citizens to support them in the organization of these committees and workshops.</td>
</tr>
<tr>
<td>78</td>
<td>more fire events for supplies food and gift cards would help</td>
</tr>
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**Public Input for Recovery & Resiliency Framework**

**After the wildfires, what are the most pressing needs facing our community for HOUSING?**

**Answered** 81  
**Skipped** 27

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<th>Responses</th>
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</table>
| 4 | 1. Lower fees. They are outrageously high. Fees equal the cost of completed house in other states. What are we getting for those fees other than fat pensions.  
2. Speed up the approval process. Those in charge must be accountable. There is no disincentive to delay, and there must be. Those waiting pay property taxes while they design review board waits for their next monthly meeting.  
3. Stop focusing just on low income housing. Housing is expensive in part because there is so little of it. Approve more housing until it meets the demand, lower fees, and housing prices will drop.  
4. Continue to improve public transportation. The Smart Train was a good move. We need better hours and a connection to the ferry which will come |
| 5 | Affordable options |
| 6 | Affordable housing, letting ppl live in RVs |
| 7 | Low income housing, frankly. I know a few homeless people that were just scraping by before the fires, the fire was too much for them. We can't address the homeless situation without giving these folks some housing options. |
| 8 | We need more housing, and more dense housing, in already developed areas such as downtown. |
| 9 | We need more |
| 10 | More QUALITY housing at affordable rates. Limits on newcomers buying or renting, particularly from out of state. |
| 11 | Affordable housing, inclusive of pets, that will not cause worse traffic nightmare if need to evacuate. |
| 12 | Most pressing is housing for low and very low-income people, but I don't see the solution, i.e., actual units, happened as quickly as there is the need. As more housing is built, the market will gradually "right" itself, but I think this will take a long time because even before the 5000+ residences were destroyed, there was a crisis in housing. |
| 13 | The number of units needs to increase and affordable housing, but this is not completely due to the Wildfires. |
| 14 | Affordable housing. |
| 15 | Availability of housing for ownership and to rent. This will come about in time as more and more people choose to leave this region. |
| 16 | Affordable housing and more housing options |
| 17 | Housing and shelters that are located in ALL parts of the cities and counties, not just the lower income areas. |
| 18 | Affordability |
| 19 | availability, reasonable rents, owners willing to be flexible on pets, number of occupants |
| 20 | Affordable housing. |
| 21 | Help for uninsured & undocumented |
| 22 | NA |
| 23 | Ensuring that landlords are not gouging newly displaced people; ensuring there is a back up plan (i.e. long term shelter for displaced families) in the event of another catastrophe |
| 24 | Affordable Housing for ALL - I am a County employee and in the 80% Low Income Range. I pay almost 1/2 of my net pay for a studio apartment, which is well under the HUD payment standards for monthly rent. How are low-income people supposed to live here? |
| 25 | re housing people displaced by the fire so they don't leave the community. Doing this in a way that does not make disparities worse, and then tackling the disparities that should've been addresed before the fire |
Public Input for Recovery & Resiliency Framework
After the wildfires, what are the most pressing needs facing our community for HOUSING?

Answered 81
Skipped 27

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<th>No.</th>
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<tr>
<td>26</td>
<td>Housing Prices are INSANE! There was a housing shortage before, and now it is out of control. This is part of a larger issue—the gap between rich and poor and the shrinking of the middle class. The middle class will be edged out of the housing market, and even the rental market, if the housing price trends continue as they are going. People who work in Sonoma County won’t be able to live here because the wages do not match the cost of living. And yet the voters rejected rent control—so frustrating. And the County cries broke, unable to give COLA, during one of the biggest economic booms—that’s pretty discouraging for a County employee to hear. Short answer--Affordable housing and fair wages. Please.</td>
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<tr>
<td>27</td>
<td>Clearly the housing shortage is the most pressing need. The unfortunate ripple effects of lost jobs and rising rent continues to render Sonoma County less and less affordable.</td>
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<tr>
<td>28</td>
<td>The cost of housing excludes many people in the populations discussed above from obtaining affordable housing.</td>
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<td>29</td>
<td>I think that there should be RV stations created with water &amp; sewer hook-ups (including parking). This would help a lot.</td>
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<tr>
<td>30</td>
<td>That places that we’re burned down are not turned into more expensive housing that makes it difficult for families to survive on the same income in the same Location. Also that people are provided with adequate temporary shelter.</td>
</tr>
<tr>
<td>31</td>
<td>Affordable home ownership. Apartment dwellers were suffering unreasonable rent increases prior to the fires and have increased rent along with fewer housing choices since the fires. It is impossible to save money for homeownership and emergencies when rents are increasing far faster than wages.</td>
</tr>
<tr>
<td>32</td>
<td>Affordability, rebuilding homes and apartments that people can afford to rent. Asking for proof that families make 4-6 times the monthly rent is ridiculous. First and last months rent should be enough.</td>
</tr>
<tr>
<td>33</td>
<td>affordable housing, rent control, expedited permit services</td>
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<tr>
<td>34</td>
<td>The obvious ones - Affordability and Availability</td>
</tr>
<tr>
<td>35</td>
<td>affordable housing. Affordability.</td>
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<tr>
<td>36</td>
<td>More affordable housing, more homeownership opportunities, higher density and more environmentally friendly/resilient housing.</td>
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<td>37</td>
<td>Low and moderate-income housing for service workers (from hospitality to fire/police/health to educators); change zoning to allow granny units and income units more widely throughout the county, from unincorporated to municipalities. acceptance of affordable housing in your neighborhood.</td>
</tr>
<tr>
<td>38</td>
<td>Lower income being pushed into share rental situations or out all together. Next generation can not afford to purchase or even rent</td>
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<tr>
<td>39</td>
<td>previously addressed</td>
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<tr>
<td>40</td>
<td>The permit process &amp; cost to rebuild/replace homes; the availability of affordable short term &amp; long term housing.</td>
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<tr>
<td>41</td>
<td>We need more housing. We should be building up, not out. Supply of homes goes up, prices go down.</td>
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<tr>
<td>42</td>
<td>Affordable MULTI-UNIT housing. I’m sorry to say this, being low-income myself, but Section 8 isn’t the best way to go, as Section 8 tenants can’t be vetted. This can, and often does, result in the ‘trashy projects’ that people think of when they hear ‘low income’, creating great resistance to affordable multi-units. Tenants need to be screened, regardless of income. Affordable housing near work and stores.</td>
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<tr>
<td>43</td>
<td>affordable housing and dealing with homelessness. Support services for the homeless</td>
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<tr>
<td>44</td>
<td>Cheap housing. Rents should be $750 for a one-bedroom. Anything more expensive is theft.</td>
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Public Input for Recovery & Resiliency Framework

After the wildfires, what are the most pressing needs facing our community for HOUSING?

Answered 81
Skipped 27

47 affordability. When disaster hits all rents should go to a certain amount and affordable. If you are a landlord you are prepared to lower ALL rents for a year to what the county deems affordable to help more people out and landlords can’t get rich quick.

48 Getting houses built.

49 emergency shelter for elders; a "no wrong door" approach to sheltering the homeless, according to NEED/VULNERABILITY.

50 Middle and upper middle income housing in areas with good schools.

51 Affordable and available housing.

52 Keep the housing out of the VRBO market and encourage the building of smaller homes in the 1,000 to 1,400 sf range. Build PUDs and/or condos in a multi story manner of 4 to 7 stories so we don’t continue to sprawl.

53 AFFORDABILITY. Rental prices have skyrocketed after the fires. It was bad before, but now, it does not reflect the "Sonoma County Strong" spirit. Quite the contrary! The ripple effect of the fires and loss of homes has affected many renters, forcing people to look elsewhere in order to afford a place to live.

54 We need more low income housing and possibly also some more funding for schools to do some therapy based workshops around the fires and safety to help the kids understand.

55 Availability and affordability of housing (existing as well as future development)

56 lack of housing

57 Getting permits authorized so the building can begin. Low cost housing should be a priority in areas where developers have bought up large tracts.

58 Affordable rentals and homes for purchase, especially for those who work in the community.

59 renters being evicted so rent can be raised, costs for renting and selling way over the actual worth, not accepting section 8 and low income people or pets, too many pets losing their families and homes too, people not being allowed to park and sleep safely in RVS campers or on someones property

60 Affordable BUT SAFE housing that allows for emergency evacuation if necessary.

61 Lower cost housing, lower rents

62 Lack of affordable quality housing.

63 Housing is NOT affordable for area workers. Younger families are facing the need to move to other States to be able to afford to live and enjoy life.

64 Smart re-building with additional regulation on set backs, debris removal, owner responsibility for lines on their property. Add staffing to general services to do county maintenance in areas where there is high risk for natural disasters, including flood, fire, high wind and earthquakes. Stop NEW BUILDING until infrastructure is fixed.

65 more units available

66 low income housing

67 more affordable housing and availability for low income families.

68 Building/Rebuilding homes. Ensuring that contractors/suppliers are not taking advantage of people by upping their prices where it makes it almost impossible for people to rebuild.

69 Building more, and more affordable housing: apartments and other high-density.

70 inventory/cost ~ labor not being able to afford to live in Sonoma County slowing down rebuilding ~ families moving out of the County due to housing prices

71 we need more affordable county within all communities of Sonoma county. Even more expensive communities need a affordable housing component.

72 Rent control.

73 Alternative housing such as RV parks with hookups

74 Affordable long term housing

75 Affordable housing
## Public Input for Recovery & Resiliency Framework

After the wildfires, what are the most pressing needs facing our community for HOUSING?

<table>
<thead>
<tr>
<th>Answered</th>
<th>81</th>
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<tbody>
<tr>
<td>Skipped</td>
<td>27</td>
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<tbody>
<tr>
<td>75</td>
<td>high rents and lack of rentals</td>
</tr>
<tr>
<td>76</td>
<td>permit process</td>
</tr>
<tr>
<td>77</td>
<td>Fairly priced housing for people who lost their homes.</td>
</tr>
<tr>
<td>78</td>
<td>Quantity of housing, and we also need to stop pricing out employees, such as teachers.</td>
</tr>
<tr>
<td>79</td>
<td>1. Note: vision should address Affirmatively Furthering Fair Housing... (AFFH, HUD requirement...);</td>
</tr>
<tr>
<td></td>
<td>2. Affordable rentals</td>
</tr>
<tr>
<td></td>
<td>3. Streamlining rebuilding</td>
</tr>
<tr>
<td>80</td>
<td>Insane living cost. The rent rates are so elevated for most of the vulnerable people who need housing. The requirements that landlords are currently asking from this clients are far away from the reality of many of the people who have being affected by the fires. The lack of housing was really bad before the fires but after the fires become unbearable. We need more affordable housing units. Especially for vulnerable populations such as Domestic Violence survivors, Human and Labor Trafficking survivors, and mentally challenged people. We need to educate the landlords in regards of the needs of these populations because even when these people have voucher 8 or any other type of assistance they don't want to rent the properties to them.</td>
</tr>
<tr>
<td>81</td>
<td>affordable housing for people displaced by losing their home or being put out by land lords so that they can get more money from other renters</td>
</tr>
</tbody>
</table>
### Public Input for Recovery & Resiliency Framework

**What are some possible solutions?**

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<tr>
<th>Responses</th>
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## Public Input for Recovery & Resiliency Framework

**What are some possible solutions?**

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<td>73</td>
<td>35</td>
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</table>

| 25 | I don't know, I mean, this is something happening everywhere for the most part. I don't see how you're going to make housing more affordable from the County Planning level. It's partly a supply and demand issue, but you can't just build a ton of houses. There's only so much space to build, and we don't have the transportation infrastructure to support high density housing (see my comments about traffic, above). Low income housing requirements do not solve the problem for the middle class, who are still struggling. I'm not a planner so I don't really know the solution. Crack down on price gouging? Engage the work of some good planners, consult with other municipalities...? Can the County pass a rent control ordinance without needing voter approval? |
| 26 | I'd prefer to see mixed housing solutions, with high density infill as a priority over urban sprawl. I support streamlining of some permit requirements but do not support the removal of design review and environmental requirements. I support hiring additional permit staff to hasten review process without compromising standards. Finally, I'd like to see better transit options for commuters and improved access to groceries in the urban core to support infill housing without encouraging more traffic. |
| 27 | As mentioned in response to question #4 above. |
| 28 | Additional tax dollars. Rules about what is done with properties that were affected by the fire. More organized information infrastructure. |
| 29 | Tiny houses, condos and townhomes people can buy empower people by stabilizing their housing costs. Using a Habitat for Humanity model would be a great start - empowering people. |
| 30 | We need to have rent control- we need to make sure that companies are using fair practices and not raising the rents too high to take advantage of this crisis. |
| 31 | My solution isn't legally or constitutionally possible but I feel that just like at a hotel or any other business when we are at full capacity to not allow any more people to move in until someone moves out or dies - I know that isn’t a feasible solution but it certainly seems fair for the people that currently live here and/or were born and raised her to not have to bear more burden of traffic congestion and lines for everything. I am a fourth generation Santa Rosan and I am sadly considering moving out of Sonoma County because it is just too crowded. |
| 32 | Rent control |
| 33 | New financing mechanisms, better land use policies |
| 34 | See above in number 4. |
| 35 | Support from local government funding for affordable housing |
| 36 | Reduce High end building and focus on entry level homes Spend money in creative housing uses for existing empty buildings |
| 37 | Previously addressed (Old Juvenile Hall, Old Valley of the Moon, Cal Fire Land, ...) |
| 38 | Streamline the permit process after a large disaster; reduce or waive some of the fees. |
| 39 | Build more homes into rural areas, and build on top of homes in urban areas. |
| 40 | See Number 4 above. At one time California had a program where landlords received a tax benefit for setting aside an X number of units for state-defined low income, in exchange for rents not going beyond $1000 a month. As this wasn't HUD, low-income tenants could be screened, just as any other potential tenant. This was discontinued around 2012. Could this be brought back, with maybe the restriction being $1200/$1300 a month? |
| 41 | Build more apartments. |
| 42 | Create affordable housing areas, invest in mental health and support services |
| 43 | See above. |
**Public Input for Recovery & Resiliency Framework**

What are some possible solutions?

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<tbody>
<tr>
<td>44 more trailer parks, more hotel rooms with kitchens, old hospitals into homes. Laws that do not allow for frivolous law suits.</td>
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<td>45 See prior answers</td>
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<td>46 County management needs to speak with all stakeholders including the hospitals, to identify funding for emergency beds for elders; more money to Catholic Charities for implementing a coordinated entry to shelters. This is hit and miss right now.</td>
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<td>47 Develop open space where available and improve schools in growing areas.</td>
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<td>48 Either pay workers a living wage or actually build enough housing for everyone to either buy or rent in this area. The median cost of a house in Sonoma County is $750,000.00. The average income of a household in Sonoma County is $75,000.00. That is a huge gap.</td>
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<td>49 Build smaller and build multi story.</td>
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<td>50 I don’t know how rental prices can be regulated, but the cost of living in this county is out of control, making what i thought was a decent wage feel tight.</td>
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<td>51 Tighter regulations on who qualifies for existing Low income housing. Immediate freeze of rental prices not to exceed values charged within 90 days prior to fires, and not to exceed existing mortgage payment and %of property tax amount to be charged for rentals after fire.</td>
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<tr>
<td>52 ADU’s</td>
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<td>53 Not sure.</td>
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<tr>
<td>54 Higher wages for county workers, less red tape for builders, create affordable housing that doesn't just include &quot;low income housing&quot;- many county workers fall above low income but well below being able to afford general housing.</td>
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<tr>
<td>55 allow long term camping, allow people to sleep in public places with safe guards and rules for health, let some tent encampments stay, allow people to invite self contained tiny houses and trailers on their property longer term, forbid continual price jacks to low income and renters and evicted long term solid renters so owner can make money off this.</td>
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<td>56 Review all exits from main subdivisions to make sure that all people would be able to evacuate if necessary. When building housing focus not only on quantity, affordability but also safety - access to exits, close proximity to fire stations</td>
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<td>57 New construction, reconstruction of available housing or convert housing.</td>
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<td>58 Obviously rent control, but it may be too late.</td>
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<td>59 STOP ADDITIONAL HOUSING UNITS UNTIL RE-BUILD HAS EQUALIZED AND INFRASTRUCTURE FIXED......</td>
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<td>60 build upward in existing city-center areas rather than sprawl</td>
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<td>61 build more apartment complexes and less million dollar homes</td>
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<tr>
<td>62 I wish I knew! Maybe rent control in times like this! instead of landlords raising rents because insurance companies paying the rents, make it affordable to not all insurance proceeds are used up so quickly!</td>
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<tr>
<td>63 Having open forums with local contractors and suppliers. Making sure needs are met both for business owners and families in need of rebuilding. A house is no good to someone if they have to sell it once it’s built because they cannot afford to live in it.</td>
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<tr>
<td>64 Create infill housing, and high-density housing. Use money languishing with large corporations to subsidize affordable housing.</td>
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<td>65 that is a difficult one ~ training kids out of school and in the JC system for labor positions is a great idea and one that received a grant ~ folks who already live in Sonoma County and would like to work but don't have jobs could train, perhaps some training programs for some of the homeless folks that would offer support in housing opportunities through federal and state supported grant opportunities as well</td>
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<td>66 Require all new subdivisions to in corporate a number of low income housing so that low income families can buy a house here in Sonoma county.</td>
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**Public Input for Recovery & Resiliency Framework**

After the wildfires, what are the most pressing needs facing our community for our ECONOMY?

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</table>
| 25 | I don't know if this question is aimed at the County as an employer, or the County as a service provider for the public, but I want to speak to both.  
As an employer: I hear all the whispers that the County cannot afford to provide wage increases to its employees right now. I can't pretend to know the inner financial workings of this massive institution. But as a County worker and fire victim, I would really love to see a sincere effort by the County to get their finances figured out. If they can't pay us a fair wage during an economic boom, what can we expect when the economy crashes? I'm really worried about the future. As a mother of young children, over half my salary already goes toward child care. I feel economically insecure, and I'm above average for earnings for County employees! Something has to be done. If the County can't afford to pay its workers a fair wage commensurate with the cost of living in this area, while also providing a respectable benefits package (which is the incentive for working at the County as opposed to a private company), something needs to change with the way the County is managing its money.  
As a service provider: What can be done to encourage other businesses to also pay a fair wage? A good economy comes from people feeling financially secure, right? As far as fire recovery goes, I have no idea what has happened to all the people who lost their jobs after the fires. Or all the victims whose homes didn't necessarily burn, but were secondarily displaced as a result of the fires. There were so many things that were financially devastating from the fires, but things weren't great before either. |
<p>| 26 | Not losing members of our community that perform Economically or socially useful Jobs |
| 27 | Jobs at various levels throughout the economy. It seems that many local businesses have closed due to lack of customers post fire; ie coffey park residents have been displaced and their neighborhood businesses are failing due to lack of traffic. I'd like to see more diversity in businesses for locals, particularly in the food service sector. |
| 28 | Getting as many people to work as possible - education, job training programs. placement, incentives for business owners to hire and train employees, support for people re-entering the workforce, childcare |
| 29 | Perhaps open up food banks to LOW income WORKING families. Open up FREE swap meets where members of the public could donate items to TRUE fire victims with proper proof. |
| 30 | ? |
| 31 | Housing, housing, housing. We are seeing a fair number of people leaving the area for more affordable housing - this began before the fires and has increased significantly. This is also indicated by the rising number of homeless. |
| 32 | good paying jobs w/ benefits, job options besides low-paying tourism/hospitality related jobs |
| 33 | I know many businesses were lost which means their employees also lost their income. I think we should keep the jobs in Sonoma County and not farm out anything. Especially regarding the clean up and rebuild. |
| 34 | bring back our hotels that were burned down so tourism can continue. . |
| 35 | Retention of employees, workforce development and skilled labor |
| 36 | Job trainings for jobs that pay a living wage so workers can afford to live here. And support of our local businesses who chipped in so much during the crisis. |
| 37 | Housing for workers. Our family business has had to downsize due to not enough workers - with unemployment so low, new workers can't come into the county because they can't afford it, and others are forced to leave. |
| 38 | retaining blue collar workers who find it difficult financially to live in Sonoma County |
| 39 | Living wages |</p>
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<tbody>
<tr>
<td>40</td>
<td>affordable housing and accessible and affordable public transportation for people living further away (Sac area, SF, etc all have great train transportation. Need trains coming from the north, Solano County, Lake County). County and city need to be an example of paying FAIR wages so people can afford to live here, shop here etc.</td>
</tr>
<tr>
<td>41</td>
<td>Tourism; jobs for those who lost their employment. In some respect, the extended benefits paid to people who lost jobs is detrimental. What is the motivation to return to work?</td>
</tr>
<tr>
<td>42</td>
<td>We need better broadband services to everyone. More technical/skilled based jobs and training programs.</td>
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<tr>
<td>43</td>
<td>Find ways to retain young generations for workforce.</td>
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<tr>
<td>44</td>
<td>Housing, again. Better public transportation impact on tourism, due to loss of hotels, homes and perception of damage to area from outside visitors.</td>
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<tr>
<td>45</td>
<td>affordable housing, tending the wild areas of our community</td>
</tr>
<tr>
<td>46</td>
<td>Cheap housing!</td>
</tr>
<tr>
<td>47</td>
<td>loss of residence and lack of money coming in. companies are going under</td>
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<tr>
<td>48</td>
<td>Getting business rebuilt in the Santa Rosa area. Some businesses are leaving the area but staying within the county, which is okay, but the city of Santa Rosa needs businesses to be rebuilt here.</td>
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<tr>
<td>49</td>
<td>Keeping businesses from moving out of county; training skilled workers in our high schools to take the jobs that go underfilled (i.e., construction).</td>
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<tr>
<td>50</td>
<td>Raising the tax base.</td>
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<td>51</td>
<td>stable jobs that pay more than minimum wage</td>
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<tr>
<td>52</td>
<td>Affordable housing.</td>
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<tr>
<td>53</td>
<td>HOUSING. AFFORDABLE HOUSING.</td>
</tr>
<tr>
<td>54</td>
<td>Higher wages, lower medical insurance and lower mortgage and housing cost.</td>
</tr>
<tr>
<td>55</td>
<td>Affordable housing and assistance with employment opportunities for those displaced due to disaster.</td>
</tr>
<tr>
<td>56</td>
<td>Rebuilding Housing focusing not only on quantity and affordability but also SAFETY</td>
</tr>
<tr>
<td>57</td>
<td>local people losing jobs to outsiders who are brought in, failed businesses mean more unemployed, loss of economy means less jobs - like hiring 1 person instead of 3, letting box chain stores and franchised places who can afford to build in over local business who cannot afford it</td>
</tr>
<tr>
<td>58</td>
<td>loss of income for independent workers, budget deficit for the county of sonom</td>
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<td>59</td>
<td>Housing for low-income. Otherwise we could be less diverse.</td>
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<td>60</td>
<td>Higher working wage, continue to rebuild businesses</td>
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<td>61</td>
<td>Lack of affordable housing requiring individuals to leave.</td>
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<td>62</td>
<td>Assisting businesses to rebuild quickly. Watch for price gouging.</td>
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<tr>
<td>63</td>
<td>New jobs for employees who lose their jobs</td>
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<tr>
<td>64</td>
<td>Use the resources of the SRJC and Habitat for Humanity and get more people in the trades. Stop funneling money to homeless and outreach and use it to create housing for teachers, tradesmen and women and workers who commit to helping the community, not costing us more.</td>
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<tr>
<td>65</td>
<td>skilled labor of all sorts</td>
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<tr>
<td>66</td>
<td>encourage manufacturers to move into Sonoma county</td>
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<tr>
<td>67</td>
<td>creating entry and mid-level jobs that pay enough for someone to live in this area.</td>
</tr>
<tr>
<td>68</td>
<td>Incorporating regular COLAs into public employees wages. You want your government employees to be able to live in this community. Also affordable housing options and that is not just rent. Have affordable housing that folks can actually buy and be a part of the community.</td>
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Public Input for Recovery & Resiliency Framework

After the wildfires, what are the most pressing needs facing our community for our ECONOMY?

Answered
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<tr>
<td>69</td>
<td>affordable housing.</td>
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<tr>
<td>70</td>
<td>retaining the population ~ cost of rents, housing</td>
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<tr>
<td>71</td>
<td>Keeping the business local as much as possible</td>
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<td>72</td>
<td>Traffic</td>
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<td>73</td>
<td>having a home</td>
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<td>74</td>
<td>high costs of rent</td>
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<td>75</td>
<td>Promote the return of residents who were forced to evacuate the area and are now unable to return due to lack of housing.</td>
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<td>76</td>
<td>Encouraging people to shop locally and pitching our county to potential visitors and even small conventions.</td>
</tr>
<tr>
<td>77</td>
<td>1. Make sure Fire Disaster Impact is quantified and communicated to community - via industry sector, vocation, multiplier effect, impact on local public sector coffers. Help us understand economic impact in order to plan, respond, and invest accordingly.</td>
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<td>78</td>
<td>2. Identify sectors impacted and assess need for assistance</td>
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<td>3. Determine strategic investments that address fire impact and preparedness</td>
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<td>4. Childcare for workers and those impacted. Incentive childcare (in-home and other) as growth area in economy and providing support for those entering or attempting to retain in the workforce.</td>
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<td>79</td>
<td>Rental Assistance, affordable Medical insurance, assistance to pay utilities, affordable mental health services, affordable dental care. Car insurance payments especially for the families who are actually using their cars as their homes.</td>
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<td>jobs and affordable housing</td>
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### Public Input for Recovery & Resilience Framework

**What are some possible solutions?**

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## Public Input for Recovery & Resiliency Framework

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| 29        | Again, less reliance on apartments and a greater emphasis on affordable home ownership. This can be done by limiting the number of apartment houses being approved and by incentives to encourage projects centered on home ownership. Perhaps apartment projects can be encouraged to become condo projects, etc. |
| 30        | create some "New Deal" type of jobs repairing infrastructure |
| 31        | See above I actually put my solution in the wrong box and it isn't allowing me to go back. |
| 32        | Get out messages from tourism boards to show Sonoma County is still attractive |
| 33        | destigmatize trade school and promote more practical skilled labor. |
| 34        | Construction and landscape green jobs training to support local job creation while building homes and landscapes. Partnering with Go Local to post local job openings to better communicate options available. |
| 35        | Fast track low and moderate income housing to support the service sector and middle class families. |
| 36        | Construct work force housing |
| 37        | This I do not know |
| 38        | see above |
| 39        | Sometimes I feel that benefit recipients should have to do something to help out their community in order to receive those benefits. Not just in times of disaster, but for all assistance programs. |
| 40        | Build broadband infrastructure. |
| 41        | Re name Santa Rosa a "Smart City" to attract tech workforce - new Silicon Valley. |
| 42        | Build innovation districts, more housing and clusters |
| 43        | The SMART train is good, but fares should be lower, more in line with Golden Gate Transit, which can be accomplished by eliminating the snack bars on the trains. SMART Train needs a reminder that there a good number of State and County employees that work north of Marin! More early morning train runs, please. Bus service, in turn, shouldn't be sacrificed just because a train is in place. |
| 44        | Develop a campaign to promote Sonoma County nationwide and boost the economy. |
| 45        | Invest in youth ecology corps, invest in open space as buffers... |
| 46        | Build it now...Sweat equity. Invite Mr. Carter. |
| 47        | lower rents on business parks so more can open shops. easier access to information regarding laws governing businesses, how do I get a license to make food at home and sell it? |
| 48        | Incentives for staying in the area. |
| 49        | Assist high schools with delivering that curriculum. |
| 50        | Build more middle and upper middle income housing to improve the property tax base. Bring in new businesses that pay well. |
| 51        | Keeping Sonoma County residents interested in staying in Sonoma county. Most tax payers I’ve spoken with indicate that the rising costs of construction and inflated rental market forced them to leave. Better control of costs to rebuild will be essential. |
| 52        | All housing area should have clear exit routes so people can evacuate if necessary |
| 53        | assist locals who want to keep their stores and businesses over outsiders and corporate (like that chicken fast food place over by Kmart) Several small business I frequented have closed some kind of hiring incentive to allow for hiring individuals who are local |
| 54        | training workforce in other areas that are needed |
| 55        | Low income housing. |
| 56        | Further assistance in permitting and pushing federal dollars to be available quicker. |

STOP WITH THE HANDOUTS......FIX THE INFRASTRUCTURE AND HELP THOSE EMPLOYED STRUGGLING TO BE HERE, LIKE TEACHERS AND TRADES WORKERS.
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<tr>
<td>57</td>
<td>tax breaks for moving to area</td>
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<tr>
<td>58</td>
<td>Start with unions, they are there to represent the workers. I see businesses doing well, but people doing poorly. This needs to change. We can be an example for the country, or we can go with the status quo and continue to see young people leave this area because they cannot afford to live here, even with a good job.</td>
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<tr>
<td>59</td>
<td>Regular, yearly COLAs for government employees so that wages can keep up with housing and living costs.</td>
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<td>60</td>
<td>Consider hiring local companies first before taking our business to vendors outside of the area</td>
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<tr>
<td>61</td>
<td>affordable housing, less property taxes</td>
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<tr>
<td>62</td>
<td>RENT CONTROL</td>
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<tr>
<td>63</td>
<td>Rent controls?</td>
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<td>64</td>
<td>Pass a hotel tax for starters.</td>
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<tr>
<td>65</td>
<td>Note above.</td>
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<tr>
<td>66</td>
<td>Make a coalition between the county, the different non-profits, and the providers to work on solutions to provide these services more effectively within the community</td>
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<tr>
<td>67</td>
<td>providing jobs to those of us in the area</td>
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### Public Input for Recovery & Resiliency Framework

After the wildfires, what are the most pressing needs facing our community for our NATURAL RESOURCES?

<table>
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<tr>
<th>Responses</th>
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<tbody>
<tr>
<td>1. wild land that is not kept as wild land</td>
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<tr>
<td>3. Forest and tree maintenance. The city is a total impediment as they have all these tree protection ordinances and a lot of old (read fuel for a fire) trees are protected.</td>
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<td>4. Use fire suppression tactics. Examine plant growth regularly and address it responsibly. Reverse the trust in the marijuana industry. There are bad outcomes: crime, smell, toxic illegal pesticides.</td>
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<tr>
<td>5. Water conservation</td>
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<td>6. Clean water, clearing dead trees, reforestation</td>
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<tr>
<td>7. While housing is an important issue in the recovery effort, these homes can be built with the environment in mind. We should be wary of building additional homes in areas which are fire prone. Additionally, we should reuse and renovate historic buildings without demolishing them, to preserve both the heritage of Santa Rosa and the structure of our community.</td>
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<td>8. Protection from fires</td>
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<td>9. Keeping the water quality monitored and safe, including measuring water quality at residences, since there are many factors between reservoir and consumer, other than just household pipes.</td>
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<td>10. Clearing dangerously burned trees/brush; maintaining water supply</td>
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<td>11. Continual monitoring to keep them healthy. Also, being cognizant that short-term solutions are not always the best, i.e., don’t let building happen wherever, without adequate review and analysis.</td>
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<td>12. Erosion control prior to the start of the rainy season</td>
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<td>13. Clean water.</td>
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<td>14. Keeping our water clean and contaminants away. Keeping areas free of shrubs and less likely to catch on fire.</td>
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<td>15. Permanent water conservation policies/laws for the public and businesses, including marijuana and wine industries.</td>
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<td>16. cleanup, preservation, protection</td>
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<td>17. Our over taxed waste system</td>
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<td>18. Protecting the environment &amp; community from toxic waste left by the fires</td>
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<td>19. We need to ensure the fire damage doesn’t pollute streams and soil. Replanting trees</td>
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<td>20. Ensuring that homes are not permitted to be built in areas that see wild fires as part of the natural ecological cycle.</td>
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<tr>
<td>21. Loss of nature that burned</td>
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<td>22. Hmm, specific to wildfire safety and wild land management, consider a fire management plan that includes more controlled burns. The more you suppress fire, the more catastrophic wildfires are when they actually happen.</td>
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<td>23. Not sure what other needs there are related directly to the wildfires.</td>
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<td>24. Restoring our parks</td>
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<td>25. Proper fuel, soils, and vegetation management across county lands to protect watershed and wildlife resources. Community education regarding the benefits of fire and evidence based land management practices to reduce the likelihood of a conflagration.</td>
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<tr>
<td>26. care for natural resources while re-building</td>
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Public Input for Recovery & Resiliency Framework

After the wildfires, what are the most pressing needs facing our community for our NATURAL RESOURCES?

Answered: 62
Skipped: 46

WATER - quit APPROVING wineries.

I live in Santa Rosa where as a homeowners - I have been on a WAIT list to connect to CITY WATER.

The wells in our area are being sucked down and water table destroyed by these wineries.

I am SICK and tired of EVERY other neighborhood being more IMPORTANT than West Santa Rosa. I live off Wright road and MANY of us have wells - we were PROMISED when we joined Santa Rosa that we would get CITY services - it has been 30+ years....

Limiting urban spread. Prime open land is being converted to mixed use/high density housing disrupting wildlife habitat.

til iti t ti CITY fi S t R WATER

trying to protect and prevent this magnitude from happening again. Controlled burns, better land management.

making sure our water and soil is not contaminated, NOT wasting more money and resources on places like Fountaingrove which should not be rebuilt.

Safe drinking water. Clean air.

Better maintenance of parks and land that has fuel, better ways to capture rainwater.

Focus on fire ecology - more controlled burns in high risk areas.

The listed goals are great as is any incorporation of the Living in a Fire Adapted Landscape plan.

not sure

I'm not really sure how to answer this question

We have too much Biomass. The forest floors are the worst they have looked in 50 years. Unmaintained and a fire threat.

Forest and plant re-growth to speed up burn zone enhancement

protecting our water resources, fuel load thinning in the wildlands

NO POT farmers- it is a waste of water and land for cheap housing and parks.

rebuilding our parks and vegetation burned in the fires.

Ensuring our river/stream ecosystem is restored from fire pollutants and that building debris does not threaten them.

I don't know. I hope you are speaking with experts about this.

Clean water

encourage greenbelts and creek setbacks of at least 50 ft.

safe water and re-established power/gas to residents not displaced.

Water management - storing water and keeping it clean and safe

run off pollution, lack of habitat, increasing human encroachment, killing and removing all the trees, many humans using parks making it crowded and loud, increased garbage in landfills and laying around, difficulty with wildlife finding safe water sources.

Restoring burned areas to prevent erosion.

Toxic waste leaking into our groundwater, drought

Clean-up and replanting of native species. Burnt trees and bushes should not be still standing.

Regulate the cannabis industry, since they use a ton of chemicals as posted based on testing. keep the chemicals out of our waterways. Again, fix infrastructure, that includes our parks and open space districts.

Burned areas of our regional and state parks, trails and land.

Fire prevention, clearing of flammable brush

build-up of fuels happening again

The environment needs time to recover without people affecting it.
### Public Input for Recovery & Resiliency Framework

After the wildfires, what are the most pressing needs facing our community for our NATURAL RESOURCES?

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<td>58</td>
<td>Do not allow new building near or within wildfire prone areas. Use historical fire data to determine where new housing should go in. Build vertically within existing communities.</td>
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<td>59</td>
<td>Dry brush removal and clean water sources.</td>
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<td>Water</td>
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<td>61</td>
<td>Restore our burned natural resources and immediately embark on a program to prevent/effectively fight fires in the future.</td>
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<td>Communicate on how volunteers can help in restoration.</td>
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### Public Input for Recovery & Resiliency Framework

**What are some possible solutions?**

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**Public Input for Recovery & Resiliency Framework**

What are some possible solutions?

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**Increased funding for land managers throughout the County; notably the Regional Parks, State Parks, and our land trusts. These organizations can model land management for the community and be forums for community education such as site visits during workshops. Community education will most likely be most effective on a neighborhood scale, working to provide sustainable vegetation management, storm water, evacuation and communication plans per group tailored to site conditions.**

**STOP: approving wineries.**

**STOP: allowing wineries to expand**

**STOP: RUINING the water table... many of us have wells that are MORE than problematic.**

**STOP: ?**

**Perhaps the use of less productive land/former business/housing sites should be encouraged first - the former Kmart site, former Water Agency site. etc.**

**I have no answer for this.**

**Fire ecology plan, county-wide. Controlled burns in highest risk areas.**

**Not sure**

**Fund programs aimed at biomass research to mass/sustainably clear out forest floor for a healthier forest. Spread Biochar throughout forests to make healthier soil, extend growing season and prevent forest fires.**

**Also, fund Sonoma County’s upcoming composting program to be capable of processing bio mass and mass forest debris.**

**More signage in burn zones educating the public. More volunteer efforts to restore areas and more funding to support parks.**

**educating youth and all ages on how important our natural resources are. Creating healthy models of a healthy forest and urban-rural interface in the county.**

**planting parties to bring people together. Parties, get together to rebuild parks. social events to get to know others better. how do I get a permit to have a block party**

**Unsure**

**Better building codes that prohibit toxins in water. Managing runoff.**

**Immediate inspection of gas/water lines and a clear and concise message as to when, where, and how residents are to obtain scheduled services**

**Provide incentives for draught resistant landcapings.**

**Building more local water storage tanks.**

**rethink ways and places for building, wild life and nature corridors thru out all housing complexes and communities, more open space, enforce human trash and pollution dumping in parks and waterways, stop killing trees and removing trees that are not dead or are dead but providing habitat**

**Restoring burned areas to prevent erosion.**

**making people aware that we are still in a drought and need to protect our watersheds**

**Continuous tree and brush removal so that tinder is not available to increase the speed of the fire.**

**Charge the wineries and those who bring folks here for tourism to help pay for infrastructure. Stop using only 25% of the TOT and use all of if for a set period of time to get us back on track.**

**regular controlled burns in some areas. Manual fuel reduction in other areas**

**restrict visitation to parks that have been affected by the fires, determine if building housing on hills are really safe (fountaingrove)**
### Public Input for Recovery & Resiliency Framework

**What are some possible solutions?**

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<tr>
<td>47</td>
<td>Limit building within forested areas. For those near forested areas require fire proof building standards and materials.</td>
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<td>48</td>
<td>Allocating money in the budget to ensure both these items are taken care of by the agencies that oversee them.</td>
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<td>49</td>
<td>Water supply clean</td>
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<td>50</td>
<td>Investigate and publicly report all findings of firefighting deficiencies in the October 2017 fires, and then correct the deficiencies. Why were our local fire teams not there to fight their district's fires? Where were they? Protocol needs to be changed so that taxpayers are assured that their local fire teams are always available to immediately fight fires in their district.</td>
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<td>51</td>
<td>See above</td>
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Public Input for Recovery & Resiliency Framework
The Vision for Safety Net Services has not been developed yet. What should be included in the vision for this area?

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### Public Input for Recovery & Resiliency Framework

The Vision for Safety Net Services has not been developed yet. What should be included in the vision for this area?

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#### 22
Care for all citizens with a focus on the most vulnerable, with emphasis on compassion, education, personal responsibility, social justice including respect for the law, focused support towards self-sufficiency. The vision should not contribute to an expansion of a welfare state, but rather a society that all people gain independence with the opportunity for education and employment.

#### 23
Have area medical health services assist with what went WRONG.

What needs IMPROVED

#### 24
That families shouldn’t have to worry about what the future holds for their own health and livelihood

#### 25
Services for vets, mental health, and victims or violence and abuse. Education, empowerment, training - again perhaps using the Habitat for Humanity model where people who have gone through the program contribute by assisting others. This not only helps to staff the program, but gives a direction and purpose to those who have suffered offering them a chance to empower themselves as well as others. This can be very powerful and healing.

#### 26
Mental health services needs to continued to be funded and strong. Helping young families who make minimum wage and need support.

#### 27
I think the priority should be for the elderly and then children.

#### 28
Increasing the efficiency of the homeless system of care, more integrated mental and behavioral health services,

#### 29
Mental health and healing to include everyone impacted, from homeless to those with unfettered access. One-stop shopping for access to financial assistance resources.

#### 30
Explore adoption and training of partner organizations, agencies and community groups on the www.Recovers.org platform to support coordination of efforts to quickly collect donations and volunteers if a disaster occurs, and match with needs as they are posted. Also, this or something else, maybe the other SonomaCountyRecovers.org could act as a resource directory.

#### 31
Example of what was used in the October fires here: www.SonomaCountyRecovers.org

Reach beyond the homeless and the extremely low income. move up a tier or two on the economic scale. In Sonoma County it is fast becoming a case of the haves and the have nots. Two adults with moderate income struggle to cover housing, medical and food.

#### 32
Funding

#### 33
Affordable medical and Mental Health Care. County needs to EXPAND services, not cut back or get mediocre contracts with community agencies

#### 34
I think that it is important that we help our community members out when they are down. As stated previously, I would like to see the recipients give back to the community in exchange for those benefits.

#### 35
No comment

#### 36
A more comprehensive approach which does not separate issues. For example tourism is important but so is homelessness. Find a way to manage both as one Sonoma issue.

#### 37
Trauma informed care, self care resources, education support for students on trauma care, support for first responders and EOC resource planning and investment

#### 38
Raise the state renters deduction from the pathetic $50 a year (same low amount since at least the1980s) to $5,000 or more.
Public Input for Recovery & Resiliency Framework

The Vision for Safety Net Services has not been developed yet. What should be included in the vision for this area?

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| 39 | a period where you bring in people from the outside to help with mental health so that people don't have to wait months to get help. FREE services for the first few months and help for those or all that need to be referred back to their health care providers or help finding health insurance and providers. |
| 40 | An understanding in outward facing personnel about the deep emotional impact the fire had on many many people in this area. |
| 41 | To provide the best safety net that we can AFFORD. The need is much greater than we have money for. |
| 42 | To establish those whose status of "Homeless" prior to fires and those who have refused services offered prior to fires are not given priority after the disaster. |
| 43 | To work closely with each County division to ensure that concise messaging is delivered to web sites and phone messages for all county agencies. |
| 44 | To send clear and concise needs as to food and medical supplies to the public by using internet and media - updated press conferences in order to eliminate a surplus of unnecessary goods. |
| 45 | Medical benefits, financial assistance for those in need, and protection for children and animals. |
| 46 | Keeping safety fund for immediate help to people affected by a disaster. |
| 47 | Plan for shelters that is communicated to the public ahead of disaster |
| 48 | Mental Health services |
| 49 | I agree with necessities, however behavioral health services are not vital for survival or a responsibility of the government. Charities and religious groups can step up to help with peoples feelings. Stick to the vitals. |
| 50 | Medical care for all that is easily obtained, persons with out insurance not eligible for Medical, including mental health long term, and lab work, including effected stakeholders on planning meetings |
| 51 | The County opening a one location for all needs was a wonderful idea. People need to be able to go to one location to get things taken care of. |
| 52 | I agree with necessities, however behavioral health services are not vital for survival or a responsibility of the government. Charities and religious groups can step up to help with peoples feelings. Stick to the vitals. |
| 53 | Definitely a plan for trauma counseling and personal assistance in navigating all the challenges of rebuilding a life after the fires. |
| 54 | Definitely need to expand mental health facilities. |
| 55 | Partner with local government and community based/nonprofit agencies that serve the most vulnerable in our community to address the housing, financial, health and wellbeing of residents impacted by the fire. |
## Public Input for Recovery & Resiliency Framework

The Vision for Safety Net Services has not been developed yet. What should be included in the vision for this area?

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<td>62</td>
<td>Prevent Hate crimes due to the increasing racism within the community. Make sure to provide the services equally among the most vulnerable populations.</td>
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<td>a way of notifying us in the event of a disaster and help preparing us. making sure we all have what we need</td>
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### Public Input for Recovery & Resiliency Framework

After the wildfires, what are the most pressing needs facing our community for our SAFETY NET/HEALTH AND HUMAN SERVICES?

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</tbody>
</table>
| **33** | Improved Mental Health Services
   Better organization of immediate needs (not random donations etc.) - robust communication grid.
   Community rebuilding of the “have and have nots”. Neighbors angry over too many people living in a particular home, RVs parked etc.
   Education is needed, since the community is stronger and safer if people are receptive to working together. |
### Public Input for Recovery & Resiliency Framework

After the wildfires, what are the most pressing needs facing our community for our SAFETY NET/HEALTH AND HUMAN SERVICES?

**Answered** 61  
**Skipped** 47

| 34 | Not sure….for my own case: I really needed help with food and with replacing our refrigerators. I really didn’t know where to turn when the insurance didn’t cover that. |
| 35 | no comment |
| 36 | Help for the homeless, lower income and seniors who are struggling with daily needs. Pet owners who find it difficult to hose their pets. |
| 37 | EOC planning, trauma informed care resources for all |
| 38 | Higher wages that actually keep pace with the rip-off rents. RENT CONTROL for ALL apartments not just old ones. ALL! |
| 39 | old hospitals to be used as shelters so each family has their own space and feels safer. single people room with friends or get intruduced to a roommate. Faster services from human services requiring overtime pay because workloads go up high and fast and individual EWs can’t do it all |
| 40 | Emergency beds. Address turnover issues in Health and Human Services offices, that negatively effect service delivery. |
| 41 | Programs that addressed the homeless population that existed prior to the fires - separately from those made homeless by the disaster. |
| 42 | Local Assistance Centers that are specific to victims of the disaster and those previously coping with issues unrelated to disaster. |
| 43 | Access to health care, mental and physical. |
| 44 | Mental health services |
| 45 | AFFORDABLE HOUSING. This is a ripple affect! People are paying way too much money as renters, and cannot afford anything else. |
| 46 | help with cost for long term PTSD therapy with own therapist; medical care for uninsured, things like glasses that might have been damaged or lost in the evacuation, |
| 47 | Still not a solution for the homeless. Need to be more lenient BUT require them to be clean and orderly in order to stay in some locations. Mental health cut backs have forced the mentally ill to be on the streets, not safe for us or them. |
| 48 | Just the vitals….water, food, temp. shelters, animal care |
| 49 | People are having to move out of the area because Sonoma County is now beyond their means to even rent in this county. |
| 50 | housing for those without a home |
| 51 | Chronically homeless population. |
| 52 | keeping nurses, doctors in the area |
| 53 | mental health services, housing |
| 54 | Affordable healthcare/medical benefits. |
| 55 | Low or now cost Mental Health Services & Medical services. |
| 56 | having a safe place to go to being able to find family members |
| 57 | less violent police- even with the fires, people don’t trust the police, they are corrupt in Sonoma county. |
| 58 | Outreach to fire survivors who lost their homes, especially senior citizens, who need one-to-one assistance in rebuilding their lives. |
| 59 | See above |
| 60 | 1. Long-term case management - as learned from previous disasters takes up to 3-5 years, and many folks don’t emerge till much after the initial disaster impact, often because they are not eligible for mainstream resources.  
2. Rental Housing Assistance  
3. Financial and basic needs assistance  
4. Disaster Preparedness Kits - turnkey ready - part of the recovery process is Disaster Preparedness |
| 61 | being prepared for another disaster |
### Public Input for Recovery & Resiliency Framework

**What are some possible solutions?**

<table>
<thead>
<tr>
<th>Responses</th>
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</thead>
<tbody>
<tr>
<td>1 Case workers, shelters, transitional housing, food kitchens, encourage stores, restaurants and farms to donate left-over and about-to-expire foods, more trauma therapy.</td>
</tr>
<tr>
<td>2 As above</td>
</tr>
<tr>
<td>3 City wide sirens</td>
</tr>
<tr>
<td>4 See #11</td>
</tr>
<tr>
<td>5 There’s a lot of innovative designs out there for small housing. The county and City of Santa Rosa should look for ways to encourage or undertake developments where small communities of these houses could be built to shelter people for longer periods than the homeless shelters. By keeping the developments small you could keep the impact that these folks might have on the surrounding community to a minimum and make it more palatable to the neighbors.</td>
</tr>
<tr>
<td>6 Installation of tiny homes in vacant lots, increasing number of services such as low-cost dental, health care, and food for the needy.</td>
</tr>
<tr>
<td>7 Laws and finding money for it. This is what government should really be for.</td>
</tr>
<tr>
<td>8 more homeless shelters</td>
</tr>
<tr>
<td>9 Eventually there will be more of a balance between needs and availability with regard to housing, but meanwhile I think the governments and private and non-profit agencies are doing the best they can.</td>
</tr>
<tr>
<td>10 county workshops in affected areas</td>
</tr>
<tr>
<td>11 Self-empowerment, self-responsibility, self-efficacy.</td>
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<tr>
<td>12 Access to these programs on site of shelters</td>
</tr>
<tr>
<td>13 have one coordinating organization/agency, multiple communication methods</td>
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<tr>
<td>14 Hold events to bring people together! A rock concert.</td>
</tr>
<tr>
<td>15 Community events</td>
</tr>
<tr>
<td>16 Going back to my earlier comment on communication, setting up a system where this information can easily and quickly be accessed (a data base of sorts perhaps?) would be helpful.</td>
</tr>
<tr>
<td>17 ? Being human and conscientious.</td>
</tr>
<tr>
<td>18 see above</td>
</tr>
<tr>
<td>19 Continue and in large current activities by prioritizing funding in the county, and seeking funds from private and other governmental sources</td>
</tr>
<tr>
<td>20 I strongly support the long term funding of community mental health providers, particularly those that work with youth, families, and underserved populations.</td>
</tr>
<tr>
<td>21 Find other communities that have survived and developed a NEW plan of action.</td>
</tr>
<tr>
<td>22 Not sure</td>
</tr>
<tr>
<td>23 This is tough one - all solutions take significant funding and money is tight for our county and affected cities. The feds are cutting programs instead of expanding them, county and city resources are constrained due to high costs of fire and services and lowered taxes collected. The public - normally quite generous - has seen their expenses climb alarmingly and had given so much following the fires, might be arriving at a burn out point. Peer-to-peer assistance under a city/county umbrella could help, but only on a fairly limited basis for mental health assistance. With training, former victims of domestic abuse have a huge amount to give to current and/or recent victims. Just having gone through the experience and being able to validate what a victim is going through is a tremendous help. But again, getting a program started takes a lot of both time and money.</td>
</tr>
<tr>
<td>24 fill all vacancies</td>
</tr>
<tr>
<td>25 A priority should be on the elderly and children. Able bodied adults shouldn’t receive benefits when people that cannot care for themselves are in need.</td>
</tr>
<tr>
<td>26 FEMA certification. Clarification of health and human staff mandatory disaster response. Have training of Human Services staff in FEMA online courses.</td>
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</table>
### Public Input for Recovery & Resiliency Framework

**What are some possible solutions?**

<table>
<thead>
<tr>
<th>#</th>
<th>Response</th>
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<tbody>
<tr>
<td>27</td>
<td>A recovery hub - provide a county-initiated hub that brings together all resources and services in one location.</td>
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<tr>
<td>28</td>
<td>more awareness of the after effects of a traumatic event. Signs to look for in yourself and others. People who would have never had experience with emotional upset are struggling now with no idea where to get help.</td>
</tr>
<tr>
<td>29</td>
<td>Funding</td>
</tr>
<tr>
<td>30</td>
<td>see above</td>
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<tr>
<td>31</td>
<td>A comprehensive list of resources, or suggestions as to where to turn for help.</td>
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<tr>
<td>32</td>
<td>no comment</td>
</tr>
<tr>
<td>33</td>
<td>Provide funding and seek grants. Partner with local businesses. Work together with organizations who have the same goals.</td>
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<tr>
<td>34</td>
<td>EOC planning, trauma informed care resources for all, Curriculum for teachers about health and human services and self care</td>
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<td>35</td>
<td>Fine or Jail landlords for raising rents higher than the Federal inflation figure. Currently 2.9%</td>
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<td>36</td>
<td>people from other counties come in and take applications and set them up in their counties then after a year transfer them back so that Sonoma county gets some help and people get aid faster</td>
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<tr>
<td>37</td>
<td>Heightened patrol in the rebuild areas. Working with contractors to secure sites.</td>
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<tr>
<td>38</td>
<td>Give more money to Adult Protective Services to provide safety net resources to elders. Make it easier for APS to buy food and basic necessities for them.</td>
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<td>39</td>
<td>Better communication to two different communities - Those impacted by the disaster and those previously coping with issues unrelated to disaster.</td>
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<tr>
<td>40</td>
<td>Pro bono work by local hospitals such as Kaiser and Sutter</td>
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<td>41</td>
<td>Follow up with the victims - they are all registered with FEMA</td>
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<tr>
<td>42</td>
<td>as above and more animal therapy - let people have contact with nature and animals which helps with comfort, PTSD and safety, especially people who lost pets, support groups for persons who lost critters</td>
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<tr>
<td>43</td>
<td>Increase funding for mental health and stop being so politically correct with their needs for a mental hospital to take care of them. Garbage and restroom availability for the homeless so that their &quot;communities&quot; don't look like dumps. Perhaps get churches involved in using their large parking lots for temporary rv parking.</td>
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<tr>
<td>44</td>
<td>Rent assistance from HUD or City of Santa Rosa, County of Sonoma.</td>
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<td>45</td>
<td>ADU's</td>
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<td>46</td>
<td>Increase access to locations similar to the Palms Inn.</td>
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<tr>
<td>47</td>
<td>not sure</td>
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<tr>
<td>48</td>
<td>greater availability for shelter, safe parking lots, with therapists available</td>
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<tr>
<td>49</td>
<td>I don’t see much point in this question. I don’t see Sonoma County as a leader in these areas, so I won’t hold my breath in seeing the above idea come to fruition.</td>
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<tr>
<td>50</td>
<td>fund public health again after laying off so many employees</td>
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<td>51</td>
<td>using large building facilities, school, halls</td>
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<td>52</td>
<td>make police accountable for their actions - some are worse then the criminals</td>
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<td>53</td>
<td>Individual case workers and assistants to help survivors.</td>
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<td>54</td>
<td>Engage health care providers and government resources,</td>
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<td>55</td>
<td>See above</td>
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</table>
### Public Input for Recovery & Resiliency Framework

Thank you for participating! Is there anything else you’d like to add?

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<th>Responses</th>
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### Public Input for Recovery & Resiliency Framework

Thank you for participating! Is there anything else you’d like to add?

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<tr>
<th>Answered</th>
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</table>

<p>| 33 | no |
| 34 | Sonoma county needs to control the rental issues facing everyone, not just those effected by the fires, rent control is crucial. People do not trust the police, I grew up as a cops kid and do NOT trust the sheriffs office or police Dept and am a government employee too |
| 35 | Thank you for the opportunity to provide input. It has been 9 months and I am still struggling to put all the pieces of my life back together. Individual one-to-one assistance would be so helpful. |
| 36 | We need one online location to discuss these issues. |
| 37 | Thank you for gleaning community input, concerns, and insight. |
| 38 | I Hope we can have a priority for Human and Labor Trafficking survivors within the coordinated intake system. |
| 39 | even those of us with insurance need financial help |</p>
<table>
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<th>Goal</th>
<th>Objective</th>
<th>Proposed Activity or Action</th>
<th>County Lead</th>
<th>County Partner(s)</th>
<th>Other Partner(s)</th>
<th>Launch Timing</th>
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<tr>
<td>CP1: Establish a first class comprehensive warning program with innovative technology and state of the art situational awareness</td>
<td>Develop a warning system that communicates alerts over many platforms and across all potential sensory, language, and cultural barriers.</td>
<td>Review and consider incorporating California Office of Emergency Services public warning recommendations into County emergency operations plans, policies, and procedures.</td>
<td>FES</td>
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<td>CalOES</td>
<td>Immediate</td>
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|                                                                                     |                                                                                                                                   |                                                                                                                                                                                                                           |             |                  |                  |               |
| Coordinate alert and warning systems between multiple platforms, to include platforms that utilize opt-out systems | FES                                                                                                                              | ISD, Sheriff                                                                                                                                                    | Immediate   |                  |                  |               |
| Collaborate roles and responsibilities among emergency managers and first responders for issuing any warnings                     | FES                                                                                                                              | Sheriff                                                                                                                                                    | Immediate   |                  | First responders’ jurisdictions |               |
| Develop a public outreach campaign to inform the public on warning expectations and what alert systems are available            | FES/CAO                                                                      | CAO, ISD                                                                                                               | Mid-term    |                  | Other jurisdictions | Mid-term      |
| Assist in training alert operators and personnel at dispatch centers and emergency operation centers to compose effective emergency alert messages and transmit them using available systems | Sheriff                                                                      | REDCOM                                                                                                         | Immediate   |                  |                  |               |
| Develop pre-scripted and "fill-in-the-blank" message templates and operational procedures for common, protective actions (i.e., prepare to evacuate, area re-entry, shelter-in-place, etc.) | FES                                                                                                                               | Sheriff, ISD                                                                                                              | Immediate   |                  | REDCOM          | Immediate     |
| Conduct community warning assessments                                             | FES                                                                                                                              | ISD                                                                                                                                           | Immediate   |                  |                  |               |
| Ensure all warnings, outreach, templates, etc. cross all sensory, language and cultural barriers                                 | FES/CAO                                                                      | CAO, ISD                                                                                                               | Mid-term    |                  | Other jurisdictions | Mid-term      |
| Consider bull horns on police cars as a localized auditory warning component       | FES/Sheriff                                                                  | Sheriff                                                                                                         | Mid-term    |                  | Other jurisdictions | Mid-term      |
| Collaborate with other jurisdictions on warning systems                            | FES                                                                                                                              | Other jurisdictions                                                                                           | Immediate   |                  |                  |               |
| Consider having Nixle and SoCo Alert sign ups available at all County community meetings                                   | CAO                                                                                                                              | All departments                                                                                                         | Mid-term    |                  |                  |               |
| Establish an on-line portal that consolidates critical first responders’ and community partner information that is accessible to all community partners ("common operating picture") | FES                                                                                                                              | Sheriff, Other jurisdictions                                                                               | Mid-term    |                  |                  |               |

Community Preparedness
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<tr>
<th>Goal</th>
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<th>Proposed Activity or Action</th>
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<th>County Partner(s)</th>
<th>Other Partner(s)</th>
<th>Launch Timing</th>
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</thead>
<tbody>
<tr>
<td>Community Preparedness</td>
<td></td>
<td>Consult FEMA programs that support coordination and collaboration</td>
<td>FES</td>
<td></td>
<td>FEMA</td>
<td>Mid-term</td>
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<td>Research and analyze available computer-based software to serve as the single repository for information.</td>
<td>FES</td>
<td>ISD</td>
<td></td>
<td>Mid-term</td>
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<td></td>
<td>Research and assess integrating real-time information from residents and communities with continued updates during a disaster or emergency</td>
<td>FES</td>
<td>ISD</td>
<td>Other jurisdictions</td>
<td>Mid-term, ongoing</td>
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<tr>
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<td>Working with communities, identify needs to better organize and strengthen their assets and capacities to build partnerships and promote collaboration and information sharing at all levels.</td>
<td>FES</td>
<td>ISD</td>
<td>Other jurisdictions, community groups</td>
<td>Mid-term</td>
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<td></td>
<td>Develop and conduct trainings and drills for all users</td>
<td>FES</td>
<td>ISD, Sheriff</td>
<td>Other jurisdictions</td>
<td>Mid-term</td>
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<tr>
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<td>Support the installation of fire cameras, weather stations, and seismic monitoring equipment in strategic County locations such that data from all equipment feeds into a common operating picture</td>
<td>General Services/FES</td>
<td>ISD, General Services, SCWA</td>
<td>Other jurisdictions</td>
<td>Mid-term and ongoing</td>
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<tr>
<td></td>
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<td>Integrate all sensors and monitoring data into the common operating picture (seismic, stream gauges, fire cameras, weather radar, Red Flag Warnings).</td>
<td>General Services/FES</td>
<td>ISD, General Services, SCWA</td>
<td>Other jurisdictions</td>
<td>Mid-term and ongoing</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Identify innovative methods to better use residents and communities to provide real-time information in disasters and emergencies.</td>
<td>FES</td>
<td>ISD</td>
<td></td>
<td>Mid-term and ongoing</td>
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<td>Develop protocols for communicating critical information to elected officials, government and community leaders, and the public during a disaster so they are fully informed, to include crossing sensory, language, and cultural barriers</td>
<td>FES/CAO/BOS</td>
<td>CAO, BOS</td>
<td></td>
<td>Immediate</td>
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<tr>
<td></td>
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<td>Identify critical information requirements of elected and career management officials for disasters and emergencies</td>
<td>FES/CAO/BOS</td>
<td>CAO, BOS</td>
<td></td>
<td>Immediate</td>
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<td>Develop processes and procedures that inform elected officials throughout the disaster or emergency response</td>
<td>FES/CAO/BOS</td>
<td>CAO, BOS</td>
<td></td>
<td>Immediate</td>
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<td>Develop protocols for dissemination of information during an emergency through all available media sources (newspaper, radio, social media, etc.), to include multiple languages</td>
<td>FES/CAO</td>
<td>CAO</td>
<td>Media sources</td>
<td>Mid-term</td>
</tr>
<tr>
<td>Goal</td>
<td>Objective</td>
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<td>Other Partner(s)</td>
<td>Launch Timing</td>
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<td>Research, and implement where possible, the assignment of Spanish speaking first responders to areas being rapidly evacuated</td>
<td>FES/Sheriff Sheriff</td>
<td>Other jurisdictions</td>
<td>Mid-term</td>
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<td>Research the use of sirens or other auditory alert in areas of the County with limited or no cell service</td>
<td>FES Sheriff</td>
<td>Other jurisdictions</td>
<td>Immediate</td>
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</tr>
<tr>
<td>CP2: Meet future challenges by redesigning the County Emergency Management Program, providing additional resources, and recommitting to the County’s public safety missions</td>
<td>Assess and update overall County emergency procedures, programs, organization, authorities, infrastructure, staffing, equipping, processes and procedures to determine structural changes that would best fit the capacity and needs of the County in a future disaster</td>
<td>Review and possibly expand the Auxiliary Communications Service volunteer program</td>
<td>FES ISD</td>
<td>Other jurisdictions, community groups</td>
<td>Mid-term</td>
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<td>Review standing regional coordination requirements and identify new requirements.</td>
<td>FES</td>
<td>Mid-term</td>
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<td>Review and update staff professional development and training plans</td>
<td>FES/HR/CAO HR, CAO</td>
<td>Immediate</td>
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<td>Research organizing County Disaster Workers into &quot;teams&quot; and provide tailored training to that area (i.e., translation, recovery, local assistance center, shelter, finance, etc.)</td>
<td>FES/HR/CAO HR, CAO</td>
<td>Mid-term and ongoing</td>
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<td>Identify capability improvements.</td>
<td>TBD</td>
<td>Ongoing</td>
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<td>Test, maintain, and update EOC systems and tools</td>
<td>FES/CAO CAO, ISD</td>
<td>Ongoing</td>
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<td>Review and update emergency management training plan.</td>
<td>FES/CAO All departments</td>
<td>Ongoing</td>
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<td></td>
<td>Assess and review administrative and functional placement of the Emergency Management Program to inform any recommended changes to the County Emergency Operations Center (&quot;EOC&quot;) and/or the County Emergency Management Operations</td>
<td>FES/CAO</td>
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<td>Goal</td>
<td>Objective</td>
<td>Proposed Activity or Action</td>
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<td>Other Partner(s)</td>
<td>Launch Timing</td>
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<td></td>
<td>Expand trainings and drills for countywide emergency managers, mutual aid partners, elected officials, and County staff</td>
<td>Develop a public information and warning systems training program for County officials, Emergency Operations Center personnel, including appropriate authorizations to issue evacuation orders</td>
<td>FES</td>
<td>CAO, ISD, Sheriff</td>
<td></td>
<td>Ongoing</td>
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<td></td>
<td>Strengthen collaboration with the Mutual Aid Regional Advisory Committee.</td>
<td></td>
<td>FES/CAO</td>
<td>CAO</td>
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<td>Mid-term</td>
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<td></td>
<td>Reform County mutual aid statutory authorities, agreements, and procedures.</td>
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<td>FES</td>
<td>CAO</td>
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<td>Long term and ongoing</td>
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<td></td>
<td>Revitalize the role of the Sonoma County Operational Area Emergency Council</td>
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<td>FES</td>
<td>CAO</td>
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<td>Ongoing</td>
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<td>Evaluate existing systems and interface capacities of mutual aid partners and develop an integrated and comprehensive system that supports both local and mutual-aid response</td>
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<td>FES</td>
<td>Sheriff</td>
<td>Other jurisdictions</td>
<td>Mid-term</td>
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<td></td>
<td>Collaborate with Mutual Aid partners to design, develop and conduct training exercises that evaluate communications and response systems</td>
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<td>FES</td>
<td>Sheriff</td>
<td>Other jurisdictions</td>
<td>Mid-term</td>
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<td></td>
<td>Conduct Incident Command System training and drills, workshops, table top and functional exercises</td>
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<td>FES</td>
<td>Sheriff</td>
<td>Other jurisdictions</td>
<td>Ongoing</td>
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<td></td>
<td>Research sustained funding methods for all new or expanded emergency services</td>
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<td>FES</td>
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<td>Ongoing</td>
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<td></td>
<td>Research cross training for other jurisdictions' to work in others EOC</td>
<td></td>
<td>FES</td>
<td></td>
<td>Other jurisdictions</td>
<td>Mid-term</td>
</tr>
<tr>
<td></td>
<td>Increase the County’s capacity to pursue and support available grants and external funding opportunities related to disaster recovery, emergency preparedness, hazard mitigation, and homeland security</td>
<td>Determine appropriate strategies for grant funding.</td>
<td>CAO</td>
<td>All departments</td>
<td>Other jurisdictions, community groups</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>Identify and apply for all applicable grant programs</td>
<td></td>
<td>CAO</td>
<td>All departments</td>
<td>Other jurisdictions</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>Administer and provide oversight of the performance of grant objectives.</td>
<td></td>
<td>CAO</td>
<td>All departments</td>
<td>Other jurisdictions</td>
<td>Ongoing</td>
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<td></td>
<td>Complete and close-out the DR-4344 FEMA Public Assistance Project Worksheets, maintaining federal funding compliance at all levels, maximizing hazard mitigation inclusion in the Project Worksheets.</td>
<td>CAO</td>
<td>ACTTC</td>
<td></td>
<td>Ongoing</td>
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<td></td>
<td></td>
<td>Create charter document for the Disaster Finance Team so this structure can be utilized for any future disasters.</td>
<td>CAO/ACTTC</td>
<td>ACTTC</td>
<td></td>
<td>Mid-term</td>
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<td></td>
<td>Create charter document for the Grants Steering Committee so this structure can be utilized for any future disasters</td>
<td>CAO/ACTTC</td>
<td>ACTTC</td>
<td></td>
<td>Mid-term</td>
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<td>Complete applications for the FEMA Hazard Mitigation Grant Program (HMGP) DR-4344 and DR-4353 for approved and recommended Notice of Intents, leveraging the Grant Steering Committee to support County HMGP strategy and applications.</td>
<td>CAO/ACTTC</td>
<td>All departments</td>
<td>Other jurisdictions, community groups</td>
<td>Ongoing</td>
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<td></td>
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<td>Successfully implement all awarded project applications for the FEMA Hazard Mitigation Grant Program (HMGP) DR-4344 and DR-4353 opportunities, maintaining federal funding compliance at all levels of project implementation</td>
<td>CAO/ACTTC</td>
<td>All departments</td>
<td>Other jurisdictions, community groups</td>
<td>Ongoing</td>
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<tr>
<td></td>
<td></td>
<td>Build external funding resource library for Countywide recovery operations, including funding source information and compliance policies.</td>
<td>CAO/ACTTC</td>
<td>ACTTC</td>
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<td>Mid-term</td>
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<td></td>
<td></td>
<td>Digitize historic payroll documents currently stored on microfiche</td>
<td>ACTTC</td>
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<td>Mid-term</td>
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<td></td>
<td></td>
<td>Manage, coordinate, and oversee CDBG-DR funding opportunities, maintaining federal funding compliance at all levels</td>
<td>CAO/ACTTC</td>
<td>ACTTC</td>
<td></td>
<td>Ongoing</td>
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<td></td>
<td></td>
<td>Prepare required reports and other documents.</td>
<td>CAO/ACTTC</td>
<td>All departments</td>
<td>Other</td>
<td>Ongoing</td>
</tr>
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<td></td>
<td></td>
<td>Collaborate with volunteer, non-profit and private organizations to establish community working groups to serve as community and neighborhood liaisons</td>
<td>FES</td>
<td></td>
<td></td>
<td>Mid-term and ongoing</td>
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<td></td>
<td></td>
<td>Establish a Community Working Group to begin planning for a Community Preparedness and Outreach Plan</td>
<td>FES</td>
<td></td>
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<td></td>
<td></td>
<td>Collaborate with other jurisdictions on preparedness programs</td>
<td>FES</td>
<td></td>
<td>Other</td>
<td>Mid-term and</td>
</tr>
</tbody>
</table>

**CP3:** Lead, support and train community liaisons to build and sustain individual and neighborhood preparedness, including underserved populations.
<table>
<thead>
<tr>
<th>Goal</th>
<th>Objective</th>
<th>Proposed Activity or Action</th>
<th>County Lead</th>
<th>County Partner(s)</th>
<th>Other Partner(s)</th>
<th>Launch Timing</th>
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</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Red Cross Home Fire Campaign - smoke alarms installed, home escape routes</td>
<td>FES</td>
<td></td>
<td>Red Cross</td>
<td>Mid-term</td>
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<td></td>
<td></td>
<td>Work with community liaisons to identify hazards, risks, mitigation strategies, including evacuation routes</td>
<td>FES</td>
<td>TPW</td>
<td>Other jurisdictions, community groups</td>
<td>Mid-term and ongoing</td>
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<td></td>
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<td>Incorporate a Public Education Program into Community Preparedness and Outreach program</td>
<td>FES</td>
<td>CAO</td>
<td>Other jurisdictions, community groups</td>
<td>Mid-term</td>
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<tr>
<td></td>
<td></td>
<td>Use the Federal Emergency Management Agency Threat and Hazards Identification and Risk Assessments process to assess risk within the county TO inform the Community Preparedness and Outreach Plan</td>
<td>FES</td>
<td>FEMA, Other jurisdictions, community groups</td>
<td>Mid-term</td>
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<td></td>
<td></td>
<td>Convene workshops of localized community partners and experts to identify threats and preparedness options</td>
<td>FES</td>
<td></td>
<td>Other jurisdictions,</td>
<td>Mid-term and ongoing</td>
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<td>Develop material to be used regarding preparedness and compile resources available (i.e., speakers, plan templates, etc.)</td>
<td>FES</td>
<td></td>
<td>Other jurisdictions,</td>
<td>Mid-term and ongoing</td>
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<td></td>
<td></td>
<td>Promote safety committees within communities</td>
<td>FES</td>
<td></td>
<td>Other jurisdictions,</td>
<td>Mid-term</td>
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<td></td>
<td></td>
<td>Identify particular risks, obstacles and mitigation measures related to preparedness across individuals with language, sensory, and/or cultural barriers</td>
<td>FES</td>
<td></td>
<td>Other jurisdictions,</td>
<td>Mid-term and ongoing</td>
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<td></td>
<td></td>
<td>Research feasibility of contracting with organizations to transportation to shelters for those unable to drive or without access to a vehicle</td>
<td>FES</td>
<td></td>
<td>Other jurisdictions, community groups</td>
<td>Mid-term</td>
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<td></td>
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<td>Research possibility of web site which will contain information for residents during an evacuation (threats, exit routes, shelter locations, etc.)</td>
<td>ISD</td>
<td>FES</td>
<td>Other jurisdictions, community groups</td>
<td>Mid-term</td>
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<tr>
<td></td>
<td></td>
<td>Work to include a traffic management component in any evacuation routes</td>
<td>ISD/Sheriff</td>
<td>Sheriff</td>
<td>Other jurisdictions,</td>
<td>Mid-term</td>
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<td></td>
<td></td>
<td>Explore the use of emergency preparedness curriculum in classrooms and other youth group organizations</td>
<td>FES</td>
<td></td>
<td>Other jurisdictions,</td>
<td>Mid-term</td>
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<td>Prepare household pre-emergency and emergency packets (templates), to include information a resident will need in the event of an evacuation (e.g., home inventory, identifying paperwork, etc.)</td>
<td>FES</td>
<td></td>
<td>Other jurisdictions,</td>
<td>Mid-term</td>
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<td>Community Preparedness</td>
<td>Review all neighborhood programs (COPE, Get Ready, Next Door) when preparing a program</td>
<td>FES</td>
<td></td>
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<td>Mid-term</td>
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<td></td>
<td>Work with community liaisons to develop community response team programs</td>
<td>Evaluate the role and effectiveness of County CERT programs, Auxiliary Communications Services, and a Medical Reserve Corp. during and in the aftermath of a disaster or emergency</td>
<td>FES</td>
<td></td>
<td>Mid-term and ongoing</td>
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<td></td>
<td>Establish a community response team program</td>
<td>FES</td>
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<td>Mid-term</td>
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<td></td>
<td>Engage with FEMA and Cal OES for funding and training for a model CERT program countywide</td>
<td>FES/CAO</td>
<td>FEMA, CalOES</td>
<td></td>
<td>Mid-term and ongoing</td>
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<td></td>
<td>Establish Community Emergency Responder Trainings countywide.</td>
<td>FES</td>
<td>Other jurisdictions</td>
<td></td>
<td>Mid-term and ongoing</td>
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<td></td>
<td>Update the County fire ordinance to enhance the Vegetation Management Program with incentives, inspection and abatement protocols, and appropriate funding</td>
<td>Develop an expanded vegetation management County ordinance that improves resiliency of at-risk residents and properties, including those subject to Homeowners Associations’ Covenants, Conditions &amp; Restrictions.</td>
<td>FES</td>
<td></td>
<td>Mid-term</td>
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<td></td>
<td>Consider mandatory underground utilities for newly constructed neighborhoods and commercial properties.</td>
<td>PRMD</td>
<td>Utility companies</td>
<td></td>
<td>Mid-term</td>
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<td></td>
<td>Work with utility companies to develop plans for eventual undergrounding of electrical lines on all properties</td>
<td>PRMD</td>
<td>Utility companies</td>
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<td>Mid-term</td>
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<td></td>
<td>Establish a “Dig Once” policy</td>
<td>PRMD</td>
<td>EDB</td>
<td>Utility companies</td>
<td>Mid-term</td>
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<td></td>
<td>Collaborate with PG&amp;E as its vegetation management practices are expanded based on the California Public Utilities Commission’s High Fire-Threat District map and resulting regulations4</td>
<td>FES</td>
<td>TPW</td>
<td>Utility companies</td>
<td>Mid-term</td>
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<td></td>
<td>Improve enforcement of Public Resources Code section 4291: ‘for defensible space maintenance’ and Sonoma County Code 13A.</td>
<td>FES</td>
<td>CalFire, other jurisdictions</td>
<td></td>
<td>Mid-term</td>
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<td></td>
<td>Prompt compliance with required defensible space and vegetation management practices at time of real estate transactions, remodels or upgrades</td>
<td>FES</td>
<td>PRMD</td>
<td>Other jurisdictions</td>
<td>Mid-term</td>
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<td></td>
<td>Encourage and help facilitate hazardous vegetation removal on private lands to increase defensible space and improve emergency access, including expanded landowner participation in Cal Fire Vegetation Management Program</td>
<td>FES</td>
<td>TPW</td>
<td>CalFire, other jurisdictions</td>
<td>Mid-term</td>
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<td>CP 4: Make County government more adaptable to provide continued services in disasters through comprehensive planning, a more empowered workforce, and improved facilities and technology</td>
<td>Identify essential infrastructure, services and resources necessary during a disaster Establish shelter sites countywide and pursue agreements with organizations to ensure basic life support needs.</td>
<td>Improve guidance for effective defensible space that also considers drought, erosion control, biologic resources, and low impact development Develop strategies that assist private property owners with selective removal of vegetation damaged by fires. Develop a landscape plan checklist to be distributed at permit process Expand chipper program Revisit rules regarding fires at campgrounds during fire season Improve cycle time for weed abatement process Strengthen collaboration with Volunteer Organizations Active in Disaster (VOAD) and Rebuilding Our Community Sonoma County (ROC) and other volunteer, non-profit and private organizations in the Community Preparedness and Outreach Plan Identify and collaborate with individuals and/or organizations to assume continuation of a Plan and exercise drills Research, and implement where possible, information that can be disseminated to minimize fear of citizen status affecting evacuations and shelters</td>
<td>FES/SCWA, PRMD</td>
<td>FES/TPW</td>
<td>Other jurisdictions, community groups mid-term</td>
<td>Ongoing</td>
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<td>FES/TPW</td>
<td>Other jurisdictions, community groups</td>
<td>FES</td>
<td>All departments</td>
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<td>PRMD</td>
<td>Other jurisdictions, community groups</td>
<td>Mid-term</td>
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<td>FES</td>
<td>Other jurisdictions, community groups</td>
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<td>FES</td>
<td>Other jurisdictions, community groups</td>
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Community Preparedness
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<tbody>
<tr>
<td>Establish priorities for essential services and critical business operations during and after a disaster or multi-hazard event.</td>
<td>Establish priorities for essential services and critical business operations during and after a disaster or multi-hazard event.</td>
<td>TBD</td>
<td>Health/Human</td>
<td>Other jurisdictions,</td>
<td>Ongoing</td>
<td>Mid-term</td>
</tr>
<tr>
<td>Establish a dedicated private space in shelter for mental health care</td>
<td>Establish a dedicated private space in shelter for mental health care</td>
<td>Health/Human</td>
<td>General</td>
<td>Humanist</td>
<td>Other jurisdictions,</td>
<td>Mid-term</td>
</tr>
<tr>
<td>Consider drug and alcohol abuse at shelters and consider coordination of AA/NA meetings</td>
<td>Consider drug and alcohol abuse at shelters and consider coordination of AA/NA meetings</td>
<td>Health/Human</td>
<td>Other</td>
<td>Jurisdictions,</td>
<td>Humanist</td>
<td>Mid-term</td>
</tr>
<tr>
<td>Have a crisis point person for mental health in particular zones (Redwood CA Assn for MFTs could organize and appoint) so when a crisis occurs a point person is assigned to a particular emergency shelter.</td>
<td>Have a crisis point person for mental health in particular zones (Redwood CA Assn for MFTs could organize and appoint) so when a crisis occurs a point person is assigned to a particular emergency shelter.</td>
<td>Health/Human</td>
<td>Community</td>
<td>Other jurisdictions,</td>
<td>Groups,</td>
<td>Mid-term</td>
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<tr>
<td>Collaborate with private utility companies to define how back-up communication services can be provided if infrastructure is damaged during a disaster event</td>
<td>Collaborate with private utility companies to define how back-up communication services can be provided if infrastructure is damaged during a disaster event</td>
<td>TBD</td>
<td>Utility</td>
<td>Companies</td>
<td>Mid-term</td>
<td>Mid-term</td>
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<tr>
<td>Collaborate with shelter providers to ensure information of an evacuee's immigration status does not affect the resources available</td>
<td>Collaborate with shelter providers to ensure information of an evacuee's immigration status does not affect the resources available</td>
<td>Health/Human</td>
<td>County Counsel</td>
<td>Shelter providers</td>
<td>Mid-term</td>
<td>Mid-term</td>
</tr>
<tr>
<td>Identify County Disaster Workers who are bi-lingual and use that asset to interface with the community (shelters, call centers, local assistance centers, etc.)</td>
<td>Identify County Disaster Workers who are bi-lingual and use that asset to interface with the community (shelters, call centers, local assistance centers, etc.)</td>
<td>FES/HR/CAO</td>
<td>HR, CAO</td>
<td>Mid-term</td>
<td>Mid-term</td>
<td>Mid-term</td>
</tr>
<tr>
<td>Working with the medical community, establish facilities and personnel available to assist in sheltering</td>
<td>Working with the medical community, establish facilities and personnel available to assist in sheltering</td>
<td>TBD</td>
<td>Mid-term</td>
<td>Mid-term</td>
<td>Mid-term</td>
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<tr>
<td>Develop training programs for shelter providers, including faith-based organizations</td>
<td>Develop training programs for shelter providers, including faith-based organizations</td>
<td>Health/Human</td>
<td>Shelter providers</td>
<td>Mid-term</td>
<td>Mid-term</td>
<td>Mid-term</td>
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<tr>
<td>Research 211 sustainable funding and work with providers</td>
<td>Research 211 sustainable funding and work with providers</td>
<td>Health/Human</td>
<td>Mid-term</td>
<td>Mid-term</td>
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<tr>
<td>Look for sister organizations in other jurisdictions that could be on-call in a disaster</td>
<td>Look for sister organizations in other jurisdictions that could be on-call in a disaster</td>
<td>Health/Human</td>
<td>VOAD, ROC</td>
<td>Mid-term</td>
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<tr>
<td>ROC - develop a long term funding strategy</td>
<td>ROC - develop a long term funding strategy</td>
<td>FES</td>
<td>ROC</td>
<td>Mid-term</td>
<td>Mid-term</td>
<td>Mid-term</td>
</tr>
<tr>
<td>Identify tasks and functions that could be performed by non-governmental community (possible trained traffic controllers), and where feasible, implement and provide trainings</td>
<td>Identify tasks and functions that could be performed by non-governmental community (possible trained traffic controllers), and where feasible, implement and provide trainings</td>
<td>FES</td>
<td>TPW, Sheriff</td>
<td>Other</td>
<td>Mid-term</td>
<td>Ongoing</td>
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<td>Goal</td>
<td>Objective</td>
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<td></td>
<td>Apply for funding to retrofit Petaluma Veterans Hall for seismic stability and possible use as a shelter</td>
<td>General Services</td>
<td>Ongoing</td>
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<td></td>
<td>Assess and identify Parks maintenance yards (County center, Healdsburg, Tolay, Spring Lake, Doran, Stillwater Cove, etc.) for essential critical equipment that would be used in an emergency; research funding for same</td>
<td>Parks</td>
<td>Ongoing</td>
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<td></td>
<td>Apply for funding for education and incentives for Safe and Resilient Sonoma County, to harden structures and create defensible space to reduce the risk of fire damage in identified vulnerable locations throughout County WUI</td>
<td>PRMD/FES</td>
<td>Ongoing</td>
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<td></td>
<td>Apply for funding for seismic strengthening and retrofit of existing structures in vulnerable locations throughout the County</td>
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<td>Ongoing</td>
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<tr>
<td>Apply for funding to retrofit Petaluma Veterans Hall for seismic</td>
<td>Update the County’s Continuity of Operations Plan (COOP)</td>
<td>Maintain updated roster of county “emergency essential personnel and services” and county departments’ “business resumption plans” for use during high threat situations.</td>
<td>TBD</td>
<td>Mid-term</td>
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<tr>
<td>stability and possible use as a shelter</td>
<td></td>
<td>Establish effective Continuity of Government and Continuity of Operations programs.</td>
<td>TBD</td>
<td>Mid-term</td>
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<td></td>
<td>Protect County information, data, and communication infrastructure</td>
<td>Develop and implement specific measures to protect critical infrastructure in a disaster or emergency.</td>
<td>ISD</td>
<td>All departments</td>
<td>Ongoing</td>
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<td></td>
<td></td>
<td>Identify primary County technology infrastructure, business systems, and critical facilities needed to support the essential services and critical business operations</td>
<td>ISD</td>
<td>All departments</td>
<td>Ongoing</td>
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<td></td>
<td></td>
<td>Identify community infrastructure and utility services that are essential to the operation of the County technology infrastructure and systems.</td>
<td>ISD</td>
<td>All departments</td>
<td>Ongoing</td>
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<td></td>
<td>Assess risks and hazards that currently exist in the County technology infrastructure and community infrastructure and utilities</td>
<td>ISD</td>
<td>Ongoing</td>
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<td></td>
<td>Prioritize technology infrastructure modernization projects (both County and Community) that directly relate to mitigating risks for points of failure that affect accessibility and scalability of critical business systems.</td>
<td>ISD</td>
<td>Other jurisdictions, community groups</td>
<td>Ongoing</td>
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<td>Goal</td>
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<td>Apply for funding for a stand-alone generator for County of Sonoma’s datacenter to ensure mission critical systems (911 and computer aided dispatch communications) have auxiliary power</td>
<td>ISD</td>
<td>CAO</td>
<td>Ongoing</td>
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<td></td>
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<td>Work with private utility providers for solutions to disabled/destroyed utilities in a disaster</td>
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<td>Collaborate with other jurisdictions in the County about response to any de-energization by PG&amp;E</td>
<td>TBD</td>
<td>PG&amp;E, other jurisdictions, community groups</td>
<td>Mid-term</td>
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<td></td>
<td>Determine if it is possible to work collaboratively with PG&amp;E in regards to tree trimming</td>
<td>TPW</td>
<td>PG&amp;E, other jurisdictions</td>
<td>Mid-term</td>
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<td></td>
<td>Working with power company, determine feasibility of conducting de-energization trainings and drills prior to a disaster</td>
<td>FES</td>
<td>PG&amp;E, other jurisdictions, community groups</td>
<td>Mid-term</td>
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<td>Work with federal, state, local, tribal, community and/or private partners to identify, assess, and modify or repair essential transportation infrastructure for critical County response</td>
<td>TPW</td>
<td>Ongoing</td>
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<td></td>
<td>Identify and assess essential transportation infrastructure necessary in a response and modify, repair, and/or maintain.</td>
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<td>Assist with mapping and prioritization of vulnerable hillslopes in the burned areas that require specific rehabilitation or restoration efforts.</td>
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<td>Apply for funding for culvert improvements to reduce flooding (Drake Rd., Guerneville and Roberts Rd., Penngrove)</td>
<td>TPW</td>
<td>Ongoing</td>
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<td></td>
<td>Apply for funding for bank stabilization to protect River Road using primarily natural materials in order to protect a vital transportation link, as well as residences and agricultural land</td>
<td>TPW</td>
<td>Ongoing</td>
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<td></td>
<td>Apply for funding to purchase and install onsite generator for the Sonoma County Santa Rosa Road maintenance yard to prevent risk of service interruption of disaster response</td>
<td>TPW</td>
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<tr>
<td>H1: Attract new and expanded sources of capital to incentivize the</td>
<td>Collaborate with the City of Santa Rosa to form a Renewal Enterprise</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, PRMD, CAO, ORR</td>
<td>City of Santa Rosa, SCTA</td>
<td>18/19</td>
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<tr>
<td>creation of housing for all income levels</td>
<td>District (RED) as a Joint Powers Authority (JPA) to ensure regional and</td>
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<td>coordinated planning and facilitate pooled financing for housing activities</td>
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<td>Pursue legislation to enhance effectiveness of RED JPA and garner State</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa</td>
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<td>financial support</td>
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<td>Utilize the Community Development Commission to pursue and administer</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa</td>
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<td>additional funding to support a pipeline of housing projects that</td>
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<td>strategically leverage local housing dollars</td>
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<td></td>
<td>Continue pursuing pipeline projects through seeking new funding,</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa, All Incorporated Municipalities, SCTA</td>
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<td></td>
<td>identifying possible regulatory changes, helping developers tailor their</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa, All Incorporated Municipalities, SCTA</td>
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<td>projects to grant requirements, and to organize projects into a more</td>
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<td>competitive sequence to be more competitive when seeking state grant</td>
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<td></td>
<td>programs countywide</td>
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<td>Engage financial institutions, philanthropists and public funders to</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
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<td>develop new and expanded financing mechanisms that match the scale and</td>
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<td>type of development envisioned</td>
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<td>Pilot new loan pool through Community Development Financial Institutions</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa</td>
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<td>(CDFI); expand in year 2</td>
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<td>Develop financing tool for ADU’s</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa</td>
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<td></td>
<td>Build capacity of CDC to administer additional sources of funds</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa</td>
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<td></td>
<td>Secure the maximum amount of federal and state housing funds, including</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa, Horne LLP</td>
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<td>CDBG-DR, and support the statewide and local housing bond measures</td>
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<td></td>
<td>Complete CDBG-DR Action Plan with City of Santa Rosa; begin implementation</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa, Horne LLP</td>
<td>18/19</td>
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<td>by funding projects</td>
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<td>Continue to administer CDBG-DR and other housing development funds with</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa</td>
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<td>as much leverage as possible</td>
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<td></td>
<td>Future Activities to be considered</td>
<td>Assist pipeline projects through the formation of the RED in order to secure funding and start construction (pipeline projects include projects that are beginning the application process through projects that have begun construction)</td>
<td>CDC</td>
<td>County Counsel, CAO, ORR</td>
<td>City of Santa Rosa</td>
<td>18/19</td>
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</table>
## Recovery and Resiliency Framework Potential Actions List - Housing

<table>
<thead>
<tr>
<th>Goal</th>
<th>Strategy</th>
<th>Proposed Activity or Action</th>
<th>County Lead</th>
<th>County Partner(s)</th>
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<tbody>
<tr>
<td>Goal 1</td>
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<td>CDC</td>
<td>CAO ORR</td>
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<td>18/19 - 22/23</td>
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<tr>
<td><strong>H2:</strong> Increase regulatory certainty by changing the County's business model and actively seek opportunities to deepen regional cooperation</td>
<td>Identify potential changes to land use regulations, processes and procedures that could reduce the time to complete processes, decrease uncertainty in the approval process and reduce the cost of housing development, including fire recovery permits</td>
<td>Collaborate with Safety Net on homelessness and precariously housed initiatives</td>
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<td><strong>PRMD</strong></td>
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<td>Evaluate and bring forward for consideration multi-family standards, workforce housing combining zone near jobs, and other housing initiatives</td>
<td>Develop for consideration additional housing initiatives that may become apparent after the current round of initiatives have been implemented; on-going cycles of regulatory updates allows the regulations to evolve with the needs and desires of the community</td>
<td>PRMD</td>
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<td>Consider opportunities for modernization and standardization of permitting to make it easier for developers to submit applications countywide, as well as to be able make a more transparent</td>
<td>PRMD</td>
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<td>Enhance opportunities for innovative and non-traditional building types for a wide range of housing developments</td>
<td>PRMD</td>
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<td>Review higher density development opportunities within Urban Service Areas near jobs and transit, as provided in the General Plan, by considering a workforce housing combining zone</td>
<td>PRMD</td>
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<td>Update Specific Plans, fee studies, and other planning documents to support meeting regional housing needs</td>
<td>PRMD</td>
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<td>Inform the General Plan Update process regarding issues related to respond to regional housing needs, hazard mitigation, and resiliency</td>
<td>PRMD</td>
<td>CAO ORR</td>
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<td>Support regional responses to the need for more and affordable housing that has exacerbated since the fires, including building of new housing units in Priority Development Areas in incorporated cities and coordinating with the Renewal Enterprise District (RED) and the Economic Development Board</td>
<td>PRMD</td>
<td>CDC, CAO ORR</td>
<td>SCTA, Incorporated Municipalities</td>
<td>18/19 - 22/23</td>
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<td>Assist specific RED-consistent pipeline projects, including projects that are beginning the application process through projects that are under construction</td>
<td>PRMD</td>
<td>CDC, CAO ORR</td>
<td>SCTA, Incorporated Municipalities</td>
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<td><strong>Supporting Activities</strong></td>
<td></td>
<td>Continue Resiliency Permit Center to expedite fire recovery permits</td>
<td>PRMD</td>
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<td>18/19 - 19/20</td>
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<td><strong>Future Activities to be considered</strong></td>
<td></td>
<td>Collaborate with Natural Resources on land use planning</td>
<td>PRMD</td>
<td>CAO ORR</td>
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<td>H3: Support building and development standards with improved local hazard resiliency and reduced climate impacts</td>
<td>Build/Rebuild better homes and improving existing homes in Wildland Urban Interfaces (WUI) and other high-risk hazard locations with greater local hazard resiliency</td>
<td>Continue to identify areas to address fire recovery regulatory changes</td>
<td>PRMD</td>
<td>CAO ORR</td>
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<td>18/19 - 22/23</td>
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<td></td>
<td>Apply for Hazard Mitigation Grant for provide assistance for structures at risk of wildfires within high risk areas</td>
<td>PRMD</td>
<td>CDC, CAO ORR</td>
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<td></td>
<td>Apply for Hazard Mitigation Grant for provide assistance for seismic retrofits within high risk areas.</td>
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<td>CDC, CAO ORR</td>
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<td>Facilitate construction hardening techniques appropriate for wildfire/urban interfaces and seismic retrofits for rebuilding and existing homes through education and grant programs</td>
<td>PRMD</td>
<td>CDC, CAO ORR</td>
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<td>18/19 - 22/23</td>
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<td>Help property owners navigate vegetation management opportunities through partnership with Fire Safe Sonoma and similar programs</td>
<td>Fire Marshal</td>
<td>Parks and Open Space, CAO ORR</td>
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<td>18/19 - 22/23</td>
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<td></td>
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<td>Advocate for funding opportunities for private property vegetation management to complement creating safe zones around homes in high risk areas</td>
<td>Fire Marshal</td>
<td>Parks and Open Space, CAO ORR</td>
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<td>18/19 - 22/23</td>
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<td>Build/Rebuild better homes with improved efficiency and reduced operating costs</td>
<td>General Services</td>
<td>PRMD CAO ORR</td>
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<td>18/19 - 22/23</td>
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<td></td>
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<td>Facilitate climate positive construction techniques for building/rebuilding homes through consultation and project planning assistance from the Energy and Sustainability Division of General Services</td>
<td>General Services</td>
<td>PRMD CAO ORR</td>
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<td>18/19 - 22/23</td>
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<td>Facilitate building/rebuilding housing with clean energy programs through Sonoma Clean Power grant program</td>
<td>General Services</td>
<td>PRMD CAO ORR</td>
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<td>18/19</td>
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<tr>
<td>H4: Support rebuilding fire destroyed homes</td>
<td>Facilitate expedited permitting process for rebuilding home destroyed in the fires</td>
<td>Continue Resiliency Permit Center to expedite fire recovery permits</td>
<td>PRMD</td>
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<td>18/19 - 19/20</td>
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<td>Explore and develop funding options to assist rebuild of homes destroyed in the fires</td>
<td>CDC</td>
<td>CAO ORR</td>
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<td>Facilitate and support rebuild navigation to assist those seeking to rebuild homes destroyed in the fires</td>
<td>Health Departmen</td>
<td>CAO ORR</td>
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</tr>
<tr>
<td>Supporting Activities</td>
<td></td>
<td>Continue to advocate for assistance with insurance issues with the State, as may be appropriate</td>
<td>CAO</td>
<td>CAO ORR</td>
<td></td>
<td>18/19 - 21/22</td>
</tr>
<tr>
<td>Goal</td>
<td>Strategy</td>
<td>Proposed Activity or Action</td>
<td>County Lead</td>
<td>County Partner(s)</td>
<td>Other Partner(s)</td>
<td>Launch Timing</td>
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<tr>
<td><strong>H5: Explore use of County-owned property to attract housing development that aligns with County goals.</strong></td>
<td>Continue process to evaluate and develop housing on already identified County-owned properties for housing development</td>
<td>Continue Request for Proposal process to develop housing at 2150 West College Avenue</td>
<td>CDC</td>
<td>General Services</td>
<td></td>
<td>18/19</td>
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<td></td>
<td>Continue process to develop housing at Roseland Village</td>
<td>CDC</td>
<td>General Services</td>
<td></td>
<td>18/19</td>
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<td></td>
<td></td>
<td>Continue efforts to repurpose/sell the Chanate Campus in support of housing goals</td>
<td>General Services</td>
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<td>18/19</td>
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<tr>
<td></td>
<td></td>
<td>Explore the potential for housing as part of a mixed-use development on the County Administration Center property</td>
<td>General Services</td>
<td>CAO ORR</td>
<td></td>
<td>18/19 - 22/23</td>
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<tr>
<td></td>
<td></td>
<td>Identify and evaluate other potential opportunities for housing on County-owned land not yet identified</td>
<td>General Services</td>
<td>CAO ORR</td>
<td></td>
<td>18/19 - 22/23</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Collaborate with contractors and developers to address barriers such as labor supply that limit rapid housing development</td>
<td>General Services</td>
<td>PRMD, CAO ORR</td>
<td></td>
<td>18/19</td>
</tr>
<tr>
<td>Goal</td>
<td>Proposed Action</td>
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<tr>
<td>E1: Educate and support the development of employees to foster a high quality and equitable local workforce.</td>
<td>Build sustainable career pathways tied to education and new business opportunities, especially in the area of construction.</td>
<td>Create a Sonoma County Cooperative Education Program to develop a pipeline of skilled graduates into local firms. Program will combine classroom-based learning with practical, structured work experience and expand apprenticeship and internship programs for local students.</td>
<td>EDB</td>
<td>WIB, Santa Rosa Chamber, Santa Rosa Junior College, Sonoma State University, Sonoma County Office of Education, CTE Foundation, Empire College, local high schools, local employers</td>
<td>Ongoing</td>
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<tr>
<td></td>
<td></td>
<td>Continue to partner with and expand the Sonoma County Youth Ecology Corps.</td>
<td>EDB Human Services</td>
<td>Sonoma County Youth Ecology Corps</td>
<td>Ongoing</td>
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<td></td>
<td>Develop a plan to train and recruit new construction workers that includes collaborating with the North Bay Construction Corps (NBCC), a five-month after school training program for high school seniors interested in construction and the trades.</td>
<td>Utilize grant funding from the California Employment Development Department to help train residents for in-demand construction jobs.</td>
<td>EDB</td>
<td>WIB, Santa Rosa Chamber, Santa Rosa Junior College, Sonoma State University, Sonoma County Office of Education, CTE Foundation, Empire College, local high schools, local employers</td>
<td>Received grant in March 2018</td>
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<tr>
<td></td>
<td>Consider establishing a formal construction skills training center to support NBCC programming.</td>
<td>Establish a Talent Alignment Council to evaluate shortages in the workforce and develop strategies to fill gaps. Council will discuss employer workforce needs and better align training programs to match those needs.</td>
<td>EDB</td>
<td>North Bay Construction Corps, WIB, Santa Rosa Junior College, Sonoma State University, Sonoma County Office of Education, CTE Foundation, Empire College, local high schools, local employers</td>
<td>Ongoing</td>
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<tr>
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<tr>
<td>Economy 17/29</td>
<td>Expand scholarship offerings from non-profit organizations and other philanthropic individuals and organizations for low-income and middle-class students.</td>
<td></td>
<td>Community Foundation Sonoma County, 10,000 Degrees Sonoma County, Career Technical Education Scholarship Fund, the Rotary Club of the Valley of the Moon, other philanthropic individuals and organizations.</td>
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<tr>
<td>Support workforce housing solutions.</td>
<td>Collaborate with private employers and the Renewal Enterprise District to support opportunities for increased workforce housing, especially for construction and associated trade workers.</td>
<td>CDC EDB</td>
<td>Sonoma County Community Development Commission, City of Santa Rosa, Santa Rosa Metro Chamber, local employers.</td>
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<tr>
<td>Improve transportation options for residents to connect with employers and essential services.</td>
<td>Work with employers to fund and establish shuttle services, especially for senior resident needs.</td>
<td>EDB TPW</td>
<td>SMART, County, City, and Regional Transit Systems, Private Employers.</td>
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<td></td>
<td>Explore public-private partnerships for ride sharing programs to create affordable transportation solutions.</td>
<td>EDB TPW</td>
<td>SMART, County, City, and Regional Transit Systems, Private Employers.</td>
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<td></td>
<td>Explore opportunities to leverage SMART and expand, adjust, and discount bus routes, especially for displaced residents.</td>
<td></td>
<td>SMART, County, City, and Regional Transit Systems, Private Employers.</td>
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<tr>
<td>E2: Support local businesses to thrive by ensuring access to resources, developing partnerships, and providing entrepreneurial support.</td>
<td>Assist public and private organizations in Sonoma County in accessing economic recovery loans and other available assistance.</td>
<td>Collaborate with partners for outreach to encourage employers to apply for SBA loans to recoup physical and economic damage.</td>
<td>City of Santa Rosa, Other Cities, Chambers, Small Business Development Center, SCORE, Banks</td>
<td>Started Nov. 2017</td>
<td></td>
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<td></td>
<td>Monitor additional resources that come available during recovery, such as HUD funding, and encourage employers to apply.</td>
<td>EDB CAO</td>
<td>State and Federal funding agencies</td>
<td>Ongoing</td>
<td></td>
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<tr>
<td></td>
<td>Utilize existing and develop new capital programs to assist businesses and nonprofits that suffered losses during the fires. Ensure local capital needs for recovery are met.</td>
<td>EDB</td>
<td>California Governor's Office, State and Federal partners, local banks, credit unions, lenders</td>
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<td></td>
<td>Collaborate closely with the agricultural community to identify specific economic recovery needs and programs. Meet with farmers on a regular basis to hear about their specific needs and provide connections to available</td>
<td>EDB Ag Comm</td>
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## Recovery and Resiliency Framework Potential Actions List - Economy

<table>
<thead>
<tr>
<th>Goal</th>
<th>Proposed Action</th>
<th>Potential Action Steps</th>
<th>County Lead</th>
<th>County Partner(s)</th>
<th>Other Partner(s)</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Partner with Sonoma County Tourism and other partners to implement a robust economic recovery marketing campaign.</td>
<td>Work with Sonoma County Tourism to form a Marketing Committee of representatives from local organizations to synchronize messaging and align activities focused on encouraging people to visit and to buy local.</td>
<td>EDB</td>
<td>CAO</td>
<td>Sonoma County Tourism, GoLocal, City of Santa Rosa, Visitor’s Centers/Bureaus, Chambers of Commerce, Other Marketing partners.</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>Support “Open for Business” marketing effort and other targeted marketing efforts to let residents and visitors know that the County is up and running.</td>
<td></td>
<td>EDB</td>
<td></td>
<td>Sonoma County Tourism, GoLocal, City of Santa Rosa, Visitor’s Centers/Bureaus, Chambers of Commerce, Other Marketing partners.</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>Encourage both residents and non-residents to shop online for Sonoma County goods and donate to local non-profits.</td>
<td></td>
<td>EDB</td>
<td></td>
<td>Sonoma County Tourism, GoLocal, City of Santa Rosa, Visitor’s Centers/Bureaus, Chambers of Commerce, Other Marketing partners.</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>Expand the GoSoCo campaign and support other shopping local shopping marketing efforts to increase public awareness of the economic benefits of shopping local</td>
<td></td>
<td>EDB</td>
<td></td>
<td>Sonoma County Tourism, GoLocal, City of Santa Rosa, Visitor’s Centers/Bureaus, Chambers of Commerce, Other Marketing partners.</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>Expand broadband infrastructure across the county.</td>
<td>Increase access to broadband throughout Sonoma County to increase opportunities for key activities such as telecommunity, having groceries delivered, etc.</td>
<td>EDB</td>
<td></td>
<td>Access Sonoma Broadband.</td>
<td>Ongoing</td>
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<tr>
<td>Goal</td>
<td>Potential Action</td>
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<td><strong>SF1:</strong> Enhance core County service capacity to address long-term recovery needs and prepare for future disasters.</td>
<td>Enhance capacity to manage disaster shelters with increased training opportunities and collaboration with community volunteer partners and jurisdictions.</td>
<td>Human Services</td>
<td>FES</td>
<td>Voluntary Organizations Active in Disasters (VOAD)</td>
<td>Ongoing</td>
<td></td>
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<tr>
<td></td>
<td>Provide re-employment assistance for workers who have lost their jobs because employers’ businesses were destroyed or impacted by fires.</td>
<td>Human Services</td>
<td>EDB</td>
<td>Workforce Investment Board (WIB)</td>
<td>Started</td>
<td></td>
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<td></td>
<td>Support housing-related programs for families.</td>
<td>Human Services</td>
<td>CDC</td>
<td>Linkages to Senior Housing, Housing Support Program for CalWorks families, and the Family Stabilization Housing Program</td>
<td>Ongoing</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Utilize funding from the California Office of Emergency Services to support housing efforts for victims of elder abuse and neglect.</td>
<td>Human Services</td>
<td>Cal OES</td>
<td></td>
<td>Ongoing</td>
<td></td>
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<tr>
<td></td>
<td>Pursue education and outreach opportunities to inform residents about how to prepare for disasters, with a focus on vulnerable populations.</td>
<td>Health Services</td>
<td>FES, CAO</td>
<td>Community partners</td>
<td>Ongoing</td>
<td></td>
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<tr>
<td></td>
<td>Develop a plan to set up emergency childcare facilities to allow emergency responders and community members to continue critical work needs.</td>
<td>Health Services</td>
<td>First 5, Community Child Care Council</td>
<td></td>
<td>TBD</td>
<td></td>
</tr>
<tr>
<td><strong>SN2:</strong> Ensure the post-fire mental health and resiliency needs of the community are met.</td>
<td>Continue to provide crisis counseling, available county-wide through California HOPE, for residents affected by the fires.</td>
<td>Health Services</td>
<td>Council on Aging, Petaluma People Services Center, West County Community Services and Goodwill Redwood Empire</td>
<td></td>
<td>Ongoing</td>
<td></td>
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<tr>
<td></td>
<td>Partner with mental health professional associations, healthcare providers, funders, and nonprofits, to identify gaps in and ensure continuity of services.</td>
<td>Health Services</td>
<td>Wildfire Mental Health Collaborative</td>
<td></td>
<td>Ongoing</td>
<td></td>
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<td></td>
<td>Create a plan that addresses the short- and long-term integration of trauma-informed care in the community throughout various institutions, including schools, behavioral health services, and case management.</td>
<td>Health Services</td>
<td></td>
<td></td>
<td>TBD</td>
<td></td>
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<td></td>
<td>Create communal healing spaces that open the conversation and destigmatize trauma, including town halls, healing clinics, or community events.</td>
<td>Health Services</td>
<td>Human Services</td>
<td>ROC Sonoma County, California HOPE, community organizations</td>
<td>TBD</td>
<td></td>
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<tr>
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<td><strong>SN3: Build capacity with cross sector partners and community members to improve coordination and communication.</strong></td>
<td>Strengthen ACCESS Sonoma County Initiative’s capacity to coordinate care delivery.</td>
<td>Health Services</td>
<td>Human Services, ISD</td>
<td>Other County Departments</td>
<td>Ongoing</td>
<td></td>
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<tr>
<td></td>
<td>Develop a technology tool to enable cross-departmental coordination and assessment of improvements in the health, well-being and self-sufficiency of high needs clients.</td>
<td>ISD</td>
<td>Health Services, Human Services</td>
<td>IBM</td>
<td>Already Started</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Expand “one-stop-shop” opportunities for residents to receive updated information and resources needed for recovery.</td>
<td>Human Services</td>
<td>Health Services</td>
<td>ROC Sonoma County</td>
<td>Already Started</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Ensure timely access to updates and services for residents who do not speak English by providing translation services and dedicated outreach staff to these communities.</td>
<td>Health Services</td>
<td>FES</td>
<td>Community partners</td>
<td>Ongoing</td>
<td></td>
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<td></td>
<td>Identify roles and responsibilities of community partners and the County as they relate to recovery activities.</td>
<td>CAO</td>
<td>Health Services, Human Services</td>
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<td></td>
<td>Enhance services and capacity of 211 Sonoma County.</td>
<td>Human Services</td>
<td>FES</td>
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<td></td>
<td>Partner with community assessments and surveys and utilize existing community data to inform ongoing recovery priorities.</td>
<td>CAO</td>
<td></td>
<td></td>
<td>Ongoing</td>
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<td></td>
<td>Partner with community providers (hospitals, clinics, skilled nursing facilities, non-profits, faith-based organizations, etc.) to develop collaborative disaster planning and preparedness efforts.</td>
<td>Health Services</td>
<td>Human Services</td>
<td>Hospitals, clinics, skilled nursing facilities, non-profits, faith-based organizations, etc.</td>
<td>TBD</td>
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<tr>
<td><strong>SN4: Understand and address inequities of vulnerable populations.</strong></td>
<td>Create a comprehensive community needs assessment using a vulnerability methodology that assesses disparities and needs related to health, well-being and self-sufficiency.</td>
<td>Health Services</td>
<td>Safety Net Services County Departments, community partners</td>
<td></td>
<td>TBD</td>
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<td></td>
<td>Develop principles and guidelines to launch implementation of performance-based contracting to increase efficiencies and effectiveness of safety net service delivery.</td>
<td>Health Services</td>
<td></td>
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<td>TBD</td>
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<td></td>
<td>Leverage and utilize tools offered by the Government Alliance on Race and Equity network to achieve racial equity and advance opportunities for all.</td>
<td>Health Services</td>
<td></td>
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<td>TBD</td>
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</tbody>
</table>
**NR1: Reduce forest fuel loads strategically to lower wildfire hazards to communities and sensitive habitats, improve delivery of resources and amenities people need, and move forests on a trajectory of increased resistance to drought, disease, and insects.**

<table>
<thead>
<tr>
<th>Goal</th>
<th>Proposed Action</th>
<th>Potential Activities or Projects</th>
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<tr>
<td>Identify areas of elevated wildfire risk relative to key criteria (e.g., public health and safety, water supply risk, economic impacts, and ecosystem sensitivity) informed by objective data to develop strategic, proactive fuel load reduction priorities.</td>
<td>Assess fire impacts to carbon storage and identify carbon-wise options for fuel load reductions.</td>
<td>Ag + Open Space</td>
<td>UCCE</td>
<td>Academic/Research; State Agencies</td>
<td>Ongoing</td>
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<td></td>
<td>Contribute to vegetation condition and fuel load research and mapping of existing developed communities, emergency road access, protected habitats, water supply and storage, ignition sources, or other key vulnerabilities that can be used to prioritize fuel management on public and/or private lands.</td>
<td>Ag + Open Space</td>
<td>Permit Sonoma; TPW; Sonoma Water; UCCE</td>
<td>Academic/Research</td>
<td>Immediate</td>
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<td></td>
<td>Based on best available science, consider designating various forest fuel management land use overlays that could include both incentives and/or restrictions to improve community safety.</td>
<td>Permit Sonoma</td>
<td>Ag + Open Space; Ag Comm; UCCE</td>
<td>Academic/Research</td>
<td>Short-term</td>
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<td></td>
<td>Consider fuel and fire break benefits in identifying potential forest, woodland, and shrubland parcel acquisitions, management easements, and/or development right transfers.</td>
<td>Ag + Open Space</td>
<td>Regional Parks; Permit Sonoma</td>
<td>NGO/Non-Profits</td>
<td>Long-term</td>
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<td></td>
<td>Evaluate options for active management of forest and woodland plant communities on public and private lands for fuel and fire breaks that decrease risks to developed communities.</td>
<td>RCD</td>
<td>UCCE</td>
<td>NGO/Non-Profits</td>
<td>Ongoing</td>
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<td></td>
<td>Assist private property owners with burned parcel revegetation management to promote healthy vegetation structure and density over time.</td>
<td>RCD</td>
<td>UCCE</td>
<td>NGO/Non-Profits</td>
<td>Ongoing</td>
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<td>Implement preventative fuel breaks and vegetation management on properties owned or managed by the County, including but not limited to, public road rights-of-way.</td>
<td></td>
<td>TPW</td>
<td>Regional Parks</td>
<td>Cities &amp; Communities</td>
<td>Ongoing</td>
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<tr>
<td></td>
<td>Continue and expand collaboration between local, state and federal agencies and willing partners to effectively perform vegetation management on public lands using multiple strategies and methods.</td>
<td></td>
<td>FES/Permit Sonoma</td>
<td>Regional Parks</td>
<td>State Agencies</td>
<td>Ongoing</td>
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<tr>
<td></td>
<td>Provide supportive guidance to private property owners regarding technical, regulatory, and funding options to facilitate their fuel load reduction efforts using multiple strategies and methods.</td>
<td></td>
<td>UCCE</td>
<td>FES/Permit Sonoma; CAO</td>
<td>State Agencies; NGO/Non-Profits</td>
<td>Ongoing</td>
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<tr>
<td></td>
<td>Study and advocate for improved technical, financial, and regulatory context for small parcel landowners to plan and implement forest management measures providing ecological and public safety benefits to the community.</td>
<td></td>
<td>CAO</td>
<td>FES/Permit Sonoma</td>
<td>State Agencies</td>
<td>Ongoing</td>
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<tr>
<td></td>
<td>Assist and support increased opportunities for fuel load reduction on private and public lands using prescribed burning (including demonstration projects and updated guidance by qualified Registered Professional Foresters and Burn Bosses).</td>
<td></td>
<td>UCCE</td>
<td></td>
<td>State Agencies; RCD; Academic/Research</td>
<td>Short-term</td>
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<tr>
<td></td>
<td>Assist and support increased opportunities for fuel load reduction on private and public lands using grazing (including demonstration projects and updated guidance from Certified Rangeland managers).</td>
<td></td>
<td>UCCE</td>
<td></td>
<td>Academic/Research; RCD; State Agencies</td>
<td>Short-term</td>
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<td>Expand and maintain policy and infrastructure to facilitate environmentally responsible grazing/ browsing on public lands (e.g., fencing and watering) and expand partnerships (e.g., economic ranching uses).</td>
<td></td>
<td>Regional Parks</td>
<td>Ag + Open Space; UCCE</td>
<td>NGO/Non-Profits</td>
<td>Short-term</td>
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<td>Strengthen regional forest stewardship to improve leadership, oversight, training and funding of fuel reduction projects, while improving data resources and sharing to support environmental protections while facilitating effective fuel reduction opportunities for landowner and community-based projects.</td>
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<td></td>
<td>Evaluate the potential for traditional markets, regulatory, and innovative means to improve the health and resilience of Sonoma County forest ecosystems, and provide recommendations that could include local or regional-scale governance structures, tax or fee funding, commercial activities, and landowner cooperative efforts.</td>
<td>CAO</td>
<td>FES/Permit Sonoma</td>
<td>Academic/Research; State Agencies; NGO/Non-Profit</td>
<td>Ongoing</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Evaluate sustainable timber harvest/thinning to achieve ecosystem, economic, and community benefits on private and public lands.</td>
<td>FES/Permit Sonoma</td>
<td>Ag + Open Space; UCCE</td>
<td>For-Profit Business; NGO/Non-Profit</td>
<td>Long-term</td>
<td></td>
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<tr>
<td></td>
<td>Assess the potential for improved local-regional commercial markets in small wood biomass and related emerging vegetation management/carbon storage methods.</td>
<td>CAO</td>
<td>Sonoma Water</td>
<td>State Agencies; For-Profit Business; Academic/Research</td>
<td>Long-term</td>
<td></td>
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<tr>
<td></td>
<td>Promote opportunities for landowners and the general public to gain understanding of cultural, economic, and environmental issues about forest stewardship activities as part of demonstration and/or implementation efforts.</td>
<td>UCCE</td>
<td>Regional Parks; Ag + Open Space</td>
<td>State Agencies; RCDs; Tribes; Landowners</td>
<td>Long-term</td>
<td></td>
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<tr>
<td></td>
<td>Pursue opportunities to combine education and job-training in the fields of forest, range, and related natural resources management within economic development efforts to improve the technical and labor resources for long-term implementation.</td>
<td>CAO</td>
<td>EDB; UCCE</td>
<td>RCDs; Academic/Research; For-Profit Business</td>
<td>Long-term</td>
<td></td>
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<tr>
<td>Goal</td>
<td>Proposed Action</td>
<td>Potential Activities or Projects</td>
<td>County Lead</td>
<td>County Partner(s)</td>
<td>Other Partner(s)</td>
<td>Launch Timing</td>
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<tr>
<td>NR2: Protect and enhance stream systems to lessen wildfire danger to communities, support water supply and drought tolerance, and provide flood attenuation while sustaining ecological functions and biological diversity</td>
<td>Assess Mark West Creek and other priority burned streams to identify and rank recovery and rehabilitation needs and prepare for potential secondary hazards over the next few winters.</td>
<td>Encourage the potential creation of volunteer, community-based land stewardship associations (e.g., Prescribed Burn Associations, Grazing Cooperatives), particularly in vulnerable rural areas with high fuel loads.</td>
<td>CAO</td>
<td>Permit Sonoma; RCD; NGO/Non-Profit; Sonoma Water</td>
<td>Ongoing</td>
<td></td>
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<tr>
<td></td>
<td>Provide technical and resource information to landowners within burned watersheds regarding prevention of erosion, sedimentation, and water quality impairment.</td>
<td></td>
<td></td>
<td></td>
<td>CAO Sonoma Water; RCD; NGO/Non-Profit; State Agencies</td>
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<td></td>
<td>Assess post-fire stream channel stability and vulnerability to potential secondary fire hazards due to potential flooding, erosion, and sedimentation</td>
<td></td>
<td></td>
<td></td>
<td>CAO Sonoma Water; RCD; NGO/Non-Profit; Regional Parks; State Agencies</td>
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<td></td>
<td>Assist with evaluation, prioritization and implementation of protective measures and/or preparedness steps for stream channels affected by the fires, especially in proximity to septic systems and/or other near-stream pollutant sources.</td>
<td></td>
<td></td>
<td></td>
<td>Sonoma Water Health Services Cities &amp; Communities</td>
<td></td>
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<td></td>
<td>Incorporate fire, flood and drought resiliency considerations in stream corridor land use decisions involving riparian zones and functional riparian zone protection/enhancement incentives and regulations.</td>
<td></td>
<td></td>
<td></td>
<td>Regional Parks Ag + Open Space NGO/Non-Profits</td>
<td></td>
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<td></td>
<td>Assess the recovery of fire fighting scars (e.g., temp roads/fire lines) on lands owned or managed by the County; determine necessary actions to prevent adverse erosion, sedimentation, and habitat loss, and to evaluate the feasibility of inclusion in multi-benefit greenbreaks.</td>
<td></td>
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<td>Regional Parks Regional Parks Ongoing</td>
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<tr>
<td>Goal</td>
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<td>Map potential riparian (and shoreline) buffers of adequate width, length, hydrology, soils and vegetation to provide effective fuel breaks, flood conveyance and groundwater recharge. Include all functional low fuel load/high moisture land uses (e.g., stormwater basins or water storage ponds; irrigated fields, pastures, or recreation facilities, native riparian, wetlands, or managed grasslands).</td>
<td>Sonoma Water; UCCE</td>
<td>Academic/Research</td>
<td>Immediate</td>
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<td></td>
<td></td>
<td>Collaborate with qualified public entities, researchers, and NGOs to identify and prioritize stream corridor and/or other open space parcels that would contribute to a network providing mitigation against future fire, floods, and drought.</td>
<td>Regional Parks; Sonoma Water; Permit Sonoma</td>
<td>Cities &amp; Communities; NGO/Non-Profits</td>
<td>Long-Term</td>
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<td></td>
<td>Produce technical guidance and regulatory support that could facilitate future acquisition (in fee title/easement with transfer of development rights) of parcels suitable for integration in multi-benefit green breaks by public agencies or NGOs qualified to assume management responsibility.</td>
<td>Permit Sonoma</td>
<td>NGO/Non-Profits</td>
<td>Immediate</td>
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<td></td>
<td></td>
<td>Prioritize fuel load reduction benefits as ranking criteria in the storm water resource planning process.</td>
<td>Sonoma Water</td>
<td>Permit Sonoma</td>
<td>Cities &amp; Communities; State Agencies</td>
<td>Ongoing</td>
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<tr>
<td></td>
<td></td>
<td>Prioritize improved resilience of Wildland Urban Interface (WUI) areas to fire and/or other natural hazards in open space land protection acquisitions and easements as well as in community separator designations.</td>
<td>Sonoma Water</td>
<td>Permit Sonoma</td>
<td>Cities &amp; Communities; State Agencies</td>
<td>Ongoing</td>
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<tr>
<td></td>
<td></td>
<td>Evaluate and consider expansion and adaptation of wildland urban interface (WUI) and community separator planning concepts to include possible ‘green breaks’ with multiple benefits for natural resources and communities.</td>
<td>Permit Sonoma</td>
<td>Ag + Open Space</td>
<td>NGO/Non-Profits</td>
<td>Long-term</td>
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<td></td>
<td></td>
<td>Gather, review, and describe applicable policies, practices, and regulations from similar regions that are successful in providing fire and flood resiliency for natural resources/working lands.</td>
<td>Permit Sonoma; Permit Sonoma</td>
<td>Academic/Research</td>
<td>Long-term</td>
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<td>Goal</td>
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<td></td>
<td>Improve stream corridor conditions via outreach, training, and voluntary actions modeled on successful stream maintenance and habitat restoration programs, based on scientific studies.</td>
<td>Collaborate with landowners adjoint to public lands to improve management practices and prioritize easements and acquisitions that could result in enlarged, effective multi-benefit buffers.</td>
<td>Regional Parks</td>
<td>Ag + Open Space</td>
<td>RCD; UCCE; Landowners</td>
<td>Long-term</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Consider expanding stream maintenance activities in public responsibility reaches to foster flood conveyance, protect water quality and aquatic habitat, and provide fuel breaks.</td>
<td>Sonoma Water</td>
<td>Regional Parks</td>
<td>Cities &amp; Communities</td>
<td>Long-term</td>
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<td></td>
<td></td>
<td>Support riparian corridor management for biological diversity and native plant communities on public and private lands.</td>
<td>Ag + Open Space</td>
<td>Permit Sonoma; UCCE</td>
<td>RCD; NGO/Non-Profit</td>
<td>Ongoing</td>
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<td></td>
<td></td>
<td>Coordinate with partners regarding planning and implementation of multi-benefit stream rehabilitation/restoration projects on public and private lands.</td>
<td>Sonoma Water</td>
<td>Ag + Open Space, Permit Sonoma, Regional Parks</td>
<td>RCD; NGO/Non-Profit</td>
<td>Ongoing</td>
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<td>Identify existing hazard trees on public land suitable for reuse as LWD in aquatic habitat restoration projects and facilitate their storage and distribution to appropriate agencies and organizations.</td>
<td>Sonoma Water</td>
<td>TPW; Regional Parks</td>
<td>State Agencies; Federal Agencies</td>
<td>Long-term</td>
</tr>
</tbody>
</table>

**NR3: Build on prior and continuing investments in natural resources acquisitions, monitoring, technical studies and partnerships to integrate best available science into outreach efforts, policy development, regulations, incentives, and land use planning decisions.**

Nurture community awareness and understanding of our fire-adapted landscape and the value of becoming a resilient fire-adapted community using results of post-fire monitoring and research.
## Recovery and Resiliency Framework Potential Actions List - Natural Resources

<table>
<thead>
<tr>
<th>Goal</th>
<th>Proposed Action</th>
<th>Potential Activities or Projects</th>
<th>County Lead</th>
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<th>Other Partner(s)</th>
<th>Launch Timing</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Engage the general public and specific stakeholder groups in physical and virtual visits to burned lands during recovery, along with visits to similar vulnerable lands for comparison.</td>
<td>Regional Parks</td>
<td>Ag + Open Space</td>
<td>NGO/Non-Profits</td>
<td>Ongoing</td>
<td></td>
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<tr>
<td></td>
<td>Participate in reporting post-fire natural resources monitoring data results and interpretations via a range of platforms, in culturally relevant ways, addressing broad audiences as well as specific stakeholder groups.</td>
<td>Sonoma Water</td>
<td>Regional Parks; Ag + Open Space; UCCE</td>
<td>Academic/Research; State Agencies</td>
<td>Ongoing</td>
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<td></td>
<td>Facilitate public access to the improved rainfall, runoff, and natural hazards monitoring network, particularly to improve awareness and knowledge of recovery status and secondary hazard risks in the burned areas.</td>
<td>Sonoma Water</td>
<td>FES/Permit</td>
<td>Cities &amp; Communities</td>
<td>Ongoing</td>
<td></td>
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<tr>
<td></td>
<td>Improve, expand, and maintain monitoring of weather, streamflow, water quality parameters, and fire detection systems to support prioritization and permitting of forest or stream management actions.</td>
<td>Sonoma Water</td>
<td>FES/Permit Sonoma</td>
<td>Federal Agencies</td>
<td>Ongoing</td>
<td></td>
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<td></td>
<td>Collaborate with federal and state agencies, academic institutions, and other entities to improve the predictive models of local flood, fire, and drought hazards.</td>
<td>Sonoma Water</td>
<td>Ag + Open Space</td>
<td>Academic/Research; NGO/Non-Profit</td>
<td>Ongoing</td>
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<td></td>
<td>Use inspection and enforcement activities as opportunities to inform and educate regarding required and recommended land, vegetation, soil and water management practices.</td>
<td>Permit Sonoma</td>
<td>Ag Comm</td>
<td>Cities &amp; Communities</td>
<td>Short-term</td>
<td></td>
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<td></td>
<td>Perform outreach and education to inform public about ecological importance of forests and the critical role (and native cultural history) related to prescribed and managed burning.</td>
<td>UCCE</td>
<td>Superintendent of Schools</td>
<td>RCD; NGO/Non-Profit; Tribes; Academic/Research</td>
<td>Immediate</td>
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<td></td>
<td>Expand citizen-scientist participation in data collection for ongoing natural resources monitoring and/or event response and recovery documentation (including public schools, 4-H or other youth programs).</td>
<td>UCCE</td>
<td>Superintendent of Schools</td>
<td>NGO/Non-Profits</td>
<td>Immediate</td>
<td></td>
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<td></td>
<td>Continue to collect best available scientific information to inform policy development and county investments that protect watersheds and developed communities from natural disasters.</td>
<td>Lead and contribute to field assessments and analysis of monitoring and remote sensing data to assess fine-scale burn severity, vegetation mortality, carbon loss, slope stability, erosion and sedimentation, and stream channel response to fire damage.</td>
<td>Ag + Open Space</td>
<td>Water Agency</td>
<td>Academic/Research</td>
<td>Ongoing</td>
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<tr>
<td></td>
<td>Conduct and collaborate on studies evaluating how initial land use/vegetation type and condition affected fire damage and recovery progress, featuring impacted public and protected lands as case studies.</td>
<td>Estimate the economic value of ecosystem services lost due to the 2017 fires to assist with cost/benefit analysis of various policy and planning decisions, and support funding requests.</td>
<td>Ag + Open Space</td>
<td>UCCE</td>
<td>Academic/Research</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>Consider scientific data regarding natural and working lands' condition, fire vulnerability, and relative fire impacts in crafting land use policies, plans, and regulations.</td>
<td>Consider scientific data regarding natural and working lands' condition, fire vulnerability, and relative fire impacts in crafting land use policies, plans, and regulations.</td>
<td>Ag + Open Space</td>
<td>Sonoma Water</td>
<td>Academic/Research</td>
<td>Short-term</td>
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<td></td>
<td>Incorporate watershed resiliency and natural resource priorities in the Agriculture + Open Space District's Vital Lands Initiative.</td>
<td>Highlight watershed resiliency and natural resource priorities in the General Plan update.</td>
<td>Ag + Open Space</td>
<td>Landowners</td>
<td>Implementors</td>
<td>Immediate</td>
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<td></td>
<td>Explore modifications to County Code and Ordinances that will advance Natural Resources resiliency and community safety.</td>
<td>Explore modifications to County Code and Ordinances that will advance Natural Resources resiliency and community safety.</td>
<td>Permit Sonoma</td>
<td>Cities &amp; Communities</td>
<td>Implementors</td>
<td>Long-term</td>
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**Natural Resources**
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<thead>
<tr>
<th>Goal</th>
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<tbody>
<tr>
<td></td>
<td>Improve natural resources hazards and resiliency data management and accessibility between governments, academic institutions, other organizations and the public.</td>
<td>Collaborate with other government entities, academic institutions, and key NGOs to identify targeted improvements to management and dissemination of local natural resources data.</td>
<td>CAO</td>
<td>Sonoma Water; AG + Open Space</td>
<td>NGO/Non-Profits</td>
<td>Immediate</td>
</tr>
<tr>
<td></td>
<td>Engage with Tribes to gather their interpretations of recent fire patterns and damage, and solicit guidance reflecting native cultural practices of vegetation management.</td>
<td></td>
<td>FES/Permit Sonoma</td>
<td>Sonoma Water; Tribes UCCE</td>
<td>NGO/Non-Profits</td>
<td>Immediate</td>
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<tr>
<td></td>
<td>Continue to collaborate with public and private partners to improve the consistency of natural resource management information, avoid duplication of efforts, and increase outreach extent and effectiveness.</td>
<td></td>
<td>UCCE</td>
<td>RCD NGO/Non-Profits</td>
<td></td>
<td>Immediate</td>
</tr>
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<td></td>
<td>Use reporting about the roles of natural resources relative to the 2017 fires (positive and negative) to prompt awareness about wildfire, flooding, and drought risk and resiliency.</td>
<td></td>
<td>FES</td>
<td>Sonoma Water Cities &amp; Communities</td>
<td></td>
<td>Immediate</td>
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<td></td>
<td>Continue and expand the efficient application of web and mobile accessible online data storage portals, toolboxes, dashboards, and real-time monitoring as means to exchange natural resources data between key audiences to support field actions, planning processes, and policy development.</td>
<td></td>
<td>Sonoma Water; Ag + Open Space; Permit Sonoma; ISD</td>
<td>NGO/Non-Profits; Federal Agencies; State Agencies; Academic/Research</td>
<td></td>
<td>Immediate</td>
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<tr>
<td>Grant Opportunity</td>
<td>Funding Agency</td>
<td>County Strategy Area</td>
<td>County Jurisdiction</td>
<td>County Department</td>
<td>Project Title</td>
<td>Project Description</td>
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<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>CDC/ FEMA</td>
<td>Housing</td>
<td>Community Development Commission</td>
<td>County</td>
<td>CDC</td>
<td>Sonoma County Flood Elevation Program</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>FES</td>
<td>All</td>
<td>Sonoma County Community Wildfire Protection Plan (CWPP) Update</td>
<td>Level 3, National Flood Insurance Program (NFIP)</td>
<td>$300,000</td>
<td>$150,000</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>All</td>
<td>All</td>
<td>General Services</td>
<td>Fire Early Warning and Detection Camera System</td>
<td>Create a fire early warning camera system by installing fire monitoring cameras at strategic locations throughout the County, with associated microwave/lowers systems. In partnership with City of Santa Rosa</td>
<td>$2,722,718</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Infrastructure</td>
<td>Infrastructure</td>
<td>County</td>
<td>General Services</td>
<td>Sonoma upgrades for Petaluma Veterans Building</td>
<td>Retrofit Petaluma Veterans Hall for Sonoma Stability</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Infrastructure</td>
<td>Infrastructure</td>
<td>County</td>
<td>ISD</td>
<td>Data Center Generator</td>
<td>Stand-alone generator for County of Sonoma's datacenter to ensure mission critical systems including 911, computer aided dispatch, comm. etc. has auxiliary power</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Natural Resources</td>
<td>Natural Resources</td>
<td>County</td>
<td>Parks</td>
<td>Stabilizing and re-vegetation of Hood Mountain</td>
<td>Revegetate and stabilize soil in areas burned by the fire and damaged by fire suppression efforts such as bulldozer lines to prevent flooding, erosion, and debris flow that could damage properties down stream</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>County PRMD</td>
<td>All</td>
<td>County PRMD</td>
<td>Sonoma County Operational Area Multi-Jurisdictional Local Hazard Mitigation Plan (LHMP) Update</td>
<td>Update the Sonoma County LHMP. County LHMP will become a multi-jurisdictional plan to include county districts and other jurisdictions that want to participate.</td>
<td>$333,333</td>
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<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Infrastructure</td>
<td>Infrastructure</td>
<td>County</td>
<td>PRMD</td>
<td>Surface Fault Capture and seismic induced landslides analysis to Annex into Sonoma County LHMP</td>
<td>Planning project to increase understanding of Rodgers Creek Fault. Create hazard maps, and do site specific studies of the fault in newly identified areas. Will be annexed into the Sonoma County LHMP</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Infrastructure</td>
<td>Infrastructure</td>
<td>County</td>
<td>PRMD</td>
<td>Seismic Strengthening and Retrofit of Existing Structures, Sonoma Countywide</td>
<td>Retrofit soft-story structures in identified vulnerable locations throughout county</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Housing, Infrastructure</td>
<td>Housing, Infrastructure</td>
<td>County</td>
<td>PRMD &amp; FES</td>
<td>Wildfire Adapted Sonoma County: Education and Incentives for Safe and Resilient Sonoma County</td>
<td>In identified vulnerable locations throughout County WIL, harden structures &amp; create defensible space to reduce risk of fire damage.</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Infrastructure</td>
<td>Infrastructure</td>
<td>Sonoma Water</td>
<td>Sonoma Water</td>
<td>-by Booster Station Hazard Mitigation Project</td>
<td>Mitigate-flood and seismic hazards to the booster station by installing earthquakes, elevating equipment, and anchoring equipment critical to the operation of the Booster Station. Purchase and install a R-1 band to better protect flooding and provide for improved response.</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Natural Resources</td>
<td>Natural Resources</td>
<td>Sonoma Water</td>
<td>Sonoma Water</td>
<td>Improved Flood Early Warning Using Advanced Radar</td>
<td>Mitigate-flood and seismic hazards to the booster station by elevating electrical enclosures, elevating equipment, and anchoring equipment critical to the operation of the Booster Station. Purchase and install a R-1 band to better protect flooding and provide for improved response.</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Infrastructure</td>
<td>Infrastructure</td>
<td>Sonoma Water</td>
<td>Sonoma Water</td>
<td>Seismic Rehabilitation and Retrofit of Secondary Treatment Clariiters - RCICD</td>
<td>Retrofit of facilities to reduce risk of system failure during an earthquake.</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Infrastructure</td>
<td>Infrastructure</td>
<td>Sonoma Water</td>
<td>Sonoma Water</td>
<td>Seismic Rehabilitation and Retrofit of Secondary Treatment Clariiters - SVCSD</td>
<td>Retrofit of facilities to reduce risk of system failure during an earthquake.</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Infrastructure, Housing</td>
<td>Infrastructure, Housing</td>
<td>County</td>
<td>TPW</td>
<td>Culvert Improvements to Reduce Flooding</td>
<td>Upgrade 2 culverts in sonoma county to a higher capacity to reduce flooding.</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Natural Resources, Infrastructure</td>
<td>Natural Resources, Infrastructure</td>
<td>County</td>
<td>TPW</td>
<td>Russian River Flood Management &amp; Fishermen Habitat Enhancement Planning.</td>
<td>Correct hydrodynamic flow model for section of russian river that is flood prone &amp; impacts structures. From mid Alexander valley bridge (11 mi) on, an area with high rates of sedimentation.</td>
</tr>
<tr>
<td>Hazard Mitigation Program (HMGP) [DR-4344]</td>
<td>Infrastructure</td>
<td>Infrastructure</td>
<td>County</td>
<td>TPW</td>
<td>Bank Stabilization to Protect River Road</td>
<td>Stabilizing banks of the Russian River along River Rd. using primarily natural materials in order to protect a vital transportation link, as well as residences and agricultural land.</td>
</tr>
</tbody>
</table>
### Recovery and Resiliency Grants Submitted & Awarded

<table>
<thead>
<tr>
<th>Grant Opportunity</th>
<th>Funding Agency</th>
<th>County Strategy Area</th>
<th>County Jurisdiction</th>
<th>County Department</th>
<th>Project Title</th>
<th>Project Description</th>
<th>Estimated Total Project Cost</th>
<th>Grant Funded Amount</th>
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<th>Local Share: General Fund Y/N</th>
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<th>Status</th>
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<tbody>
<tr>
<td>Hazard Mitigation Grant Program (HMGP)</td>
<td>CAL FIRE/TPW</td>
<td>Infrastructure</td>
<td>County</td>
<td>TPW</td>
<td>Road Yard Generator</td>
<td>Purchase and install onsite generator for the Sonoma County Santa Rosa Road Maintenance Yard to prevent risk of service interruption affecting disaster response.</td>
<td>$290,000</td>
<td>$187,500</td>
<td>$102,500</td>
<td>N</td>
<td>Roads Fund</td>
<td>App Submitted 7/1/2018</td>
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<tr>
<td>Hazard Mitigation Grant Program (HMGP)</td>
<td>CAL FIRE/TPW</td>
<td>Infrastructure</td>
<td>County</td>
<td>TPW</td>
<td>Airport Generator</td>
<td>Purchase and installation of onsite generator for the Airport Terminal to allow operations for at least 4 days in the event of power outages.</td>
<td>$480,000</td>
<td>$360,000</td>
<td>$120,000</td>
<td>N</td>
<td>Airport Enterprise-Funds</td>
<td>App Submitted 7/1/2018</td>
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<tr>
<td>Hazard Mitigation Grant Program (HMGP)</td>
<td>CAL FIRE/TPW</td>
<td>Infrastructure</td>
<td>County</td>
<td>FES</td>
<td>Warning Sirens - System</td>
<td>Drage and instal warning sirens in selected locations. Develop operating, testing, and maintenance procedures. In partnership with City of SR.</td>
<td>$850,000</td>
<td>$637,500</td>
<td>$212,500</td>
<td>Y</td>
<td>County General Fund, City of SR</td>
<td>App Submitted 6/1/2018</td>
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<tr>
<td>Fire Prevention Program</td>
<td>CAL FIRE</td>
<td>Infrastructure</td>
<td>County</td>
<td>TPW</td>
<td>Northwest Roadway Safety, Fuels Reduction, and Community Chipper and Engagement Project</td>
<td>Assists fuel risk and tree mortality within the public right of way on 83 miles of roads. Subsequently, 30 High-priority risks will receive hazardous vegetation treatment to create safer ingress and egress, and roadblocks that are more resistant to fire starts. FES will staff a chopper for fuels treatment and curbside chipping services within the project area. In conjunction, Fire Safe Sonoma, Inc. (351) will lead community engagement, outreach, and coordination for the chipper program. Property owners along 83 miles of road will be encouraged to use the chipper to clear hazardous vegetation from their properties.</td>
<td>$1,237,541</td>
<td>$1,082,909</td>
<td>$154,632</td>
<td>Y</td>
<td>County General Fund, Disaster Resilience Set Aside, Property Owner Tracked time</td>
<td>Awarded</td>
</tr>
<tr>
<td>Fire Prevention Program</td>
<td>CAL FIRE</td>
<td>Natural Resources</td>
<td>County</td>
<td>Regional Parks</td>
<td>Sonoma County Parks and Open Space Fire Prevention Planning</td>
<td>Complete 3-4 park or Open Space preserve-specific Fire Management Plans</td>
<td>$593,537</td>
<td>$511,920</td>
<td>$81,618</td>
<td>N</td>
<td>Open Space District</td>
<td>Denied</td>
</tr>
<tr>
<td>Emergency Dislocated Worker Additional Assistance Grant</td>
<td>CA Employment Development Department</td>
<td>Economy, Safety Net</td>
<td>County</td>
<td>Workforce Investment Board (WIB) &amp; Human Services Dept Employment and Training Division</td>
<td>Will and JobLink to provide 1) assistance to layoffs and payroll prevention, 2) re-employment assistance for workers impacted by fires, career services for ~700 of 4,751 disaster-related unemployment claimants. Will also provide supportive services to 200 dislocated workers for reemployment, including effort to train in construction.</td>
<td>$3,250,000</td>
<td>unknown</td>
<td>unknown</td>
<td>unknown</td>
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<tr>
<td>Private Funding</td>
<td>Hewlett Foundation</td>
<td>Safety Net Services</td>
<td>County</td>
<td>Economic Development Board, Creative Sonoma</td>
<td>Creative Sonoma Recovery Fund</td>
<td>Creative community relief grants</td>
<td>$270,000</td>
<td>unknown</td>
<td>unknown</td>
<td>unknown</td>
<td>unknown</td>
<td>Awarded</td>
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<tr>
<td>Relief Grant Fund</td>
<td>Redwood Credit Union</td>
<td>Safety Net Services</td>
<td>County</td>
<td>Economic Development Board, Creative Sonoma</td>
<td>unknown</td>
<td>creative community relief grants, and a teaching artists in the schools program – putting artists who have been trained on working with students with trauma into our schools for artists’ residencies.</td>
<td>$50,000</td>
<td>unknown</td>
<td>unknown</td>
<td>unknown</td>
<td>unknown</td>
<td>Awarded</td>
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<tr>
<td>Disaster Credit Management Program</td>
<td>FEMA-Individual Assistance, CA Department of Social Services, Disaster Services Bureau</td>
<td>Safety Net Services</td>
<td>n/a</td>
<td>n/a</td>
<td>Catholic Charities of Sonoma County</td>
<td>LTRG was created post-fire from the VOAD, and this LTRG became Rebuild Our Community Sonoma County. Catholic Charities of Santa Rosa secured this grant as fiscal agent for ROC Sonoma County to fund multiple years of case management for fire survivors.</td>
<td>$2,200,000</td>
<td>unknown</td>
<td>unknown</td>
<td>unknown</td>
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<td>Awarded</td>
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<tr>
<td>CA Dept of Health Services (DHCS)</td>
<td>FEMA</td>
<td>Safety Net Services</td>
<td>County</td>
<td>Health Services</td>
<td>Crisis Counseling Assistance and Training Program (CCP)</td>
<td>Crisis Counseling Assistance available to disaster survivors to navigate emotional disaster impacts.</td>
<td>$4,348,762</td>
<td>unknown</td>
<td>unknown</td>
<td>unknown</td>
<td>unknown</td>
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<tr>
<td>Grant Opportunity</td>
<td>Funding Agency</td>
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<tr>
<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Countywide Debris Removal - Public ROW and Hazardous Trees (90% Federal Share): PA # 35741</td>
<td>Transportation Public Works road debris removal and removal of hazardous trees &amp; animal carcasses.</td>
<td>$ 9,199,105</td>
<td>$ 9,063,418</td>
<td>$ 106,600</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Private Property Debris Removal (PPOR) Insurance and ROE Collection Expenses: PA # 42215</td>
<td>Sonoma County incurred expenses associated with Right of Entry and insurance collection from the mission assigned PPOR project.</td>
<td>$ 1,013,850</td>
<td>$ 598,806</td>
<td>$ 22,812</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure, Safety Net</td>
<td>Services, Natural Resources</td>
<td>County</td>
<td>Sonoma County Emergency Protective Measures (First 30 Days at 100% Federal Share): PA-09-CA-4344-PW-00007(0) EX33818</td>
<td>First 30 days. Applicant used services of EOC, EMS, and Volunteer Fire Department utilizing Mutual Aids to protect the residents. Shredding of evacuees at the Community center opened on 10/8 to 11/7</td>
<td>$ 10,230,773</td>
<td>$ 10,230,773</td>
<td>-</td>
<td></td>
<td>N</td>
<td>Rolling</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure, Safety Net</td>
<td>Services, Natural Resources</td>
<td>County</td>
<td>Sonoma County Emergency Protective Measures (Days 31+ at 75% Federal Cost Share): PA-09-CA-4344-PW-00008(0) EX33819</td>
<td>After first 30 days - services of the EOC, EMS, and Volunteer Fire Department to protect the residents. Shredding of evacuees at the Community center opened on 10/8 11/7 closed on 11/15/17</td>
<td>$ 1,566,245</td>
<td>$ 1,497,722</td>
<td>$ 97,920</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure, Natural Resources</td>
<td>County</td>
<td>ACTTC</td>
<td>Transportation Public Works (TPW) Emergency Protective Measures (First 30 Days): PW# 33859</td>
<td>First 30 days - Transportation Public Works (TPW) - to clear County owned roads, stabilization and emergency work on burned posts and guardrails.</td>
<td>$ 110,227</td>
<td>$ 110,227</td>
<td>-</td>
<td></td>
<td></td>
<td>Rolling</td>
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<tr>
<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Sonoma County Law Enforcement EPM and Mutual Aid Agencies: Project PA-09-CA-4344-PW-00009(0) EX33871</td>
<td>First 30 days, Sonoma County Law Enforcement's immediate response to the OR4344-CA wildfire event. Evacuation, road closure enforcement, looter patrol, missing person recovery operations</td>
<td>$ 9,066,816</td>
<td>$ 9,066,816</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Transportation Public Works EPM (31+ days at 75% Fed Cost Share): PW# 38500</td>
<td>After first 30 days - Transportation Public Works (TPW) - to clear County owned roads, stabilization and emergency work on burned posts and guardrails.</td>
<td>$ 61,802</td>
<td>$ 50,098</td>
<td>$ 1,803</td>
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<td>Public Assistance</td>
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<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Sonoma County Donated Resources</td>
<td>Sonoma county donated resources</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Franz Valley School Road: PW# 00012(0) EPM 10234</td>
<td>Transportation Public Works EPM (First 30 Days) at 100% Federal Share, PW# 32735</td>
<td>$ 84,237</td>
<td>$ 80,153</td>
<td>$ 3,250</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>County Lighting District: PW# 26923</td>
<td>Transportation Public Works EPM (First 30 Days) at 100% Federal Share, PW# 32735</td>
<td>$ 1,102,581</td>
<td>$ 1,118,047</td>
<td>$ 78,576</td>
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<td></td>
<td>Rolling</td>
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<tr>
<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Canedale Road - Culvert replacement: PA# 00015(0) 29264</td>
<td>Transportation Public Works EPM (First 30 Days) at 100% Federal Share, PW# 32735</td>
<td>$ 8,886</td>
<td>$ 8,407</td>
<td>$ 555</td>
<td></td>
<td></td>
<td>Rolling</td>
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<tr>
<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Riel Rd Damaged Culvert: PW# 32735</td>
<td>Transportation Public Works EPM (First 30 Days) at 100% Federal Share, PW# 32735</td>
<td>$ 10,952</td>
<td>$ 9,899</td>
<td>$ 453</td>
<td></td>
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<td>Rolling</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Sonoma County Fire Damaged / Destroyed Guardrail: PA# 00016(0) 32735</td>
<td>Transportation Public Works EPM (First 30 Days) at 100% Federal Share, PW# 32735</td>
<td>$ 158,577</td>
<td>$ 150,885</td>
<td>$ 12,692</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Self Cert Sonoma County Destroyed Roads Signs and Post: PW# 34608</td>
<td>Transportation Public Works EPM (First 30 Days) at 100% Federal Share, PW# 32735</td>
<td>$ 85,246</td>
<td>$ 81,517</td>
<td>$ 3,750</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Sonoma County TPW – County wide damaged Asphalt, Sidewalks, and Retaining Wall: PW# 37114</td>
<td>Transportation Public Works EPM (First 30 Days) at 100% Federal Share, PW# 32735</td>
<td>$ 3,273,986</td>
<td>$ 3,129,793</td>
<td>$ 104,564</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Sonoma County DR-4344 MT Barham Radio Tower: PW# 25851</td>
<td>Transportation Public Works EPM (First 30 Days) at 100% Federal Share, PW# 32735</td>
<td>$ 36,632</td>
<td>$ 2,285</td>
<td>$ 35,347</td>
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<td>Grant Opportunity</td>
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<tr>
<td>Public Assistance</td>
<td>FEMA</td>
<td>Natural Resources</td>
<td>County</td>
<td>ACTTC</td>
<td>Countywide - Multiple Parks: PW 27/294</td>
<td>repair fire damaged miscellaneous amenities at Regional Parks: signs, fencing, waterlines, 24 road closures throughout the County Park. Countywide parks tree cutting/clearing for safety, and hydroseeding for erosion control.</td>
<td>$237,568</td>
<td>$227,174</td>
<td>$14,484</td>
<td>Rolling</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Shiloh Ranch Regional Park: PW 00012(0) 21672</td>
<td>repair fire damaged retaining walls and culvert</td>
<td>$50,750</td>
<td>$48,530</td>
<td>$2,172</td>
<td>Rolling</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Hood Mountain Regional Park: PA-09-CA-4344- PW-00018(0) 26712</td>
<td>repair fire damaged wooden trail bridge and culvert</td>
<td>$56,721</td>
<td>$56,721</td>
<td>$1,072</td>
<td>Rolling</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Hood Mountain Regional Park - Trails: PW 35196</td>
<td>repair park trails damaged from burned tree roots causing large holes in pedestrian-heavy trails.</td>
<td>$53,308</td>
<td>$53,308</td>
<td>$1,202</td>
<td>Rolling</td>
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<td>Public Assistance</td>
<td>FEMA</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Sonoma County PAAP DAC: PW # 18598 Administrative Costs for FEMA PA program</td>
<td></td>
<td>$1,500,000</td>
<td>$1,215,000</td>
<td>$114,154</td>
<td>Rolling</td>
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<td>Public Assistance</td>
<td>CalOES</td>
<td>Infrastructure</td>
<td>County</td>
<td>ACTTC</td>
<td>Sonoma County Local Assistance Center</td>
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<td>$457,416</td>
<td>$377,368</td>
<td>$114,154</td>
<td>Rolling</td>
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<tr>
<td>Our Town</td>
<td>National Endowment for the Arts (NEA)</td>
<td></td>
<td>County</td>
<td>Economic Development Board, Creative Sonoma</td>
<td>(no title for this grant)</td>
<td>produce a public art project, hosted in five public parks and/or open spaces across the County in each district. Projects will incorporate the idea of how our art and our environment reflect and define our community – our home. Partners on the project include LandPaths, Sonoma County Regional Parks and the City of Santa Rosa Public Art Program.</td>
<td>$200,000</td>
<td>unknown</td>
<td>unknown</td>
<td>App submitted August, 2018</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Economic Adjustment Assistance (EAA) disaster recovery program</td>
<td>US Department of Commerce, Economic Development Administration (EDA)</td>
<td>Infrastructure</td>
<td>County</td>
<td>Economic Development Board</td>
<td>Design and Engineering Feasibility for Broadband in Dry Creek Valley</td>
<td>In partnership with TPW, ISD, ORR. Design and engineering (DE) grant to deploy broadband infrastructure in DCV to businesses in areas that are unserved and lacking competitive services.</td>
<td>$605,500</td>
<td>$605,500</td>
<td>$0</td>
<td>App Submitted on 8/24/2018</td>
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